



# FINANCIAL TIMES

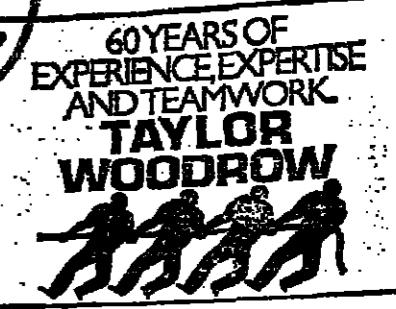
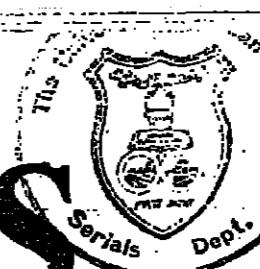
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## NEWS SUMMARY

### GENERAL

## General election plan for Turkey

The military administration in Turkey has drawn up a timetable for restoring democracy. A general election is planned for the autumn of 1983.

In a new constitution is being drafted, and will be put to a national referendum in autumn 1982. Page 2

### Beirut bomb toll

At least 20 were killed and 80 wounded in an explosion that destroyed the Iraqi embassy in Beirut. Page 6

### Probes 'review'

West Yorkshire police will review their training and investigation methods because of shortcomings and errors of judgement during the Ripper of.

### Council cuts

Overspending "local authorities" in England could lose £32m in grant, but there are real doubts over the penalties to be imposed. Page 8

### Stop Labour job

Jim Mortimer, former chairman of the Advisory Conciliation and Arbitration Service, was appointed Labour Party National Secretary. Back Page; Notts, Page 9

### Help Manchester

Manchester City Council called to Government to help a Development Area help reverse inner city decay. Page 8

### Gas deaths

In fuel and gas, 13 were killed as fire swept through three houses in West London.

### Sotheby's move

Sotheby's decided to maintain 10 per cent buyers premium and increase its charge to vendors by 5 per cent in 15 per cent on lots sold at £500 or less, a move that dismayed dealers.

### Deal for Pope

It has won the contract to build tables to carry the Pope during his visit to the UK next month. Page 8

### Family rites

Pope affirmed conservative laws on divorce, abortion, premarital sex and "artificial" life control in a 175-page Moral letter.

### Soult retires

Adrian Boult, the conductor, announced his retirement after 60-year career. He is 92.

### Post now' plea

The Post Office asked the public to post their Christmas mail "right away" to beat the bad weather.

### Weather hazards

Freezing fog, black ice and snow continued to cause problems for motorists throughout Britain. The forecast is for either three or four days' id weather.

A motor-cycle test comes into play on March 29. Magazine producers had their bad year running.

### FINANCIAL TIMES

Apologies to readers who are unable to obtain their copy of the Financial Times today. This was due to production difficulties. The Specky Hawk prospectus which appeared yesterday is reprinted today on pages 10 and 11.

### EF PRICE CHANGES YESTERDAY

Prices in pence unless otherwise indicated

### BUSINESS

## Sterling up 1.83c; Gilts improve

STERLING improved to \$1.8525, up 1.83c. It was higher than DM 1.27 (DM 1.265), SFr 3.455 (SwFr 3.4475) and Yen 107.85 (Yen 107.73), but easier than ¥110 (¥112.25). Its trade-weighted index rose to 89.9 from 89.6. Page 23

DOLLAR weakened to DM 2.265 (DM 2.2835), SFr 1.8325 (SwFr 1.848) and Yen 127.4 (Yen 129.7). Its Bank of England index was 107.3 (108.5).

EURODOLLAR rate

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1120

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## CRISIS IN POLAND

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

THE BRITISH Export Credits Guarantee Department (ECGD) has £850m-worth of business at risk in Poland and has had to meet claims for reimbursement of £80m this calendar year. Mr Kenneth Taylor, Secretary of the Department, said yesterday.

The downturn in the Polish economy, reflected in the fall of export shipments to the UK, and the rescheduling of Poland's official debt earlier this year, suggest an increase in the number of claims the ECGD will face during the coming months.

Most of the ECGD's exposure is related to large development projects launched in the 1970s by the Giersk Government. But little project business has been sought or won by UK exporters over the past two years.

New ECGD cover is confined to a limited amount of business on terms of credit up to six months. Such cover is only forthcoming against irrevocable letters of credit. It has been running at £4m-5m a month since April.

Claims met by the ECGD follow on the negotiations which delayed payments on Polish debt by four years.

However, after that period the ECGD would expect to recover some or all of the funds it has been paying out as the rescheduled payments come through to banks.

Some of the cover the ECGD has provided over the past eight months has been forthcoming for political rather than commercial reasons.

This applies to lines of credit worth £65m tied to the purchase of foodstuffs and industrial raw materials to meet immediate Polish needs. These were used up as quickly as they were signed.

Although there have been no defaults on payments for the sale of British goods and services covered by the ECGD, the downward spiral of the Polish economy causes acute doubts about future payments.

The slowing flow of Polish goods to the UK market is an indication of the economic decline.

Statistics collated by Freight Information Services show that meat and meat product shipments, a staple Polish export, had declined to an average 309 tonnes a month in September

and October from a 1980 monthly average of 1,433 tonnes. Coal exports, which averaged 37,000 tonnes a month last year, have stopped.

Although furniture and clothing shipments have held up, footwear shipments have halved since last year and manufactured materials have declined from a monthly average of 11,200 tonnes last year to 5,600 tonnes in September and October.

With the borders closed, UK importers are now uncertain about future shipments. Automotive Distributors, for example, was expecting a vessel to leave from Gdansk this week with 450 Polonez and FSO cars. It does not know when it will leave.

In parallel, UK exports to Poland have fallen sharply. Lack of statistics prevents the compilation of cumulative totals, but exports last October were worth £12.1m, compared with £19m in October 1980.

Trade, indeed, has sunk to such a low level that when the UK-Polish Joint Commission held ministerial talks in October it was not thought worthwhile to call in representatives from business.

This trend was expected as Poland concentrated its buying on goods and equipment of prime necessity. But it has led to isolated cases of increased British sales. Thus Perkins this year is providing 5,000 engine kits to the gigantic Ursus tractor plant, compared with 2,000 in 1980.

ECGD report, Page 6

## Rulers neither propose nor expect economic miracles

BY ANTHONY ROBINSON, EAST EUROPEAN CORRESPONDENT

ONE OF the few specifically economic measures announced by the new Military Council of National Salvation in Poland was the reintroduction of the six-day working week.

This will hardly lead to increased production, however, because the roots of low output lie in shortages of imported and home-produced spare parts and periodic power shortages.

But six-day working could lead to an increase in production in the vital coal and other mining and extraction industries.

Even here, though, higher production will depend on the ability of the military authorities to supply sufficient food to keep up miners' strength and on the willingness of miners to respond to martial law and the

arrest of Solidarity leaders with renewed efforts rather than fresh strikes. Early reports speak of sit-ins at major enterprises and stoppages in the key Silesian coal basin.

It is clear from the tone of the new government's first statements that it is neither proposing nor expecting miracles. The harsh facts about an economy in a state of virtual free-fall remain.

National income has fallen by 15 per cent this year to the level of 1974. A worse-than-expected drop in coal production has cut this year's output forecast to 183m tons, although there were signs in recent weeks of a pickup because of miners' willingness to heed Solidarity calls for more voluntary Saturday working.

Production of steel, cement, aluminium and copper and of other heavy energy and raw material consumers have shared a similar decline. Components shortages have played havoc with production schedules in the car industry and wide swathes of the Polish engineering sector.

Foreign trade figures have not been published since July. At that stage exports were down 18 per cent to \$8.1bn and imports were 9 per cent lower at \$9.8bn, to give a trade deficit of \$1.7bn.

For the year as a whole, the likely trade deficit will be close to \$3bn — with the Soviet Union financing the bulk of it through hard currency loans of \$1.1bn, a rescheduling of soft currency loans and willingness

to run a substantial trade surplus with Poland.

Western bankers, waiting to see how workers respond to the imposition of martial law, are hoping that the Soviet Union will step in with another hard currency injection despite its own diminishing hard currency reserves which dropped \$5bn over the first half of this year.

Raising export production is one of the top priorities for 1982. But other key priorities, General Jaruzelski's own words, are creating the conditions for the re-establishment of "sound money" and narrowing the widening gap between town and country.

All these are closely linked. In the absence of exportable goods, imports have had to be cut. This in turn has reduced the effective capacity of industry to produce.

The absence of goods to buy, in the face of a 32 per cent increase in the wage and salary bill, has led to a flight from the zloty, a hugely inflated black market in hard currency, the re-emergence of a crude barter and black market economy, deep social resentment at interminable queues, and an increase in petty crime, hoarding and profiteering.

The most obvious and dangerous negative effect has been to reduce artificially the supply of meat and other foodstuffs, despite this year's relatively good harvests.

Farmers have simply refused to sell their animals or grain to the state when there is nothing to buy with their profits.

EEC urges 'no force'

EEC MEMBER states yesterday called on the Polish Government to solve its internal problems without the use of force and without abandoning the reform programme which began 18 months ago.

Implicit in the statement issued by Community Foreign Ministers yesterday, was the warning that the Tei might not continue to supply both financial and food aid if the military council launched a repressive crackdown on the Solidarity trade union movement.

They repeated their familiar call to the Soviet Union to avoid any interference in Poland by

referring to the terms of the Helsinki Final Act.

The Ministers stressed that "they look to Poland to solve these problems herself and without the use of force, so that the process of reform and renewal can continue."

EEC governments have yet to be convinced that the crackdown by Gen Jaruzelski is not Soviet-inspired. Although all government have recognised that the Solidarity movement and general turbulence have brought the Polish economy to a virtual halt, none wishes to see the reforms of the last 18 months stamped out in Poland.

THE SEVERING of communications from Western news agencies in Warsaw by the Polish military Government has cut off Poles from their only source of outside information on the drama unfolding in their country.

Radio Free Europe in Munich said its 18 hours of programmes beamed to Poland daily were jammed yesterday, even though the station was no longer able to carry reports from the silenced Western news agencies in Warsaw.

Both radio stations said this was the main reason the Polish

military government had cut the telex lines used by Reuters, Associated Press, United Press International and the other Western news correspondents in Warsaw.

FFE said it was telling Poles about the meagre information coming out of their country.

areas of Polish cities. BBC programmes beamed to Poland have not been jammed since the mid-1950s.

FFE's Polish broadcasts have an estimated audience of between 5m and 14m people, while the BBC's three hours of Polish programmes are heard by some 6m to 7m. In the current crisis these figures are likely to have soared.

FFE said it was telling Poles about the meagre information coming out of their country.

The news agency reports were broadcast back to Poland by Radio Free Europe (FFE) and the BBC in Polish language programmes heard by millions of Poles.

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elected  
in 19

# Two Germanies battle together to avoid the worst

BY JONATHAN CARR IN BONN

SIRENS WAILED, whistles blew and dozens of leaflets floated down bearing the word "Krise," repeated time after time. "This is the end," called an old man from the stage, his last word almost cut off by the fall of the curtain.

Little wonder that the audience last week at East Berlin's Komische Oper left in sombre mood, as though shell-shocked. The work they had seen—Kurt Weill and Bertolt Brecht's "Rise and Fall of the City of Mahagonny" (1927)—aims to show the collapse of the capital's way of life. But the East Berlin production seems to go much further, warning how escalating crisis can mean the end of life itself.

This concern above all was the Leitmotif of the talks near East Berlin at the weekend between Herr Helmut Schmidt, West Germany's Chancellor, and Herr Erich Honecker, the East German state and Communist Party leader. The two Germanies are fundamentally at odds on many

key issues, but they have one overwhelming thing in common: as the front-line states of their respective alliances, they would be the first to go under—and probably be obliterated—in an East-West nuclear war.

Herr Honecker made that clear enough when he talked of a possible nuclear catastrophe and then, almost in the same breath, noted that both German states "located as they are at the centre of Europe and at the dividing line between the two world systems and the two military alliances, need peace and detente to a special degree."

Herr Schmidt noted in his remarks during this summit meeting might be interpreted as meaning that he believes Herr Honecker can fulfil this role. The idea that medium-sized European states of East as well as West can influence the superpowers is, after all, not a new one to the Chancellor. But the key example of this on the Eastern side—the arrangement between Mr Edward Gierak, the former (and now retired) Polish leader, of a summit in Warsaw last year between Russia and France—itself serves to show the limits.

Alas, the Chancellor suggests that the realistic objectives at present are more

to try to see that the worst does not happen. Few would deny that the West Germans have influenced both Nato's general strategy on intermediate-range nuclear weapons, as well as Washington's tactical approach to the Geneva talks. But what room for manoeuvre does Herr Honecker have with Moscow?

Some of Herr Schmidt's remarks during this summit meeting might be interpreted as meaning that he believes Herr Honecker can fulfil this role. The idea that medium-sized European states of East as well as West can influence the superpowers is, after all, not a new one to the Chancellor. But the key example of this on the Eastern side—the arrangement between Mr Edward Gierak, the former (and now retired) Polish leader, of a summit in Warsaw last year between Russia and France—itself serves to show the limits.

Alas, the Chancellor suggests that the realistic objectives at present are more

modest—but still hard to achieve—and well worth aiming for. The two German states, it is said, can make a new effort to reduce those matters of bilateral friction which themselves could be the cause of East-West tension. And they can have far more intensive contacts than hitherto, so that each side understands better the reasoning of the other and the pressures under which each is working.

On the face of it, that does not sound like very much, but as Herr Schmidt noted during his visit, he has had frequent talks with the top Soviet leadership and knows pretty well by now how President Leonid Brezhnev's mind works. But the Chancellor had never been to East Germany since he took office in 1974, and had only twice met Herr Honecker before on the fringes of international gatherings in Helsinki and Belgrade.

The absence of contacts at the highest level has, in Bonn's

highest expectations.

When asked two months ago to assess the significance of a

Honecker-Schmidt meeting, a close side to the Chancellor

said "the significance is that one German will be talking to another German. In this case

that's a very unusual event."



Herr Honecker: talked of nuclear catastrophe

## MAUROY VISITS THE LANGUEDOC

### Whistle-stop tour in stronghold of Left

BY DAVID HOUSEGO

CARCASSONNE, 0915: Arriving by special aircraft from Paris, M. Pierre Mauroy, the Prime Minister, walks into the local labour exchange before the first job seekers have had time to arrive. He is on a tour of the Languedoc-Roussillon region in South West France—the sixth regional trip he has made in the last two months to promote job creation schemes and explain the Government's programme.

De Gaulle was the last senior Government official to have visited the medieval walled town of Carcassonne about 20 years ago. Its neglect since then reflects the fierce regional independence of the area and the often violent agitation of its winegrowers. But also Carcassonne, and the Aude department of which it is part, have voted solidly left since the war.

During his 15-minute visit to the employment office, M. Mauroy announced that if the Government's job creation measures are implemented local unemployment will drop by 10-12 per cent in 1982.

CARCASSONNE, 1020: The line of demonstrators waiting in the cobbled streets outside the town hall is smaller than officials had expected after last week's batch of angry farmers' demonstrations in other parts of the country. The placards say "Enough of Cresson" (the Minister of Agriculture) and "Bring in the 35-hour week." M. Mauroy plunges in among them impatient for a "dialogue."

The complaints of the wine and vegetable growers of the region against cheap Mediterranean imports are the main theme of the Prime Minister's speech. He recalls with a grin "the warm, the burning" days of the Italian wine dispute in the summer.

NIMES, 1305: The mayor of this Socialist bastion warmly greets him in the faded green panelled chamber of the municipality describing the city as a "victim of the vicious reactionary policy" of recent years and hymning the Prime Minister's "great battle against unemployment."

M. Mauroy explains why he is on tour. "It is to open a dialogue, to get agreement. It reflects a style of government."

He is now more than an hour late in his schedule.

NIMES, The Mirage Hotel, 1504:

The meeting with local business and union leaders and elected councillors is described on the programme as a "debate" over lunch.

The chairman opens the floor to questioning before the scallops starter.



M. Mauroy: more monologue than dialogue

The spokesman for the local employer's association asks the question that M. Mauroy faces from businessmen everywhere: "There is a lack of confidence between industry and the Government and the two sides don't understand each other," he asserts. "What measures can you take to encourage confidence?"

It is an unusually low-key statement of employers' complaints and M. Mauroy thanks him for his "courtesy." He answers at length but first makes it clear that the Government is concerned both with the confidence of industrialists and of the men who work on the shop floor. His speech lasts more than an hour and lunch ends at 5 pm.

MONTPELLIER, 1815: A large crowd has packed the municipal hall. M. Mauroy explains the basic figures of unemployment. Each year 750,000 school leavers are coming onto the labour market and 500,000 people retiring.

For his third major speech of the day, the Prime Minister launches into the defence of the Government's new health policy.

MONTPELLIER, 2345: After another speech a reception and a dinner. M. Mauroy gets up to leave the table. There is no chance of his plane reaching Paris Orly airport before it shuts down. His staff speculate on whether the Prime Minister's office will have to pay the fine for late landing.

The Prime Minister shows some signs of flagging. Taken together his speeches have probably lasted over six hours. Was it worth it? His openness, his honesty, his determination to explain, cajole and convince, are all qualities that speak for themselves. But it has been more of a monologue than a dialogue.

ORLY, 0145 Tuesday: Back home.

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DAVID N. SHEASEY/PAUL F. CLARKE  
Official Liquidators  
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## EUROPEAN NEWS

### Italian unions agree joint proposal to restrain inflation

BY JAMES BUXTON IN ROME

ITALY'S three trade union federations have, after eight months of often bitter disagreement, finally produced a joint proposal for restraining inflation.

The proposal is similar to that of the Communist Party-oriented CGIL federation, which was the last of the three to accept any question of tampering with the country's controversial wage indexation system, the *scala mobile* (sliding scale).

But its proposal was publicly rejected by Sig Giovanni Spadolini, the Prime Minister, when he went before the unions' conference last month.

The joint union proposal envisages a complicated system under which wage increases made under the *scala mobile* up to the government inflation rate target of 16 per cent for 1982 would not be subject to additional tax.

Employers would be assisted in paying the increases by means of the Government taking over from them the additional social security charge burden. The workers themselves would have to pay the higher social security charges for increases above the ceiling.

The joint proposal does therefore accept the Government's 16 per cent inflation rate target. But it would greatly add to the Government budget deficit which Sig. Spadolini is still determined to try to hold at £50,000m, would be extremely complicated to administer, and appears to do little either to reduce labour costs or hold down inflation.

Yesterday Sig Spadolini met the leaders of the three federations to hear their proposals in detail. The Government may now make a counter-proposal of its own.

## Insurance market block

BY GILES MERRITT IN BRUSSELS

SWITZERLAND'S gross national product (GNP) should fall slightly in 1982 because of stagnation in most industrial sectors in spite of a small recovery in consumer spending.

But if the opposite occurs, heavier setbacks could be experienced," it adds. Foreign demand remains stagnant and much will depend on whether other industrialised nations experience economic recoveries in 1982.

Home demand should remain stable, but smaller order backlog can at the start of this year are likely to cause production cuts compared with 1981 levels.

BRITAIN'S highly competitive insurance industry is still to be denied full access to the rich EEC non-life insurance market, reckoned to be worth £30bn a year since the UK mounted a determined assault to force through the insurance directive, but the move has once again been blocked by West German opposition.

## EEC grant to Portugal

BY DIANA SMITH IN LISBON

THE FIRST direct grant from the European Community to Portugal will be signed today in Brussels under the common action programme designed to financially boost Portugal's preparations for entry to the Community.

In Lisbon tomorrow the first European Investment Bank (EIB) loan under the programme will be signed.

In Brussels, this first 10m unit tranche of 125m units of account in direct grants will go to small and medium Portuguese businesses.

## Swiss GNP 'may fall'

BY BRU KHINDARIA IN GENEVA

SWITZERLAND'S gross national product (GNP) should fall slightly in 1982 because of stagnation in most industrial sectors in spite of a small recovery in consumer spending.

Consumer spending should rise because of a 7 per cent nominal increase in wages and salaries, which will take effect from January 1 next year, the Union Bank of Switzerland says in its latest economic bulletin.

"The rate of inflation will drop rapidly, but at over 5 per cent it will still be high in 1982 by Swiss standards," the bank says.



## Isveimer is in London.

Isveimer is the medium-term bank established by the Italian Authorities with the purpose of financing enterprises in Southern Italy. Now Isveimer is opening its Office in London at 98 Cannon Street, in order to improve the relationship with this international financial centre and its surrounding economic world.

Isveimer provides medium-term financing in Southern Italy, to borrowers of all sizes, including industrial, commercial, public utilities and communications enterprises, as well as companies engaged in marine construction and export trade.

**Isveimer**

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## AMERICAN NEWS

## U.S. Congress tries to speed passage of spending Bills

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. CONGRESS was yesterday working flat out to push through a series of major spending Bills before the Christmas recess, which most members want to start today.

After months of debate and wrangling, the House and Senate on Monday compromised on a record \$200bn (£107bn) defence appropriations budget for 1982, the largest single spending Bill in U.S. history.

Work was also in progress on a \$114bn two-year foreign aid authorisations Bill, the first in three years, and a measure giving President Ronald Reagan emergency powers over oil supplies in the event of a disruption of U.S. imports.

Mr Reagan has said he does not want such powers, preferring to leave the market to cope with shortages.

After a long stalemate, House and Senate agreed a compromise preserving the \$122 a month minimum Social Security benefit for the 3m people receiving it, and authorised three social security trust funds to borrow from each other until the end of next year, in the hope of staving off the financial crisis threatening the system.

A \$10.1bn transport appropriations Bill went through the House on Monday. By yesterday, the only major outstanding legislation still in trouble was the controversial \$1.6bn farm Bill, disliked by both farmers and consumers.

The \$200bn defence Bill,

about \$30bn more than last year's, was a compromise between the \$197.4bn proposed by the House and the Senate's \$208.7bn. It fell just a few hundred million dollars short of the \$200.9bn Mr Reagan originally sought.

The agreed version provides more than \$4bn for Mr Reagan's two key new strategic weapons, the MX missile and the B-1 bomber, plus funds for research on the bomber of the future, the ultra-modern, radar-evading Stealth.

The Senate's original figure was higher than the House version largely because the Senate added \$4.8bn for military pay increases and \$1.6bn to cover inflation and cost overruns. Senate negotiators agreed to drop these two items, but Republican Senators said, they still expected the final spending figure to be higher as a result of added costs for the new weapons systems.

Mr Reagan failed to get his way in the House-Senate negotiations on the foreign aid Bill, when both sides insisted that human rights conditions must remain in force on aid to El Salvador. The negotiators agree, however, to Administration requests to repeal restrictions on aid to Argentina and Chile.

President Reagan is to give his State of the Union address to a joint session of Congress on January 26, it was announced yesterday. Congress reconvenes on January 25.

## Volcker in White House talks on budget deficits

WASHINGTON — President Ronald Reagan and Mr Paul Volcker, Federal Reserve Board chairman, agreed at the White House that the Government must reduce the potentially large budget deficits foreseen for fiscal years 1983 and 1984.

"There was no pressure put on Mr Volcker" to alter the central bank's anti-inflationary monetary policy, one official said who attended the meeting on Monday night. The official called the session "a fairly routine type of meeting" held to review the economic outlook, the Fed's monetary policy and the Reagan Administration's budget deliberations.

In addition, the President and Mr Volcker held "a general discussion" about the membership of the Reserve Board, the official said. Mr Reagan is to make his first appointment to

the Board to fill the seat that becomes vacant when the term of Mr Frederick Schultz, the vice-chairman, expires on January 31.

Both the White House and Republican Congressional leaders regard the appointment as an important opportunity to influence the independent central bank, a frequent target of political criticism because of the high interest rates its tight-money policies have produced.

The new vice-chairman could succeed Mr Volcker when his term expires on August 1, 1983. The White House is reportedly looking at a list of candidates that includes Mr Robert Docken, chairman of California Federal Savings and Loan Association, and Mr Martin Anderson, Mr Reagan's domestic policy adviser.

AP-DJ

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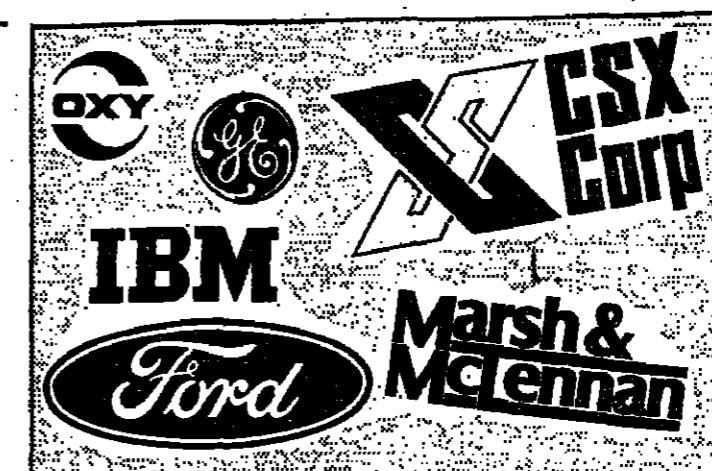


More help for expatriates at the sign of the Black Horse

### REAGAN RECOVERY PLAN

## House hearings start on 'give-away' tax break

BY DAVID LASCELLES IN NEW YORK



A KEY business tax provision of the Reagan economic recovery plan, which allows companies to trade tax credits among themselves, is coming under fire as an over-generous give-away. But the curious aspect of the mounting controversy is that the Administration may actually welcome it as an excuse to go back on a tax cut to help balance its increasingly lopsided budget.

The SEC is charging that Sig Giuseppe Tome, the Italian businessman, learned of Seagram's proposed bid directly from Mr Edgar Bronfman, chairman of the Canadian drinks group.

After a spate of complaints from the public and politicians, the Oversight Sub-Committee of the House Ways and Means Committee began hearings on the matter yesterday.

A Bill repealing the tax was

also introduced into the Senate two weeks ago, and Senator Howard Baker, the Senate majority leader, has said he would not be surprised if the law was tightened up for the 1983 tax year.

The tax break is built round a special lease which enables a company to "sell" the tax credits associated with owning a piece of equipment—for example—depreciation—to another company. The arrangement usually marries up a loss-making company which cannot use these credits with a profitable one that wants to reduce its taxable income.

In a typical deal, loss-making Company A buys a piece of equipment worth \$1m and sells it to profit-making Company B. Company A then leases the equipment back. Although sums of money are involved, they are fictitious because the "rent" that Company A pays Company B to lease the equipment is set

at a level which exactly equals what Company B owes Company A for the purchase. Furthermore, the tax law was written in such a way that Company A retains legal title to the piece of equipment, so the "sale" exists for tax purposes only.

As a result of the deal, Company A receives, as a book-keeping entry, the "proceeds" of the sale in return for some tax credits it could not use anyway. Company B receives the tax credits to reduce its taxable income.

The value of these deals varies between 30 and 50 cents on the dollar of equipment being traded, which means that Company A "loans" Company B the difference to buy it. This gives Company B the extra benefit of an interest expense on the loan to set against income.

Leasing is not new, of course.

But the Reagan tax act made it much more attractive by speeding up depreciation, meaning that more of the investment cost of new equipment can be written off each year, and by loosening the definition of leasing to permit fictitious deals.

The aim of the Reagan plan is to encourage investment in new equipment, and to make it easier for new companies who have few profits against which to set tax credits, to derive the full tax advantage of buying new equipment. A side effect of the change also allows companies to sell off tax credits to make themselves less vulnerable to takeover.

But tax credit sellers are not all loss-makers. Some, like CSX, a large railroad company, and Occidental Petroleum, earn huge sums of money but find for various reasons that they have more tax credits than they can use.

The other side of the ledger of these deals, however, is the

cost to the U.S. Treasury in terms of foregone revenue billions of dollars worth of tax credits that would have been wasted, at a time when the Reagan Administration is fighting to close a budget gap that seems to grow almost by the hour.

Furthermore, the potential for more tax lease deals remains huge. Morgan Guaranty, the large New York bank which has just completed a study of tax leasing, says that in 1976, for which the latest figures are available, there were \$6.2bn of unused credits. It reports industry officials as saying the recent bulge in leasing volume may be "the tip of the iceberg".

While recognising the benefits of tax leasing, Morgan also points out that the Treasury estimates the practice will produce revenue losses of \$4bn next year rising to \$5bn in 1984, and adds: "If the leasing boom continues, as most industry analysts expect, the Treasury runs the risk of seriously underestimating the potential for revenue loss."

Some people believe the actual tax loss could amount to twice the Treasury's estimate—which is why concern about the problem is building up. The Treasury even rewrote the rules slightly to enable ailing concerns like Chrysler and International Harvester to get on the act.

On Wall Street, the biggest worry is that tax leasing could increase the Federal deficit and place an even greater Treasury borrowing burden on the heavily strained capital markets.

## Ontario's mortgaged farmers set for clash

BY VICTOR MACKIE IN OTTAWA

THE FARMERS of Ontario, embattled in their heavily mortgaged fifth-generation homes, are plotting their survival in an era of high interest rates which has brought bankers like wolves to their door.

Last week, at least two banks hired helicopters to carry out low-level sorties over the beef and pork farms in the counties east of Lake Huron. Their goal was evidence that farm machinery had been spirited away from farms going broke to the safety of those yet to face that situation.

Farm bankruptcies in Canada are up 28 per cent over last year. Of the 250 registered between January and November, 54 per cent were in Ontario. Most were livestock producers from western Ontario.

logical war on the nation's chartered banks.

It is a guerrilla war they believe they can win. The farmers have the banks so worried, they are resorting to guerrilla tactics of their own.

Last week, at least two banks converged on the Port Elgin Canadian Imperial Bank of Commerce demanding that the local manager return machinery and cattle seized from a farmer when he defaulted on mortgage payments.

The manager did. And, flushed with that small success, the militants—members of new movements such as the Grey-Bruce Survival Association—are ready to turn their grassroots protest into a full-scale psycho-

The announcement appears as a matter of record only.

November 1981



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## ENERGY REVIEW

## Banks hesitant over Alaska gas pipeline

By Paul Betts in New York

"WITHOUT THE new legislation, the pipeline was dead. But this does not mean the thing will be built—at least in the immediate future," one New York banker said this week of the multi-billion dollar 4,800-mile-long Alaska natural gas pipeline system billed as the largest private construction project in history.

The banker was referring to a controversial new Bill approved by Congress last week designed to help the private financing of the proposed pipeline. The entire project will cost between \$40bn to \$55bn (compared to 1977 price tag of \$14.5bn) of which some \$37bn is to be put up by the banking system. "We are talking big numbers," the banker added.

The new legislation removes some of the obstacles but falls short of giving the project the "green light."

The new legislation was approved after some of the most bitter and heated debate witnessed in recent months on Capitol Hill. Indeed, so acrimonious was the debate that opponents of the new Alaskan pipeline Bill forced a second vote on the issue barely 24 hours after the House of Representatives had approved the legislation. And even after the second vote, consumer activists led by Mr Ralph Nader and several Congressmen were denouncing the Bill as "one big consumer rip-off."

The new Bill waives a number of restrictions in the so-called Alaska Natural Gas Transportation Act of 1978 which set the original guidelines for building a pipeline which would carry the vast natural gas reserves of Alaska's Prudhoe Bay estimated at 28 trillion (million) cubic feet (or about 13 per cent of known U.S. gas resources) to the lower 48 states. The main provisions in the Act precluded federal government or consumer subsidies to finance construction of the project and restricted the oil companies from owning a direct equity interest in the pipeline. These provisions have now been lifted.

The new legislation now allows the three principal Alaskan gas producers—Exxon, Atlantic Richfield and Standard Oil of Ohio—to own up to 30 per cent of the Alaskan segment of the pipeline, the most crucial and expensive leg of the entire project. This 745-mile-long segment from Prudhoe Bay to the Yukon border will cost as

much as \$27bn. In return for a large equity stake, the oil companies will put up about \$7bn of their own money as well as contribute to a cost overrun pool.

The changes in the Bill also allow the sponsors of the pipeline, a consortium led by Northwest Energy Company, a natural gas transmission company based in Salt Lake City, to pass on to the U.S. consumer some of the construction costs of both the pipeline and a \$5bn conditioning plant to treat the gas for transmission before the system is completed.

Under the original legislation, the sponsors of the project could only recover their costs after the entire project was completed and came on stream.

The new Bill now enables the sponsors to pre-build U.S. gas consumers under certain circumstances. The Federal Energy Regulatory Commission will determine a completion date for various sections of the pipeline system.

When any of these sections are finished and provided the target date has passed, U.S. consumers would start to be billed on the completed part of the pipeline although no gas is yet flowing. Moreover, the consumer would ultimately carry the project's completion risk and would face the financial burden of paying a large part of the costs should the project be scrapped in mid-stream.

It is small wonder that consumer lobbies are up in arms. Barely three months ago, President Ronald Reagan assured consumer groups he was opposed to federal aid and consumer support for the Alaskan pipeline. But after one of the biggest and most successful lobbying campaigns in Washington, the sponsors of the project changed the President's mind and managed to get the new legislation through Congress. Indeed, it was only at the last minute that opponents of the new Bill woke up and then it was apparently too late.

Had Congress not approved the latest changes in the Act, the Alaskan gas pipeline was doomed. Although the sponsors of the project originally pledged to finance the project privately, in the last year they have claimed it could not be built without consumer support and exemptions from certain federal regulations.

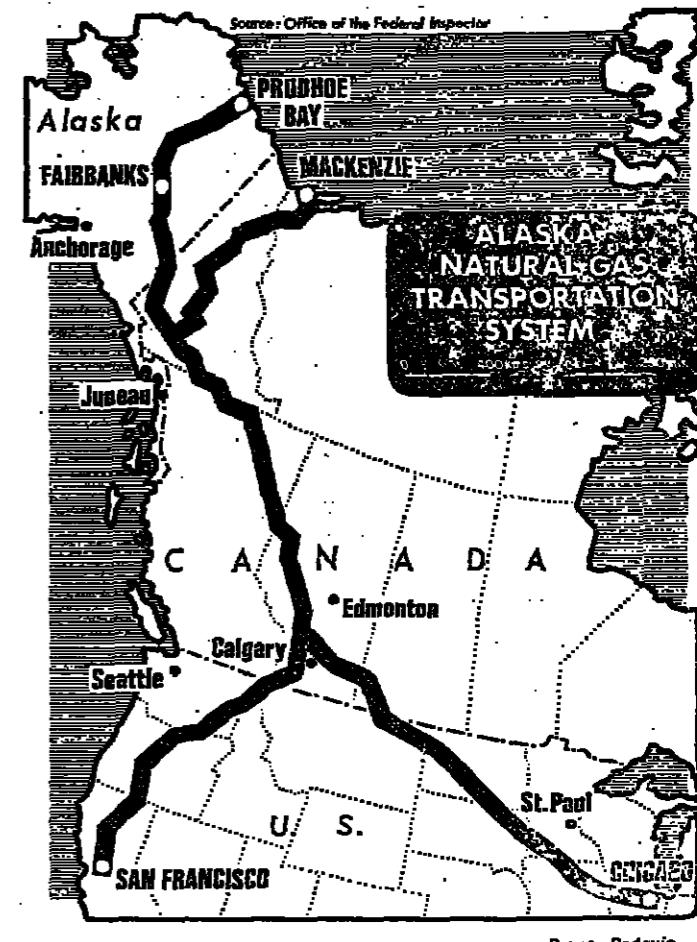
Back in 1977 when the project was first approved, the consortium of pipeline companies had indicated they

would only commit funds to the project if they owned a direct stake in it. At the same time, because of the enormous project risks involved in the Alaskan stretch of the pipeline, the banks have been extremely reluctant to jump in with the \$37bn or so required to finance construction over a four-year period.

The economics of gas have changed since the project was first conceived. Alaskan gas will be extremely expensive—perhaps as much as three times the current price of domestic U.S. gas. In 1977, the conve-

of just less than \$5 a thousand cubic feet, Alaskan gas, in today's dollars, is estimated to cost between \$11 to \$13 a thousand cubic feet. In 1987 dollars—the date when Alaskan gas under the present timetable is scheduled to start flowing in the pipeline—it would cost between \$18 and \$22.

At these prices, opponents of the pipeline claim, it is cheaper to burn oil. But what they fear most are the costs they would have to shoulder should the pipeline be scrapped once construction on the key Alaskan leg starts. The estimates range



It was only at the last minute that opponents of the new Bill woke up and then it was apparently too late

tional wisdom and the trend in oil and gas prices was that they would continue to rise. But energy prices have now shown they can also come down and the general consensus is that they will remain relatively flat for the next two to five years. All this has fuelled growing doubts on the short-term economics of Alaskan gas, which could be further complicated if President Reagan sticks to his word and eventually decontrols domestic gas prices in the U.S.

It is thus not surprising that consumers are now upset. U.S. gas currently costs an average

from \$1.78 to \$12 or more a month on the average gas bill. Industrial and commercial users would have to pay more.

Although construction has now begun and in some cases is well advanced on the Canadian, western U.S. and eastern U.S. legs of the pipeline, the project ultimately depends on the \$27bn Alaskan sections if it is to make any sense for the U.S. In contrast, the Canadians, who have helped finance a large slice of the lower stretches, would be quite happy if the Alaskan section was never completed. The pipeline would then become a perfect instrument to

baffle any future legal upset, the oil companies themselves seem less than anxious to commit their funds to the project at this stage. The economics of oil and gas at present are such that many oil companies are reconsidering capital expenditure programmes. And unless the three Alaskan gas producers do come up with their share of the funds, it is unlikely the consortium can raise the huge debt required by the project from the banking system.

Some bankers also feel the new legislation does not go far enough. Although they will not say so outright, they hint that

Mr McMillian says. The pipeline is projected to have an initial capacity of 2bn cubic feet of gas per day, or enough energy to displace about 400,000 barrels of imported oil a day for the next 25 to 30 years. "Although right now the economics of Alaskan gas do not make sense, who is to say they

won't in ten years time. In the end you could call it a moral question. If a country has all that gas safely sitting there, shouldn't it exploit it or at any rate set the infrastructure in place to exploit it when it becomes necessary," one analyst remarked.

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## OVERSEAS NEWS

## Beirut bomb kills 20 at Iraq embassy

By Ihsan Hijazi in Beirut

AN EXPLOSION virtually destroyed the Iraqi embassy in Moslem west Beirut yesterday, killing at least 20 people and wounding 50.

The four-storey building collapsed as the entire area was cleared off by Syrian troops of the Arab Detente Force. Rescue teams were working to remove casualties from under the debris.

The explosion follows last week's car-bomb blast in the northern port of Tripoli in which 12 died.

Friction between pro-Iraqi elements and followers of Iranian religious leader Ayatollah Khomeini has been associated with the wave of violence which has picked up momentum as the war between Iraq and Iran has gained intensity.

Mary Fringe adds from Bahrain: Prince Nayef bin Abdul Aziz the Saudi Interior Minister, is due in Bahrain on Saturday, following the capture in Bahrain of a group of Iranian-backed terrorists.

Prince Nayef said on Monday he had evidence that Saudi Arabia was one of the targets of an Iranian plot to kill government leaders in the Gulf. Messages condemning Iranian attempts to export its revolution, and expressing full support for Bahrain's action, were also sent yesterday from Kuwait and the United Arab Emirates.

Meanwhile, an official news release in Bahrain said five armed men representing the Organisation of Islamic Action had forced their way into the Bahrain embassy in Tehran on Monday.

A Foreign Ministry spokesman confirmed that the Iranians insisted on seeing the charge d'affaires, Ibrahim al Majid, to demand the release of the arrested men, and to claim responsibility for training them to carry out assassinations.

The Organisation of Islamic Action is an Iranian group expelled from Iraq at the beginning of the Gulf war, according to the Iranian embassy in Bahrain.

Reuter adds from Kuwait: Kuwait's Parliament approved a \$2bn loan to Iraq to repair damage caused in its war with Iran, parliamentary officials said.

## Syria pledges to confront 'flagrant aggression'

BY LOUIS FARES IN DAMASCUS



Mr. Khaddam . . . meets U.S. envoy to Syria

LT-GEN MUSTAPHA TLASS, Syria's Defence Minister, said yesterday that his country's reaction to Israel's annexation of the Golan Heights would be "the edge of the sword."

"What the Israeli enemy has done is flagrant aggression," he told graduates at a military academy. "This is supported by the U.S., which provides Israel with its strength. But we shall confront this aggression. The U.S. does not frighten us, nor does Israel."

The Syrian news agency Sana reported that a special session of Parliament had been called last night to discuss the Israeli move, "bearing in mind that

the Foreign Minister was also in contact with the Non-Aligned Movement, the Organisation of African Unity and the Islamic Conference.

Meanwhile the Syrian Government newspaper, the daily "Tishrin," accused "certain Arabs" of having encouraged "the Zionist enemy" to annex the Golan Heights.

It is possible that the Syrians, while regrouping their troops

Syria considers the decision a declaration of war and a cancellation of the ceasefire."

Syria has intensified its diplomatic and political contacts with Arab and Western countries. Mr. Abdel Halim Khaddam, the Foreign Minister, yesterday received the U.S. ambassador to discuss Washington's reaction to the annexation.

The Foreign Minister was also in contact with the Non-Aligned Movement, the Organisation of African Unity and the Islamic Conference.

Meanwhile the Syrian Government newspaper, the daily "Tishrin," accused "certain Arabs" of having encouraged "the Zionist enemy" to annex the Golan Heights.

It is possible that the Syrians, while regrouping their troops

"If the Kings, Presidents and Princes had adopted a strong stand vis à vis the enemy, Israel would have never been able to exercise the law of the jungle, and unsupr the Golan Heights," it said.

Insan Hijazi writes from Beirut: Analysts here believe that the Syrians are now bound to formulate a new policy to deal with the situation.

Damascus has until now adhered to the ceasefire worked out with Israel through the U.S. in 1974 under the disengagement agreement on the Golan Heights. The accord followed a Syrian "war of attrition" lasting two months.

It is possible that the Syrians, while regrouping their troops

against the Arab countries as a whole, and a grave violation of international law, the Geneva conventions, and the United Nations resolutions.

"This act of aggression exposes Israel's intentions to force the region to the brink of war, and destroy any possibility, no matter how slight, of bringing peace to the Middle East," he said.

Renter adds from Moscow: The Soviet Government daily Izvestia yesterday branded the annexation as an act of "impudent illegality." "The situation in the Middle East has been seriously aggravated once again, and the blame lies in Tel Aviv and Washington," Izvestia said.

## Malaysia to play down relations with Britain

KUALA LUMPUR: Malaysia will continue to do its best to emphasize relations with Britain while attempting to emulate the work ethic of Japanese and South Koreans, Prime Minister Dr. Mahathir Mohamad said yesterday.

Dr. Mahathir was meeting 45 Malaysian diplomats who had been on foreign missions.

In its priorities with international groups, Malaysia would place the Commonwealth first and the Association of Southeast Asian Nations (ASEAN), comprising Malaysia, Thailand, Indonesia, the Philippines and Singapore, first, followed by the Islamic Conference.

Dr. Mahathir said the Commonwealth had so far been more talk than action. Malaysian officials said that that was one reason he did not attend the Commonwealth summit in Melbourne two months ago.

Since Malaysia obtained independence from Britain in 1957 it has given the country a preferential position in its relations with foreign nations. But Dr. Mahathir, who became Prime Minister in July, revised that policy two months ago when he required his office to give special approval to all Government contracts for British services and goods.

Malaysian officials said the change was in retaliation for Britain's decision to raise fees for the 20,000 Malaysian students studying in Britain, and for other British actions, including changed rules on the Stock Exchange.

British businesses working in Malaysia on Monday gave M\$1.5m (£348,000) to a Government-administered trust fund aimed at helping these students.

The Foreign Minister, Mr. Ghazali Shahi said on Monday however, that Britain could not impress Malaysia by "offering this or that." A change in attitude was required. AP

## S. African whites join black union

FIVE white workers at Volkswagen's South African subsidiary at Uitenhage in the Eastern Cape have resigned from a right-wing, whites-only trade union to join a predominantly black union affiliated to the multiracial Federation of South African Trade Unions (Fosatu). Bernard Simon writes from Johannesburg.

## How the opposing armies line up on the Golan Heights

BY ROGER MATTHEWS

## EEC 'strongly deplores' Israeli action

BY JOHN WYLES IN BRUSSELS

ISRAEL'S annexation of the Golan Heights on Monday was undertaken in the complete confidence that its decision could not be effectively challenged militarily by Syria or any other Arab country.

So overwhelming is Israel's present military superiority that Mr. Menachem Begin, the Prime Minister, must also be sorely tempted to abandon the largely meaningless negotiations with Egypt on Palestinian autonomy and apply the same treatment to the West Bank, which he believes even more passionately to be part of the Biblical land of Israel.

The parallel temptation would be to draw the Syrians and the Palestinian guerrilla forces into a limited war. Hawks within the Israeli cabinet and armed forces can fairly argue that conditions have never been more favourable for dealing a massive blow at Israel's two most implacable enemies.

The Syrians are actually vulnerable. President Hafez al-Assad has four main divisions at his disposal, two of mechanised infantry and two armoured, each numbering between 15,000 and 17,000 men. Two divisions are permanently deployed between the Golan and Damascus with the first strong defensive line only some 25 miles from the capital.

A third division is held in reserve north of Damascus, while the fourth, commanded by the President's brother, Rifaat al-Assad, is charged primarily with internal security.

European Community Foreign Ministers yesterday strongly deplored the Israeli Government's annexation of the Golan Heights, which they said breached international law and was "therefore invalid in our eyes."

Their statement, agreed over an informal dinner at Admiralty House on Monday evening and released yesterday, asserted that the Israeli move would prejudice the implementation of United Nations resolution 242 and was bound to complicate further the search for a comprehensive peace settlement in the Middle East.

The peace-time deployment of the divisions to the south and south-west of Damascus is essentially the same as their battle positions and they have no space in which to manoeuvre without putting the capital at immediate risk. There are understood to be three principal lines of defence in accordance with an overall plan drawn up in conjunction with the Begin Government's intransigence and of its disregard

both for Arab opinion and for any other approach to peace which is not based on the Israeli-Egyptian Camp David accords.

M. Claude Cheysson, the French Minister for External Relations, admitted to journalists that the annexation of the Golan Heights was "astounding and extremely annoying." It comes only a week after his visit to Jerusalem during which he sparked a diplomatic furor by appearing to denigrate the EEC's Middle East diplomacy. M. Cheysson subsequently denied that he was doing any such thing.

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The airforce has benefited from the arrival of MiG 25 fighters, but the backbone remains the MiG 21 which, as has been repeatedly shown, is no match for Israel's F-15s and F-16s. Syria's missile defences are basically the familiar mix of Soviet equipment, against which

the Israelis are thought to have developed a number of effective counter measures.

There are also some 25,000 Syrian troops at any one time stationed in Lebanon as the sole component of the Arab Detente Force. The Syrian presence in Lebanon is not at full divisional strength and must be the most immediately at risk in the event of limited hostilities.

The ceasefire in the south of Lebanon has held since last summer but in the wake of the Golan annexation will be tested further. Israel is still determined to remove the Syrian

missiles which were placed in the Bekaa Valley last April and any attempt by Palestinian guerrillas to fire rockets at northern Israeli settlements could provide the justification, if Mr. Begin is looking for one.

The Palestinians, who in the last year have re-organised their forces along semi-conventional army lines and received heavier equipment, are deployed primarily to the north and south of the Litani River. When the Israelis invaded the south of Lebanon in March 1978, they failed to push the Palestinians back out of rocket

## WORLD TRADE NEWS

## FIXED RATE EXPORT FINANCE

## UK spends more to support project business

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

THE UK Government paid out £461m during the year to last March in interest rate support for fixed-rate sterling and foreign currency export finance, bringing total expenditure on such support to over £1bn in the last three financial years.

The support is channelled from the Treasury, through ECGD to banks providing export finance. It is used to bridge the gap between the interest rate cost to the borrower, settled under international guidelines, and the market cost of the funds.

The level of support is likely to be maintained at much the same level during the current financial year, Mr. Kenneth Taylor, the Secretary of the Export Credits Guarantee Department (ECGD), said yesterday.

The high level of expenditure has been left virtually untouched by the Government in

its search for economies. The only move made so far has been a suggestion by the Treasury to the banks to cut down the margin of 1.25 per cent over the London Interbank Offered Rate (Libor) to 0.75 per cent.

ECGD is handling discussions with the banks on the issue. But the savings from such a move would only gradually mount to about £10m a year.

The margin cut would in any case only apply to sterling export finance on terms of over two years.

The latest ECGD figures, published yesterday, show that sterling fixed rate export finance accounts for 71 per cent of the total, which in the year to last March climbed to a total of £6.09bn, or 11.6 per cent more than in 1978-80.

The finance is used mainly to back capital plant exports to developing countries. Support for this finance has become an

important tool in the Government's bag of export support for industry.

The Government has recently been laying stress on the significance of this range of support, noting that the fruits of the co-operation between industry and Government have been seen recently in the number of big orders secured.

Such orders have included the Davy Corporation's £1.25bn contract for a steelworks in India and the £160m deal won by Capital Plant International, a Mitchell Cotts unit, to establish technical institutions in Nigeria.

Mr. John Biffen, the Trade Secretary, said yesterday that the orders were coming through in the field of sophisticated heavy engineering and were a rebuff to the idea of the "de-industrialisation" of the UK.

In the last financial year, the ECGD provided cover for £3.8bn of fixed rate export finance.

but this still remains a relatively small portion of its business, most of which remains linked to exports sold on credit of up to six months.

Such business accounted for 76 per cent of the total of £1.7bn worth of exports insured, a sum equivalent to 30.8 per cent of the UK's visible trade during

the period.

Yet the longer term business remains the riskier part of the ECGD operation. The length of time for which the ECGD is exposed, and the nature of the countries attracting capital exports, mostly outside the OECD area, enlarge the possibility of claims from exporters.

Customs. (The work of erasing is carried out by part-time workers such as housewives.)

If a big Japanese trading company wants to import a foreign pharmaceutical product into Japan, it will have to submit health certificates to the Health Welfare Ministry for directors of, for example, its steel export division or its U.S. subsidiary.

Japanese regulations on the thickness of metal in aerosol containers are different from internationally accepted regulations and have the effect of blocking imports of all aerosols.

With these contracts, Hyundai Construction and Engineering will have practically doubled its overseas orders this year for a total of over £2bn.

## Hyundai wins Iraqi housing contract

By Ann Charters in Seoul

HYUNDAI Construction and Engineering of Seoul signed an \$800m (£421m) contract with the Iraqi Ministry of Housing yesterday to build two identical housing projects of 2,800 units each.

The project is to include apartments, houses, schools and is to be built on a turnkey basis to a Hyundai design in Samarra, 150 km north of Baghdad and in Falluwa, 80 km west of Baghdad.

Hyundai's previous contracts in Iraq have been for roads and town developments.

The names of the other companies bidding for the project were not available. Construction to begin in January 1982, is expected to take 36 months.

Hyundai should also be signing a contract soon for a \$25m gas and oil separation project in Saudi Arabia. The company will be the prime contractor for an Aramco project with the assistance of two U.S. technical engineering concerns, one for structural design and the other for process engineering. Hyundai completed work on another Aramco project two years ago.

The Korean company has been intent on participating on bids for more sophisticated projects, using outside technical assistance when necessary, and actively returned to the Saudi market last August after an 18-month moratorium on bidding imposed on the company.

Rothmans seeks inroads in Egyptian market

BY ANTHONY McDERMOTT IN CAIRO

ROTHMANS yesterday signed an initial agreement with the Egyptian Government which could open up to it a sizable slice of the local market which buys 35bn cigarettes a year.

The protocol still has to be approved by the relevant government authority and it involves the establishment of a factory in Cairo at the overall cost of between £250m-£600m (£300m-£800m) on the basis of a joint venture with the Eastern Tobacco Company, part of the Egyptian public sector.

This company, along with Nasr Tobacco, another public sector enterprise, almost controls the market.

Foreign companies provide about 4.5bn of the 35bn

Earlier, it had been hoped that the airlines would be able to agree on a new higher fares structure for the route designed to cut losses estimated at over \$650m (£342m) this year.

A meeting of 27 member-airlines of the International Air Transport Association in Geneva has been adjourned until January 12, when it will resume discussions in the U.S. That meeting is scheduled to last at least until January 23.

Meanwhile, representatives of European, U.S. and Canadian government civil aviation authorities will meet in Paris today to consider a more rational inter-governmental approach to the problems of the North Atlantic air route.

They will be trying, for example, to get the U.S. to agree to the inclusion in future fares of non-IATA airlines, such as Laker. More significantly, they will be trying to clarify U.S. Government intentions over the latter's continued recognition of the IATA.

Recently, the U.S. Civil Aeronautics Board has been seeking to remove U.S. anti-trust immunity from IATA member-airlines, a move which, if carried through, would come close to destroying the association's existing fare-fixing procedures and cause chaos in the world air transport system.

It is still possible for individual airlines to file for increases with their respective governments, however, and it is hoped that this will be done, especially by U.S. and UK airlines.

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# F H Lloyd move jeopardises steel castings plan

BY RAY MAUGHAN

**THE LAZARDS** plan for the rationalisation of capacity in the steel castings sector has been jeopardised by the decision announced yesterday by the largest private group in the industry, F. H. Lloyd Holdings, not to participate in the proposed scheme.

The proposal, orchestrated by Lazards, the City merchant bank, is now given little or no chance of success by other leading members of the steel cast-

ings industry.

Lloyd has seen a succession of controversial boardroom changes this year, but had been seen as a pivotal element of the Lazards plan. The scheme had been designed to trim general sector castings capacity in the UK by 25 per cent to 150,000 tonnes annually.

Lloyd has recently been producing 25,000 tonnes of castings and even in this difficult year it will probably make 22,000

tonnes.

It attributed its reasons for non-participation to its own, individual, attempts to trim capacity to declining demand.

Rationalisation, it said, had already involved a 50 per cent reduction in its own labour force over the past three years and last week's closure of one of its four foundries.

Weir Group, the Scottish valve and foundries group, riposted

that it had cut back just as much, if not more, but it still remained a keen adherent of the Lazards plan.

F. H. Lloyd also stressed that it felt the industry would best provide for the needs of its customers "if free market forces are allowed to prevail and particularly if levies are not added to its cost burden." Mr Iver Ward, the finance director of Lloyd, said yesterday that non-participation had been a "soundly based boardroom

decision."

"The levy," he said, "would be the only certainty. The uncertainty is the increased work we would or would not get from the people we would be paying to close down."

He added that while F. H. Lloyd was the most important group within the industry, steel castings comprised a greater proportion of its turnover and workforce than most of its

leading more diversified manufacturers is thought to have been between £22m and £23m in a series of phased payments to those closing production.

The "closers" were to have received an initial lump sum of 44 per cent of "reference value" or average annual turnover, followed three years later by 11 per cent of reference value and capped, two years after that, by a further 7½ per cent.

## Commission for Racial Equality criticised

By James McDonald

**THE COMMISSION** for Racial Equality has been strongly criticised in a report from the all-party House of Commons Select Committee on Home Affairs. It recommends the ending of the commission's grant programme as quickly as possible.

The report says the self-help fund for groups of young West Indians, which cost £70,000 last year, should end with the money being transferred to urban aid budgets.

Despite its criticism of the commission, the Committee says the Commission should continue its dual role of promoting racial equality and investigating alleged discrimination.

Race relations in Britain demanded the continued existence of a "vigorous institution dedicated to the eradication of unlawful discrimination and the promotion of good race relations."

But the commission must be above suspicion and the report says: "It was not appointed in order to offer the pretence of being some sort of representative body for ethnic minorities."

A catalogue of charges levelled against the commission includes: "Partisan intervention in political debates, damaging its reputation for impartiality," causing disillusionment among black people; lack of discretion, sensitivity and courtesy in carrying out some investigations; a lack of sense of priorities; and "acting as Lady Bountiful in handing out grants to racial groups."

The commission says the Committee's report is "factual and disappointing." It reflects nearly all the committee's comments and condemns its "standard of professionalism and objectivity."

## Nationalised industry finance queried

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

**NATIONALISED** industry chairmen are to urge the Government to respect the debate about the way their businesses are financed, following the publication yesterday of a critical report from a group of top finance directors.

The chairmen are to write to Sir Geoffrey Howe, the Chancellor, saying they have been particularly struck by many of the arguments and recommendations in the report.

They may also complain about a lack of Government initiatives when they meet Sir Geoffrey this afternoon to discuss the Government's plans for reorganising the relationship between the industries and Whitehall.

The report criticises the present financial arrangements of the industries, for being

"rigid and inflexible." It has been prepared by Mr Eddie Weiss, finance director of Chubb and Son, for The Hundred Group of Chartered Accountants which consists of finance directors from major businesses, including 10 nationalised industries.

The report proposes that individual state-owned industries should be turned into a form of statutory corporation and should have more private sector investors. They should also have debt-equity capital structures similar to Companied Act businesses, instead of their present reliance on loans from the Government's National Loans Fund.

More flexible financing arrangements should be introduced, says the report, allowing the ideas contained in the report support a campaign

for greater access to private sector funds outside the controls of the Government's Public Sector Borrowing Requirement and the industries' external financing limits.

An earlier draft of the report contained proposals for a "half house house" for public utilities with market monopolies. It suggested that they should be monitored by publicly-appointed commissioners operating under statutory guidelines.

This has been dropped from the final draft because it was thought to be too politically controversial. The finance directors did not want to distract attention from their other proposals.

The ideas contained in the report support a campaign

## Chevaline project delayed again

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

**CHEVALINE**, THE multi-million pound project designed to update Britain's Polaris strategic nuclear deterrent, cannot now become operational until next year, at least a year after it was originally scheduled.

According to the Ministry of Defence, the Chevaline project described as "the most complex piece of weapon system engineering ever undertaken in Britain," is now proving successful.

The ministry insists that problems with the project — designed to enable Polaris missiles to evade Soviet defences — are now under control and that it will be operational on missiles on board the Polaris submarine HMS Renown before the end of next year. Deployment on the rest of the four submarine Polaris fleet will follow over the next two years.

However, the project is now being examined by the House of Commons Public Accounts Committee, which is clearly disturbed by the delays in making it operational and by rising costs.

Chevaline was originally approved by the Labour Government of Mr Harold Wilson, but with a majority of Cabinet members apparently remaining ignorant of the project.

The Ministry of Defence is believed to have calculated in 1974 that it would cost about £350m and would be operational by 1979.

These estimates were later increased, and when Mr Francis Pym, then Defence Secretary, first publicly disclosed the existence of the project to Parliament in January 1980 the overall cost had become £1bn, with an operational date of mid-1981.

The Public Accounts Committee sessions are being held in private and it is not yet clear whether any evidence taken from senior officials at the Ministry of Defence will be published.

Obviously the committee wants to know how far the cost has gone above the £1bn figure given by Mr Pym.

Mr John Nott, Defence Minister, said a few months ago that the cost of Chevaline had "gone bananas" but officials later said he was referring to price increases up to 1977.

The investigations, which are being finalised, are likely to include the coal and water industries.

\* *Consumers' interests and the nationalised industries*, free from the Department of Trade, London.

## First electric truck completed at Dodge

BY JOHN GRIFFITHS

**WHAT IS** claimed to be the world's first commercial production of a fully traffic compatible, road-going electric truck was delivered at the Dodge plant at Dunsfold.

The first of an order for 20 trucks from the Southern Electricity Board was delivered to the board's chairman, Mr John Wedgwood, yesterday.

The truck has been developed jointly by Karrier Motors, the commercial vehicle company owned by Talbot and Renault Vehicles Industries, and Lucas Chloride EV Systems.

It is based on the Dodge 50 series light truck and is built on the same assembly lines. It has a gross vehicle weight of 6.6 tonnes and can carry a payload of about 24 tonnes. It is claimed that its 40 mph top speed and range of up to 55 miles on a single charge is adequate for most urban delivery work.

Its manufacturers concede, however, that initial demand is likely to be limited. The build programme is for about 20 units a month for a first batch of 80, with output of about 150 vehicles likely next year.

So far there are orders for

25, but this is expected to rise to more than 70 by spring. Karrier Motors and Lucas Chloride are negotiating for orders with other electricity boards, retailing chains and other users.

The manufacturers concede that their biggest problem is to persuade potential operators that the vehicles can be competitive in terms of "whole-life" costs, covering the purchase, maintenance and electricity outlays on the vehicles.

The trucks cost £14,025, roughly double that of a conventional petrol or diesel powered version, but this includes a Department of Industry subsidy on each vehicle of £4,000.

With the subsidy, it is claimed that the "whole-life" costs are competitive with conventional versions, but it is acknowledged that engineering improvements to cut costs and eradicate the subsidy by about 1985 are necessary if the vehicles are to become viable. But it is the makers' belief that escalating oil prices will in any case have strengthened the case for operators to change to electric vehicles.

## De Lorean grants denied but guarantees approved

BY OUR BELFAST CORRESPONDENT

**MRI JAMES PRIOR**, the Northern Ireland Secretary, yesterday appeared to turn down an application from the De Lorean sports-car company for £5m in grants. He foresees no problem, however, in the Government extending guarantees for bank loans.

The company is supported by £80m in Government aid. It has asked that guarantees on working-capital loans of £10m raised from banks this year be extended beyond December 31.

The way seems clear for the Northern Ireland Department of Commerce to agree to the extension, Mr Prior's comments on more cash, made on a visit to the plant yesterday, were

being taken as rejection of the company's application for grants.

De Lorean believes it is entitled to £5m of standard capital grants on past expenditure which so far has not attracted assistance. Mr Prior, said however, there was no more money for this particular project. He also said the Government would seek as tight a deal as it could in negotiations about financing production of a De Lorean saloon car.

Mr Prior said he was impressed by the De Lorean operation, which employs 2,600, producing 90 cars daily for the U.S. market.

## Editor admits contempt

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

**THE EDITORS** and publishers of two newspapers face contempt of court penalties today over articles published during the mongol baby trial at Leicestershire Crown Court.

Sir John Junior, editor of the Sunday Express and Express Newspapers, acknowledged in the High Court yesterday that an article was in contempt, and apologised.

Mr David English, editor of the Daily Mail and Associated Newspapers, denied that an article written by Mr Malcolm Muggeridge was contempt of

Court.

They said that the article did not create a substantial risk that the course of justice in the trial of Dr Leonard Arthur would be seriously prejudiced, and that publication was part of a discussion in good faith on a matter of public interest.

Mr Robert Alexander, QC, for Sir John and Express Newspapers, said that the contempt had been unintentional and an isolated lapse. They had done all they could to mitigate the contempt.

The hearing continues today.

## Developing countries 'may be a better loan risk than expected'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

**DEVELOPING** countries are borrowing \$75bn (£40bn) net a year and their external debt at the end of 1981 is expected to exceed \$900bn. It may well exceed \$1,000bn by the end of the decade.

Private commercial banks new account for about half the developing countries' new borrowings and are owed \$170bn which is not guaranteed by creditor governments.

The first investigation will be a test case about British Rail granting sole rights to a particular group of taxi operators to ply for hire at Brighton Central Railway station.

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The results of the first case to go through both the U.S. and Monopolies Commission's investigation machinery — Tilgate's refusal to supply cut-price retailers — will be published by the Department of Trade today.

The latest time for customers to send a telegram abroad for delivery by Christmas Day is noon on Tuesday, December 22, and for telegrams within the UK and to the Irish Republic noon on December 24.

This is less than 10 per cent of the total outstanding debt of all developing countries.

He estimated that only about \$4bn to \$5bn of the \$20bn was subject to renegotiation and represented just 2 per cent of total developing country debt.

It is noteworthy that these ten developing countries taken together had less external debt than Poland

such as India could become credit worthy for very large amounts of money.

He had taken part in most developing countries' debt renegotiations over the last 25 years. During this time only 20 countries had been involved.

In 1980/81, ten countries have been taking part in multilateral debt renegotiations with total debts of \$20bn.

He said there would not be the market opportunities for third world goods and raw materials, unless OECD countries had sustained economic growth.

He said there would be the intellectual strength and flexibility needed to cope with them — bailing, so to speak, like a bamboo in a thunderstorm, but weathering it unharmed nonetheless.

He told the World Banking Conference organised by the Financial Times, and the Banker, that there were no patent solutions to the tensions and hostilities facing banks.

Higher costs and keen competition were putting pressure on bank profits. These could be contained by the rationalisation of branch networks, computerisation, and steering clear of unprofitable Euromarket

business. He warned that banks had to face intensifying public criticism by offering clear and convincing arguments and not by "endeavouring to impress the world with the arrogance and conceit that used to be typical of many a banker in the past."

As much as \$50bn of corporate and country debt was currently being rescheduled and there was growing evidence that bankers were becoming more concerned about the risks in international lending.

Geoffrey Bell, executive vice-president of Schroder International, said the international banking system was facing three negative forces, all of which increased the likelihood of more corporate and country debt re-scheduling.

Generalised stagflation in major industrial countries, which was unlikely to improve over the next year or more.

Continued extreme volatility in exchange and interest rates.

The new phenomenon of high real interest rates around the world which was "potentially the most dangerous aspect."

Mr Bell outlined some of the initial findings of a study group on risks in international lending, established under the auspices of the Group of 30. The group which is jointly chaired by Mr Bell and Mr John Heiman, former U.S. currency comptroller, has circulated a questionnaire to 200 international banks soliciting their views on such questions as country debt re-scheduling, inter-bank deposit market, maturity transformation and margins.

## FINANCIAL TIMES

### WORLD BANKING CONFERENCE

BY WILLIAM HALL

## U.S. defends its role as market guardian

**THE UNITED STATES** will intervene in the foreign exchange market, said Mr Rashid. "We all agree that stable markets are better than unstable markets but we do not agree on the price we are willing to pay for short-run stability."

Mr Rashid said he would be watching the EMS carefully this spring to see if the stability it imparted could produce the domestic policy co-ordination in Europe necessary for long run stability.

He concluded that nations were searching for a framework of international economic relations to replace Bretton Woods.

"The U.S. accepts that it has special responsibilities, but it cannot be expected to fill the role it played in the 1950s and 1960s. There must be a broader sharing of responsibility."

David van Pelt, a senior vice-president of Citibank, said U.S. officials were no longer pressing for reserve requirements on European currency banks. They were hoping to monitor the market more closely by bringing in more Eurocurrency business.

was far from infinite.

The IMF and World Bank could play a larger part in solving the problems, but neither was well equipped to deal with them.

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## UK NEWS

## Councils face grant cuts of £232m

By ROBIN PAULEY

LOCAL authorities in England this day lose £232m in grant this year as a penalty for over-budgeting, but the cut will not be made immediately because the Environment Department fears it may be illegal.

The Government's revised assessment of how much an authority needs to spend to provide a standard level of services in 1981-82—its so-called Grant Related Expenditure, (GRE) will, in many cases, make up for a certain amount of penalty imposed.

The penalties are the result of the failure of many councils to meet either this assessed spending level or a separate target for current spending set by the Government. The upshot was that councils planned to spend about £1bn more than the targets.

Legal doubt arises because of the mechanism involved in withholding this grant from councils. It has been done by use of a multiplier—a formula applied to the grant calculations. But the Local Govern-

ment Planning and Land Act 1980 empowers these multipliers to be used only to increase grant, and Mr Tom King, Local Government Minister, promised repeatedly throughout the passage of that Bill last year, that they would not be used to cut grant.

A way round has been found by changing another part of the formula, effectively raising everybody's grant except those on the penalty list, whose equations remain unrevised, thus giving them less grant than on the first calculation.

There is considerable doubt, not least among the Department's lawyers, as to the legality of this way of circumventing the letter of the law. At least three QCs are understood to be looking at the matter for councils and their views are divided.

A new clause has been inserted into the Local Government Finance Bill because of the problem. The clause would empower the Government to use multipliers both to increase and reduce grant.

Mr King admitted that the clause—clause 12—was to resolve the legal uncertainty.

But the Bill to control rates is about to be withdrawn and a new, milder Bill introduced, still with the relevant clause intact, but much behind schedule. This means the penalties cannot yet be implemented.

The Government's letter to councils says: "It is not now proposed to implement grant holdback in the first supplementary report (due any day), but to do so in a further report to be laid before Parliament next year."

West Midlands stands to lose £10.4m (equivalent to a 2.6p rate) and as with the other metropolitan counties, all of which stand to lose substantial amounts, there is very little relief in the new GREs.

In terms of effect on the rates, Sheffield and Waltham Forest are the worst affected, each losing the equivalent of a 10.2p rate, but both get some relief from the new spending assessments.

In some cases, it works the other way, however. Some

councils will lose through the grant penalty, and more, by having their spending assessments revised downwards.

Lambeth, for example, will lose £3.7m in grant holdback and its GRE is expected to be reduced by about £500,000. Hampshire faces a grant cut of £1m plus a slight cut in its GRE. Durham and Northumberland are in the same position.

Other shire counties facing large cuts are, Lancashire (£2.3m), Humberside (£1.3m), and Nottinghamshire (£9.2m), although all three will get slightly increased GREs.

Of the shire districts which will lose grant as a penalty and have their expenditure assessments cut, one of the most notable is the Conservative-controlled borough of Harrogate, North Yorkshire, which consistently figures in Government tables of the worst overspenders.

Its grant will fall by £12,000 (a 2p rate), and its GRE will be cut by about £150,000.

## LABOUR

## Ford office staff accept 7.4%

By JOHN LLOYD

FORD'S 16,000 white collar workers yesterday accepted a pay increase of 7.4 per cent. At the same time, the leader of the company's second biggest union said a manual workers' strike seemed inevitable and the company's Continental unions pledged full support for a UK strike.

The three white collar unions—the Association of Scientific, Technical and Managerial Staffs, the white collar engineering union AUEW and the white collar section of the Transport and General Workers' Union

—agreed a settlement which gives their members the same rise as that rejected by the manual workers, but short of the specific productivity conditions.

The office workers have instead agreed to five generally-worded efficiency clauses which call for the best use of available resources, acceptance of new technology and flexibility of overtime working. The offer was accepted by a large majority at mass meetings in the company's 24 plants.

Meanwhile, Mr Terry Duffy,

president of the Amalgamated Union of Engineering Workers, said the AUEW executive had confirmed its support for a strike by its 10,000 members.

The union is, however, concerned about how much the strike will cost, with payments to members running at £12 a week. The 1978 strike cost £287,000.

Mr Ron Todd, the union's chief negotiator, yesterday received messages of support from union officials in all the major Ford plants on the Continent.

## Why the unions are refusing to pay the price of peace

John Lloyd looks at the causes of the Ford dispute

IF FORD'S 54,000 manual workers strike on January 5—as they now seem likely to do—they will not so much be protesting against the size of the wages offer but about the price they are being asked to pay for it.

The offer itself is higher than the settlements at Vauxhall (5 per cent) or BL (3.8 per cent on basic rates) and three times the opening offer at Talbot (2.5 per cent).

It is also considerably higher than the bulk of offers and settlements in the manufacturing sector.

The fact that Ford may provide the first serious industrial action of the new year therefore looks curious. But two related considerations make it appear less so.

First, the company, alone among the four UK-based car manufacturers, is profitable. Its pre-tax profit last year was £230m, down from £386m in 1979. It was probably the only part of Ford's international operations to be in the black. Ford U.S. made a \$1.5bn loss in the same year.

True, Mr Sam Toy, Ford UK's chairman, warned when these figures were announced in April this year that the company showed no operational profit in the latter half of 1980. But the fact of profit remains, as does the likelihood that the company will again be in the black but showing a reduced surplus.

It argues that there are serious inconsistencies in Government policies generally towards the regeneration of inner cities.

The document, which covers the Manchester-Salford local authority-government partnership area and includes Moss Side—seen of rioting in the summer—is partly the product of dramatic changes in the area's industrial structure and employment, and also of the potentially warping effects of government assistance to Merseyside.

The submission complains that there is now a "perverse disincentive" for developers and companies to invest in the Partnership Area because of the close proximity of Merseyside—a Special Development Area—and development corporations or their equivalents in Wigan, Warrington and other nearby towns.

The Manchester-Salford Partnership Area is being placed in a position of "relative disadvantage" because of the loss of grant under Industry and Local Employment Acts and EEC funds.

The Government's decision to withdraw assisted area status in August next year is undoubtedly inconsistent with the Government's commitment to tackle the problems of the regeneration of the economy in the inner cities," says the submission.

"The recent civil disturbances in the regional cities of the North-West have served to focus even greater attention on the need for the effective solution of their employment problems."

More than 32 per cent of Manchester's workforce is unskilled compared with 24 per cent in England and Wales, and Manchester and Salford have the highest proportions of registered disabled—in excess of 5 per cent of their total populations.

The submission says that during the past 10 years not only has there been a dramatic drop in manufacturing jobs in the area, but the service sector, which expanded nationally, has also shown a decline.

The report, "The Financial Consequences of Divorce," will eventually be considered by Parliament.

stewards had been talking of industrial action to achieve it even before it was lodged.

The London Local Authority Joint Union Shop Stewards Committee said yesterday: "We believe that if the employers are prepared to offer £4.60 before a major national campaign has materialised, then it will be possible to force them to concede the full claim if a militant campaign is mounted."

The committee will hold a shop stewards' conference next four days before the results of the unions' official consultation exercises are reported to the employers.

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The shop stewards however, are distributing thousands of leaflets urging that the offer—£4.60—be rejected. The unions had put forward an inflation-linked pay claim and the

Employers urged to oppose law

By Our Labour Staff

LEADERS OF THE Amalgamated Union of Engineering Workers are pressing employers to dislodge the Government from translating into legislation the draft proposals on labour law reform put forward by Mr Norman Tebbit, Employment Secretary.

The AUEW is sending a circular to all its members' bargaining units, suggesting they ask their employers to bring pressure to bear on the Government to resist the proposals, which place further restrictions on trade union immunities and the application of the closed shop.

Mr Terry Duffy, AUEW president, said yesterday: "I believe that the overwhelming majority of employers feel like we do that there is no need for these proposals to become law."

The union's action follows a TUC decision to advise affiliated unions to pressure employers as part of a campaign against the Government's proposals.

**Bifu welcomes surcharge ban**

By Brian Groom, Labour Staff

THE BANKING, Insurance and Finance Union has welcomed the Government's move to stop garages and other retailers imposing surcharges on customers who pay by credit card.

Mr Sally Oppenheim, Minister for Consumer Affairs, said last week the Government was not going to act on a Monopolies and Mergers Commission recommendation to force credit card companies to allow surcharging.

Mr Terry Mofield, Bifu assistant secretary, said yesterday that the union was in favour of new technology and now towards a cashless society.

Bifu was also worried about the threat which the proposals posed to the job security of 6,000 members in credit card operations.

## Plans for Audit Commission attacked

By Robin Pauley

THE GOVERNMENT'S plan to give the Environment Secretary powers of direction over the proposed Audit Commission is attacked today by the Advisory Committee on Local Government Audit.

Such a power "would seriously diminish the independence and therefore the standing and authority of the commission," the report says. If a power of direction was to be taken it should only be as a reserve power exercisable only where it could be demonstrated that the Commission had failed to discharge its statutory duties.

This latest attack follows strong protests by public and private sector accountants.

The Government's proposals to establish an Audit Commission from 1983 are in the Local Government Finance Bill which is to be withdrawn because of Tory backbench opposition and reintroduced in a milder and revised form. The Audit Commission clauses will survive.

The committee takes a less vigorous line on allowing the Environment Secretary reserve powers over the commission to order an extraordinary audit.

The report also says the cost of paying local government wages and salaries could be reduced from £25m a year to under £1m if all employees were paid monthly by cashless methods.

More than 50 per cent of all employees and 78 per cent of manual workers in Britain are still paid weekly in cash compared with only 1 per cent of all employees in the U.S. and 5 per cent in Canada and West Germany.

Advisory Committee on Local Government Audit. Second Report, HMSO, £2.



PAYING HOMAGE to the pudding or felled by the whale? The Chief Commander of the City of London, Mr B. Joe Brown, samples an offering at the annual Financial Times Pudding Tasting which was held yesterday at the Savoy Hotel, London. Also judging this year's vintage were Terence Conran, founder of the Habitat chain and Lucia van der Post of the Financial Times. The full report on this year's tasting will appear on Saturday.

## Liquidator to investigate Cayman Islands company

THE LIQUIDATOR of the Isle of Man-based merchant bank International Finance and Trust Corporation, announced yesterday that he is taking control of Jamie Investments.

This Liberian-registered company, controlled from the Cayman Islands, contributed to the failure of the bank by defaulting on a £3m loan.

Mr Patrick Shortall, the liquidator, said in Douglas yesterday that while Jamie Investments had been controlled by trustees it was, in effect, an agent of the bank. The £3m loan had, in the first place, been made by the bank and then

## Law commission urges shift in divorce priorities

A NEW approach to dividing cash and other assets after divorce was called for yesterday in a report by the Law Commission.

It could help change the idea that a maintenance award gives an ex-wife a "meal ticket for life," and lighten the financial burden that a divorce settlement places on an ex-husband.

An estimated one marriage in four is likely to end in divorce and 171,992 divorce petitions were filed in 1980.

The report recommends that courts should no longer aim at keeping divorced couples as close as possible to the financial position they would have

enjoyed had they remained married.

Instead of working along this long-accepted guide-line, judges should give overriding priority to making financial provision for children.

"More importance should be attached to a divorced wife's earning capacity and to the desirability of the parties to remain married, becoming self-sufficient," says the report. Courts should aim at achieving a smooth transition from marriage to independence.

The report, "The Financial Consequences of Divorce," will eventually be considered by Parliament.

and, from yesterday, treatment for cataracts.

Meanwhile an inquiry by the British Medical Association has rejected insurance schemes as an alternative way of funding the NHS.

Dr Michael Rees, leader of the junior hospital doctors, said yesterday the inquiry showed that although insurance-based funding might generate increased revenue this would be more than outstripped by high administrative costs.

Safety nets would be needed to cover people who could not afford insurance and to ensure they were not left with only basic care.

The Government is to examine an inter-departmental study of alternative ways of funding the NHS. Insurance schemes were thought to be the high on the list of options.

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## Private day clinic offers Health Service discount

By ROBIN PAULEY

A PRIVATE London day surgery is to offer a discount for National Health Service treatment.

The Wellington Day Surgery Centre claims it can carry out treatment more cheaply than the NHS because patients are home within 24 hours of operations.

It is offering a reduction in fees to health authorities that send patients in bulk. The Department of Health said yesterday it would back any authority which sent NHS patients to be treated privately provided the cost was lower.

The Wellington centre opened in August and has treated more than 700 patients in three operating theatres. Operations include hernia repairs, correcting squints, removing varicose veins, gynaecological and cosmetic surgery

and, from yesterday, treatment for cataracts.

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salaries rose by between 11 per cent and 13 per cent compared with 5 per cent to 7 per cent for other executive board members.

Directors' pay rises dropped

all year, the survey says.

The differential with staff and management grades, which have received salary increases averaging 11.6 per cent, grew.

A 9 per cent average rise for directors is forecast for 1982, 6 per cent to 8 per cent for departmental managers.

Most of the directors' sample predicted 8 per cent to 10 per cent rises but 13 per cent expected to receive no increase.

Directors' Reward

Regional Survey, 1,

## UK NEWS - PARLIAMENT and POLITICS

Commons Sketch

## Televised Commons still turns off MPs

SUBJECT which has hypnotised MPs for the past two decades came up for another airing in the Commons yesterday—should the House allow the cameras in to televise proceedings?

It is a topic on which MPs are completely schizophrenic. They love it when they appear on it. They loathe and fear it when it reports nasty things about them. The man in favour of bringing in the cameras was Mr Jack Ashley, (Lab, Stock on Trent South), who was trying to introduce a 10-minute rule Bill to televise proceedings. In the 1960s he was a BBC radio producer, and later a senior producer on BBC television.

Opposing the proposition was Mr Joe Ashton, (Lab, Bassetlaw), a blunt, gregarious chap who always looks as though he has just walked out of a character part in Coronation Street. Joe now writes a weekly column for a national newspaper and thus has a high degree of sympathy for his fellow hacks.

He seemed concerned that we would all be driven out of business when breakfast TV starts putting on exciting snippets from the previous night in the Commons.

The underlying assumption of Mr Ashley's, however, was that the great British public just could not wait for a chance to see their MPs at work in the Chamber. "We are being alienated from the people," he declared.

According to Mr Ashley, opposition to TV in the Chamber was based on three factors. Fear that the exhibitionists among MPs would start playing up, that special groups would promote their interests, and that broadcasting organisations would misuse the debates and concentrate on the trivial.

He maintained that all these fears were groundless. Other than Eire, we were the only country in the Western world which did not televise its legislature.

Joe Ashton had no such faith in the good behaviour of his colleagues. Just look what happened when they televised the state opening. Dr David Owen, of the Social Democrats, had nearly broken his neck pushing people out of the way to get into the procession of the Lords.

Joe predicted that even more horrors would follow and sooner or later the influence of TV in the Chamber would lead some martyr in the public gallery to take a pot-shot at a Minister.

As if to prove Joe's point about triviality, Mr. Tristan Carel-Jones (Con, Watford), suddenly rose to accuse Mr. Mike Thomas (SDP, Newcastle East) of being out of order by bringing a large package into the House and placing it on the seat beside him.

The green bag looked as though it contained a supply of Christmas booze and Mr. Dennis Skinner (Lab, Bolsover), stirred things up by loudly alleging that it had come from Ireland.

On this profound note MPs trooped into the division lobbies and defeated the television proposal by a majority of 18 (176-158). When a similar bill had been presented in January last year there had been a tied vote of 201-201. Yesterday's vote shows that the tide of opinion among MPs is moving against the introduction of TV for the time being at least.

John Hunt

## PM questioned on fate of Lech Walesa

Financial Times Reporter

THE PRIME MINISTER was questioned by anxious MPs in the Commons yesterday on the latest events in Poland, including reports that Solidarity leader Mr Lech Walesa has been arrested.

But Mrs Thatcher explained: "It is not easy to get accurate information."

Opposition leader Mr Michael Foot began brief exchanges when he spoke at Question Time of the "extremely anxious feelings" that everyone had about news that Mr Walesa may have been placed under arrest.

Mrs Thatcher told him that the Government's knowledge about what had happened to the leadership of the independent trade union in Poland was incomplete.

We believe that a large number of Solidarity leaders have been detained, including the leadership of the Warsaw region," she said.

Earlier reports suggested that Mr Walesa may not have been detained but may have had talks with the authorities in Warsaw.

We have received no independent confirmation of this nor have we any further reports.

Mr Robert Rhodes-Jones (C, Cambridge) said the factors which in the past had prompted a generous approach by the Western countries to Poland's very grave economic difficulties "do not obtain in the views of many of us under the present circumstances."

## Tory rebels face vote on cuts in value of benefits

BY IVOR OWEN

LABOUR LEADERS are planning to provide a clear opportunity for Tory backbenchers to oppose attempts to cut the real value of unemployment and sickness benefit by voting against the Government.

The Opposition scheme for laying a parliamentary ambush was outlined in the Commons last night when Mr Norman Fowler, the Social Services Secretary, again insisted that the extent of the uprating in social security benefits for the year to November 1982 must await the spring Budget.

Mr Brynmor John, Labour's shadow Social Services Minister, announced that the Opposition would seek a much earlier occasion to force a vote on the issue by tabling amendments for the report stage of the Social Security Housing and Benefits Bill, which is expected to come before the House early in the New Year.

He gave notice to Mr Edward Heath, the former Prime Minister, and other leading Tory backbenchers who have been urging the Government to maintain the real value of unemployment benefit, that if there was no Tory rebellion it

would be an occasion when, without a satisfactory undertaking from the Government, their "fine words" would be expected to turn into votes.

Mr John, speaking in the second reading debate on the Bill which authorises increased national insurance contributions from April next year, claimed that the Opposition's strategem would upset the "smothering" tactics of Government whips.

Without the amendments planned by the Opposition, he said, the only opportunity for MPs to vote on the issue would have been on an Order increasing unemployment and other short-term security benefits by 10 per cent—2 per cent below the level needed to maintain their full value.

Parliamentary procedure would not permit the Order to be amended to increase the uprating to 12 per cent, so the Tory critics would have had no opportunity to cast an effective vote and would have had to be content with voicing their protests.

Mr John claimed that if there was no Tory rebellion it

would show that in spite of all their agonising Mr Heath, Sir Ian Gilmour, the ex-Cabinet Minister and other leading Tory backbenchers were just captives of the Government's monetarist policy.

Mr Fowler renewed the pledge given earlier by Sir Geoffrey Howe, the Chancellor of the Exchequer, that the Government would take care in the uprating of the views of MPs before reaching a decision on social security benefits for the period November 1981 to November 1982.

He defended the disproportionate additional burdens being placed on employees by the Bill on the grounds that the Government had taken the right decision in limiting the additional costs falling on industry through national insurance contributions.

Mr Fowler said there were indications that the peak level of redundancies had passed.

"The general trend is that we would expect over the coming 12 months a progressive reduction in the number of redundancies."

## Lloyd's insurance market 'not incestuous'

By John Moore

A HOUSE OF COMMONS committee was told yesterday that the Alexander Howden Group that there are no incestuous relationships between insurance brokers and underwriters in the Lloyd's insurance market.

Mr Kenneth Grob, chairman of Alexander Howden Group, the financial holding company with extensive Lloyd's broking and underwriting interests, told the committee chaired by Mr Michael Meacher MP (Lab, Oldham West) that "in fact the reverse is true."

He said underwriters are suspicious of business is produced by brokers who have a shareholding connection with the management companies of underwriting syndicates.

Alexander Howden has lodged a petition with parliament opposing a key clause in the Lloyd's Bill for improving self-regulation.

That clause calls for Lloyd's brokers, the buyers of insurance, to sell their links with Lloyd's underwriting managing agency companies. The agency companies run Lloyd's underwriting syndicates, the sellers of insurance. Parliament has identified conflicts of interest in that relationship and insisted that the links must end.

Mr Grob told the committee that his company, one of the eight largest brokers in Lloyd's, had not been called to give evidence to the working party chaired by Sir Henry Fisher. The working party had studied self-regulation of Lloyd's and the question of brokers' shareholding links with underwriters.

Mr Grob said that he opposed the new requirement because his group had a bigger involvement in underwriting than any other broker at Lloyd's. "Divestment has a greater effect on us than anyone else."

Howden's underwriting profits, including the underwriting that the group does for a number of companies, account for about 50 per cent of its total profits.

"We believe it is impossible to isolate the Lloyd's part of the London insurance market," said Mr Grob. "Lloyd's is an integral part of London. We have a terrible fear the damage (of divestment) could spread."

Earlier Mr Ted Race (Lab, Wood Green), a member of the committee, pointed out that there might be ways in which brokers could avoid failing foul of the divestment clause.

Mr Ronald Taylor, chairman of Willis Faber, appearing for Lloyd's, said: "We will not only support divestment in the letter but also in the spirit."

## Tatchell expected to lose NEC vote

By Margaret Van Hatten, Political Staff

SUPPORTERS of Mr Michael Foot were last night confident of winning by a slim majority, the backing of the party's national executive committee later today for the re-election of Mr Peter Tatchell as prospective parliamentary candidate for Bermondsey.

The NEC is expected to reject by an emanate to move to refer the matter back to its organisation committee for further consideration, and to endorse Mr Foot's stand against Mr Tatchell.

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## Jim Mortimer, great conciliator, brings new hope to Labour

By CHRISTIAN TYLER, LABOUR EDITOR

THERE WAS a tang of optimism in the air at the Labour Party's Walworth Road headquarters last night after Mr Jim Mortimer was appointed the party's next general secretary.

Mr Mortimer, the 60-year-old former chairman of the Advisory Conciliation and Arbitration Service, is the perfect embodiment of the party that Mr Michael Foot is somewhat desperately trying to establish as a future government.

He combines a deep socialist conviction with a pragmatic distrust of those who frame demands impossible to realise.

He has also an impeccable trade union background which could do much to weld again the political and industrial wings of the party.

Throughout a long and varied career as trade unionist, Government official, manager and ultimately industrial conciliator, Mr Mortimer has signally failed to make enemies. If his style is not overtly forceful, it is seen by his admirers on both sides of industry as consummately wise.

In the current climate of suspicion and internal dissent, Mr Mortimer's courtesy, modesty and charm will undoubtedly carry weight with the fractious national executive committee of the party.

He said last night that he sees his first job as to project the party's policy outwards—to win popular electoral support for Peter Tatchell and calling off the purge," he said.

Further support for Mr Tatchell was expressed by 28 Greater London councillors and 19 left-wing Labour MPs, who circulated a petition voicing their support for Mr Tatchell's controversial views.

Mr Tatchell and Mr Ted Race (Lab, Wood Green), the acting chairman of the Bermondsey Labour Party, have also been invited to attend and to present their case—the first opportunity they will have had to make a formal defence of Mr Tatchell's selection.

Mr Benn's speech, which was widely circulated earlier in the day, brought a mixed reaction from his fellow MPs. Several who usually support him believed that this time he has gone too far. Right-wing MPs also denied the conspiracy claims and rejected suggestions, included in an earlier draft of Mr Benn's speech, that Mr Denis Healey was their preferred candidate. He would not, they said, stand a chance against Mr Peter Shore.



Jim Mortimer: deep socialist conviction

Mr Foot's campaign against the far Left.

His own record suggests, however, that he will certainly oppose those on the far Left who show contempt for British institutions.

His first encounter with the Trotskyists back in 1987 taught him to distrust those who formulate impossible demands and then round on the trade unions for failing to win them.

Born in 1921, Mr Mortimer has been in the Labour Party for 37 years after a spell in the Young Communist League during the war. His family comes from Bradford, but he started work at 15 in the Portsmouth dockyard as a ship fitter.

He became an active lay official of the Amalgamated Union of Engineering Workers, and then won a scholarship to Ruskin College, Oxford.

He also studied at the London School of Economics before joining the TUC economics staff alongside Mr Len Murray and Mr George Woodcock.

He became a national official of the Draughtsmen and Allied Technicians Association (which has now become TASS) and left after 20 years when he fell out with the then "ultra-left" forces in the union. He joined the Prices and Incomes Board.

He still believes that some kind of national partnership between the unions and Labour government is necessary, but stresses that what is now being called the "annual economic assessment" should include all wage and non-wage benefits.

## BASE LENDING RATES

A.R.N. Bank	14 1/2%	Guinness Mahon	14 1/2%
Affiliated Irish Bank	14 1/2%	Hambros Bank	14 1/2%
America Express Bk	14 1/2%	Herritable & Gen. Trust	14 1/2%
Anglo Bank	14 1/2%	Hill Samuel	14 1/2%
Henry Anchorage	14 1/2%	C. Hoare & Co.	14 1/2%
Arbutnott Latham	14 1/2%	Hongkong & Shanghai	14 1/2%
Associated Cap. Corp.	14 1/2%	Hovisway & Co. Ltd.	15 1/2%
Bank de Bilbao	14 1/2%	Lloyds Bank	14 1/2%
BCCI	14 1/2%	Malmaison Limited	14 1/2%
Bank Hapoalim Bk	14 1/2%	Edward Mann & Co.	14 1/2%
Bank of N.S.W.	14 1/2%	Midland Bank	14 1/2%
Bank of N.Y.C.	14 1/2%	Samuel Montagu	14 1/2%
Bankers Belge Ltd.	14 1/2%	Morgan Grampian	14 1/2%
Bank du Rhone et de	14 1/2%	National Westminster	14 1/2%
La Tamiie S.A.	15 1/2%	P. Repton & Co.	14 1/2%
Barclays Bank	14 1/2%	Morbrige Guarantee	15 1/2%
Beneficial Trust Ltd.	15 1/2%	E. S. Schwab	14 1/2%
Braman Holdings Ltd.	15 1/2%	Slavenburg's Bank	14 1/2%
Bristol & West. Invest.	15 1/2%	Standard Chartered	14 1/2%
Brit. Bank of Mid. East	14 1/2%	Trade Dev. Bank	14 1/2%
Brown Shipley	15 1/2%	Trustee Savings Bank	14 1/2%
Canada Perot's Trust	15 1/2%	TCB Ltd.	14 1/2%
Cavendish G'ty Tst Ltd.	15 1/2%	United Bank of Kuwait	14 1/2%
Cayzer Ltd.	15 1/2%	Whiteaway Laidlow	15 1/2%
Cedar Holdings	15 1/2%	Williams & Glyn's	14 1/2%
Charterhouse Japet	15 1/2%	Winstan Sec. Ltd.	14 1/2%
Choulatours	15 1/2%	Yorkshire Bank	14 1/2%
Citibank Savings	15 1/2%	Members of the Accepting Houses Committee	14 1/2%
Clydesdale Bank	14 1/2%	7-day deposits 12.50%, 1-month	
C. E. Coates	15 1/2%	12.75%, 3-month 13.00%, 1	

Copies of this document, having attached thereto the documents specified in paragraph 12 of Appendix III, have been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of the Company, now in issue and to be issued, to be admitted to the Official List.

This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Speyhawk public limited company ("the Company"). The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.



# Speyhawk

public limited company

## Placing by Barclays Merchant Bank Limited

of 2,550,000 ordinary shares of 10p each at 115p per share

The ordinary shares of the Company which are the subject of this placing will rank in full for all dividends hereafter declared or paid on the ordinary share capital of the Company. A proportion of the shares being placed are available in the market on the date of publication of this document.

### SHARE CAPITAL

#### Authorised

£ 1,250,000 in 12,500,000 ordinary shares of 10p each

Issued and  
to be issued  
fully paid  
£ 1,000,000

#### BORROWINGS

At the close of business on 2nd December, 1981 the Company and its subsidiaries ("the Group") had an outstanding unsecured bank overdraft of £1,581, secured bank overdrafts, of £92,526, a secured term loan of £300,000, property loans of £239,513, outstanding hire purchase commitments of £2,700, a bank guarantee of £2,500 and an unsecured Director's loan account of £10,000. Save as disclosed above and disregarding indebtedness and guarantees within the Group, and contingent liabilities of the nature described in note (xvi) of the Accountants' Report, no member of the Group, as at that date, had any loan capital (including term loans) outstanding or created but unused or any outstanding mortgages or charges, debentures or other loan capital or other borrowings or indebtedness in the nature of borrowings, including bank overdrafts, liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments or guarantees or other material contingent liabilities.

#### Directors

Trevor Osborne, A.R.I.C.S.  
Derek Parkes, B.Sc. (Econ.)  
Brian Thomas Edward Shrubshall, M.C.I.O.B., F.F.B.  
all of Saracen House, Saracen Place, Church Street,  
Twickenham TW1 3NJ

#### Secretary and Registered Office

Richard John Burgess, F.C.A.  
Saracen House, Saracen Place, Church Street,  
Twickenham TW1 3NJ

#### Bankers

Barclay Bank Limited,  
15 Great Portland Street, London W1N 6BX.

Merchant Bankers Barclays Merchant Bank Limited,  
15/16 Gracechurch Street, London EC3V 0BA.

#### Auditors and Joint Reporting Accountants

Coopers & Lybrand, Chartered Accountants,  
Provost House, 51 Wardwick, Derby DE1 1HN.

#### Joint Reporting Accountants

Binder Hamlyn,  
8 St. Bride Street, London EC4A 4DA.

#### Solicitors to the Company

Williams & James,  
3/4 South Square, Gray's Inn, London WC1R 6HZ.

#### Solicitors to the Placing

Ashurst, Morris, Crisp & Co.,  
Broadgate House, 7 Eldon Street, London EC2M 7HD.

#### Stockbrokers

Sheppards and Chase,  
Clemence House, Gresham Street, London EC2V 7AU.

#### Registrars and Transfer Office

Close Registers Limited,  
Arthur House, 803 High Road, Leyton, London E10 7AA.

### INTRODUCTION

The Company was formed in September, 1981 to act as a holding company for the property development and construction activities which Trevor Osborne, Derek Parkes and Brian Shrubshall had previously carried on through Speyhawk Land and Estates Limited ("Speyhawk") and Tellings Limited ("Tellings"). Trevor Osborne, who is 38 years old, joined Tellings in 1972 and has been developing properties under the "Speyhawk" name. In 1974, he acquired Tellings to assist with the construction work connected with his developments. In 1977 he formed Speyhawk with Derek Parkes to combine their property development experience and to take advantage of a changing trend in the financing of property development towards pre-funding by institutions. Since 1977 Trevor Osborne's property development activity has been concentrated in Speyhawk. In 1978 it was decided to concentrate Tellings' activities on development undertaken by Speyhawk. Brian Shrubshall became a shareholder in Tellings when he joined as Managing Director in 1978.

#### BUSINESS

Speyhawk is engaged in the development of commercial and industrial property of a quality suitable for funding and purchase by pension funds, insurance companies and property unit trusts. Speyhawk's normal practice is to contract with institutions, prior to the commencement of building work, for the forward sale of its developments linked with the provision of development finance. These arrangements, which are described in more detail below, reduce the risks involved and reduce working capital requirements. Tellings is the main contractor for Speyhawk's developments and constitutes a substantial part of the building work, thereby ensuring greater control and flexibility over each development.

#### Developments

Speyhawk continues the policy previously pursued by Trevor Osborne of concentrating development activity in West London and the Thames Valley. Its operations have now been extended into other areas where high rental growth is expected, including offices in the City of London and offices and factories in Hemel Hempstead and Kings Langley, contracts for which are in progress. In 1981, Speyhawk has acquired a 50% interest in a joint venture established, re-let and sold to an institution. At an early stage of this development, the site was taken over as a major assembly by another developer to whom it was sold at a substantial profit in September, 1981.

#### Funding Arrangements

The funding arrangements with institutions are normally finalised prior to the commencement of building. Speyhawk, after securing the site, arranges for an institution to purchase it and to provide the funds necessary to carry out the development. Speyhawk's development profit is generally set at the amount necessary to cover the cost of the capital and interest on the funds required for the development, development less a small part of the profit which includes a financing charge. This charge is at a fixed rate, which has always been less than the market rate of interest on borrowings, and on all current projects 3 to 10 per cent, per annum. These arrangements protect Speyhawk from the present high cost of borrowing and from adverse fluctuations in interest rates.

Speyhawk retains the responsibility for letting each development and shares with the institution the benefit of any interest capital value arising from any higher rent obtained above the agreed minimum. In most cases, if a development is not let by a predetermined date, the responsibility to assume the obligations of the lease falls on Speyhawk. This eventually has not occurred to date.

Certain smaller developments are undertaken utilising the Group's own resources.

#### Construction and Development Management

Tellings functions as main contractor for Speyhawk's developments, carrying out a substantial part of the building work with its own labour force, supplemented by sub-contractors, some of whom have worked with Tellings for many years. The majority of the building and engineering work is performed by Tellings' sub-contractors. Tellings' management team, supported by experienced site agents, superintendents and foremen, provides detailed supervision at all stages of construction. Contracting work is also undertaken for other companies on a selective basis. The only current contract of this nature is with Trusthouse Forte Limited. Speyhawk co-ordinates and controls all other aspects of its developments. Development staff are involved in the identification and acquisition of land and issues of development whilst project professional consultants appropriate for each development are chosen from a number of firms of architects, surveyors and engineers to obtain the best design and construction advice available. The Directors consider that by strict adherence to this policy the Group has gained a reputation for the quality and design of its buildings.

#### MANAGEMENT

**Group Management**  
Trevor Osborne, who is 38 years old, is Chairman of the Company, Speyhawk and Tellings and Joint Managing Director of Speyhawk. In 1981, after training as a chartered surveyor with Middlesex County Council, he entered private practice with Aviation Property Consultants. Later in the same year he turned to property development, based on his experience of the construction of residential and commercial developments, particularly in the development of a number of substantial properties in the Windsor and Richmond areas. After forming Speyhawk with Derek Parkes in 1977 his other development activities were run down and terminated in 1979. A summary of the results of these operations is shown in the Accountants' Report below.

Trevor Osborne is the Leader of Wokingham District Council and was a member of a working party, supported by the Government, which produced a report on the future use of Britain's historic buildings.

Derek Parkes, who is 37 years old, is Joint Managing Director of Speyhawk. He graduated from the University of Wales in 1965 and has been involved in property development since 1968, initially with First National Finance Corporation Limited, moving in 1972 to the former Tellings, which he joined with Trevor Osborne and the formation of Speyhawk.

Brian Shrubshall, who is 41 years old, joined Tellings in 1978 as Managing Director and is also now a Director of Speyhawk responsible for construction. He became a Director of Wiltshire Limited in 1977, after a traditional craft apprenticeship in the building industry followed by a progression through most levels of site supervision and management.

Details of the service agreements of Trevor Osborne, Derek Parkes and Brian Shrubshall are set out in paragraph 5 (i) of Appendix III.

Richard Burgess, who is 34 years old, is Group Accountant and Company Secretary and is responsible for the Group's financial affairs. After qualifying as a Chartered Accountant in 1971, he was employed by Stoy Hayward & Co, becoming a senior manager before leaving in 1978 to join the Grand Metropolitan group as Assistant to one of the divisional Finance Directors. He joined the Group in 1981.

**Speyhawk Management**  
Andrew Whitehorn, B.Sc. Est. Man., A.R.I.C.S., who is 35 years old, joined Speyhawk in 1978 as a senior development surveyor. He was previously employed in a senior position in local government. In 1972 he became an Associate Member of the Royal Institution of Chartered Surveyors. During his 13 years' experience in all aspects of valuation and development with particular emphasis on the urban sector.

Timothy O'Brien, B.Sc. Est. Man., A.R.I.C.S., who is 23 years old, joined Speyhawk in 1978 as a senior development surveyor with particular emphasis on commercial development. He graduated in 1974 and joined the Enrich Rail Property Board. He gained substantial experience in property management and investment with a property company.

Ian Harris, who is 26 years old, joined Speyhawk in 1980 as a development surveyor with particular responsibility for industrial developments. His experience includes periods with industrial estate agents and other development companies, including Percy Bilton Limited and the Hunting Gate group.

John Houghton, B.Sc., A.R.I.C.S., who is 33 years old, joined Speyhawk in 1981 as a senior project manager. He graduated in 1970 in Building Technology and Management. His 11 years' experience in the construction industry has included training with George Wimpey Limited, 2 years managing a design and build department with C. H. Pearce & Sons Limited, and latterly a period as a project manager responsible for commercial development with RPS & Tompkins Group Limited.

Graham Norcombe, who is 35 years old, joined Speyhawk in 1980 as a project manager after having gained 13 years' experience in contracting, including 10 years with Wiltshire Limited, where he held a senior quantity surveying post.

**Tellings Management**  
Keith Farmer, who is 39 years old, has been a director of Tellings since 1974. His extensive experience in the construction industry includes 2 years with Sir Lindsay Parkinson & Company Limited and 8 years with George Wimpey Limited. He is responsible for administration, purchasing, planning and transport.

Graham Gordon, who is 35 years old, joined Tellings in 1977 and became a Director in 1981. His considerable experience includes periods with chartered quantity surveyors and building contractors, including 6 years with J. Jarvis & Sons Limited. He is responsible for quantity surveying, estimating and costing.

**Employees**  
The Group has 112 employees of whom 63 are skilled tradesmen employed by Tellings. The Group operates a contributory pension scheme which is available to all employees. The Group intends to introduce a share incentive scheme in 1982.

### BRIEF INFORMATION

The following information is derived from the full text of this document and accordingly must be read in conjunction with that text.

**BUSINESS** The Group is engaged in the development and construction of commercial and industrial property of a quality suitable for funding and purchase by pension funds, insurance companies and property unit trusts.

**Issued share capital after the placing** £1,000,000 in 10,000,000 ordinary shares of 10p each.

**Share capital** £1,000,000

**Share premium** £1,000,000

**Share capital at 115p** £115,000,000

**Share premium at 115p** £115,000,000

**Share capital at 115p** £115,000,000

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**Share capital at 115p** £115,000,000</

## GROUP BALANCE SHEETS

The balance sheets of the Company as at 30th September, 1981 and of the Group at 30th September, 1977 to 1981, affected by the subsequent movements in share capital and share premium shown in note (xvi), are as follows:

	Note	1977	1978	1979	1980	1981	Company 1981
Fixed assets		£'000	£'000	£'000	£'000	£'000	
Subsidiary companies	(v)	104	183	189	185	222	
Subsidiary companies not consolidated	(vi)	35	120	363	125	—	1,298
Current assets:							
Developments in progress	(x)	194	609	883	2,088	2,825	
Stock and work in progress	344	26	348	220	134		
Debtors	252	213	412	495	824		
Bank balances	1	2	142	10	1,812		
	831	760	1,783	3,011	5,125		
Current liabilities:							
Creditors:							
Bank and other loans	(x)	335	287	1,087	1,738	2,426	
Debtors	335	913	575	1,147	540		
Taxation	162	119	321	328	172		
Hire purchase commitments	12	(2)	(2)	619	—		
Director's current accounts	15	7	7	12	—		
	867	1,011	1,890	3,233	3,766		
Net current assets (deficit)		(28)	(281)	(207)	378	1,368	
Deferred taxation		(38)	(18)	(415)	(415)	(326)	
Bank account		(38)	(100)	(415)	(415)	(326)	
Share capital and reserves	(xvi)	121	(86)	(86)	278	1,286	

Notes: The 1977 figure relate only to Telings.

## GROUP SOURCE AND APPLICATION OF FUNDS

		Years ended 30th September,				
		1977	1978	1979	1980	1981
Source of funds		£'000	£'000	£'000	£'000	£'000
Profit (loss) before taxation		55	(265)	(104)	548	1,518
(Transfers in/out of free float)		57	15	25	(12)	69
Depreciation		—	—	—	—	—
Exchange gains		—	—	—	—	—
Generated from operations		71	(245)	(23)	587	1,580
Sale of fixed assets		4	218	115	433	12
Loss from Mr. and Mrs. T. Osborne		248	218	215	433	12
Issue of shares		103	—	—	—	—
Speyhawk and Telings		63	20	80	—	—
	384	112	511	1,096	2,391	
Application of funds						
Purchase of fixed assets		77	39	109	108	221
Purchase of shares in subsidiaries not consolidated		42	75	21	20	10
Repayment of loans		25	20	21	30	32
Taxation paid (refunded)		73	20	6	(6)	—
	155	362	559	84	—	
Increase (decrease) in working capital						
Development in progress		194	315	374	2,002	(281)
Stock and work in progress		251	(118)	320	(126)	63
Debtors		104	(18)	185	63	125
Creditors		(163)	85	(610)	(676)	675
	352	385	639	1,400	(963)	
Increase (decrease) in net liquid funds						
Bank overdraft		(114)	33	(202)	(7)	156
Short term bank loans		(86)	(267)	(85)	(185)	1,036
Cash and bank balances		—	1	140	(132)	1,802
	(186)	(283)	(125)	(305)	2,994	

Note: The 1977 figure relate only to Telings.

## Notes to the Group accounts

		Years ended 30th September,				
		1977	1978	1979	1980	1981
(i) Cost of sales includes:						
Depreciation		14	18	33	50	89
Hire of plant		22	47	31	210	262
Directors' remuneration		3	8	9	14	72
Exchange gains		—	—	—	—	(142)
(ii) Interest payable comprises:						
Interest payable		(11)	(43)	(38)	(210)	(615)
Less: interest receivable		—	—	11	20	16
(iii) Taxation						
Interest and charge (credit) comprises:		2	5	—	7	222
Corporation tax at 52%		8	35	—	—	—
Defused taxation		—	—	—	—	365
Overseas taxation		10	(38)	—	7	611

At 30th September, 1981 Speyhawk has ten leases carried forward of approximately £1,200,000 due mainly to the incidence of stock val.

## Extraordinary items

Provisions in respect of interests in subsidiaries not consolidated

Profit on sale of badged property

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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## A fast-moving family beats Europe's rag trade blues

James Buxton on the dramatic expansion of an Italian textile group

THE NAME Benetton may be little known in Italy. But it is a company which claims to be the biggest consumer of pure wool in Europe and is the country's biggest producer of jeans. Its turnover doubled last year and should rise by 45 per cent this year, putting it about on par with the top 100 companies in the country.

That it should be less familiar in Italy than among shoppers in London, Paris and other European cities, is because it sells under a variety of other names, publishes no accounts and is based far from the main industrial centres. It is one of those medium-sized concerns which rarely make headlines, but whose dynamism more than offsets the gloom about Italy that is engendered by appalling economic statistics and the sluggish performance of the big companies.

Benetton owns, controls or franchises 2,000 shops in Europe—about 1,500 of them in

Italy itself. It now has a leading position in the mass fashion market in Italy and is expanding abroad so fast that, of this year's expected £330m (£144.8m) turnover, foreign sales will make up 40 per cent, against only 2 per cent in 1978.

At the moment it is expanding fastest in Britain where it now has about two dozen shops. Recently it bought one of Milan's most fashionable clothes shops and has taken over a knitwear business in Scotland.

## Flexible

Like any other fashion business, it depends heavily on an instinct for knowing what people will buy. But Benetton's spectacular success is also due to a cleverly thought out marketing formula, a highly flexible system for responding to market tastes, efficient production methods and a financial set-up

which, to a considerable extent, makes the company self-financing.

These and other factors enable it to prosper when inflation is running at the current 20 per cent, prime rate is 22.5 per cent and businesses are laying off workers or going bankrupt all over Italy's northern industrial heartland.

Benetton is based in the little town of Ponzone, a few miles outside Treviso in the Veneto region of north east Italy, the regional capital of which is Venice. Its headquarters are in and around a magnificently restored 16th-century villa set in flat green countryside, which on a crisp winter day reminds one of East Anglia. Typically of Italian medium-sized businesses it is family-owned: by three brothers and a sister.

It was the sister, Giuliana Benetton, who claims to have had the original idea for the current business. Having

worked as a clothes designer and manufacturer she told her brothers, then in commerce and craftsmanship, that she could design and make brighter and more attractive clothes than were then on the market if they could market them.

"Basically I said: 'I can make it if you can sell it,'" she recalls.

They set up the company in 1968 at Ponzone with about 60 employees and began assembling a talented team of stylists, shop designers and managers.

The original Benetton products were knitwear, starting with sweaters, cardigans, and so on. The company started to make denim jeans in 1973—well in time for the great jeans boom of 1975-76—and at the same time went into cotton goods such as T-shirts. Now it makes many kinds of trousers (flannel, corduroy, etc), of which denim jeans make up only about 10 per cent. It also makes children's clothes.

The next phase in the strategy was to sell through its own shops; the first was opened in Belluno in the northern Veneto in 1968 and others soon followed at Cortina d'Ampezzo, the skiing resort, Padua, the university city, and Bari, to test the market in southern Italy.

But Benetton's great expansion has only taken place since 1975, when it had 200 shops in Italy. From then on shops were opened at the rate of several hundred a year. Expansion abroad effectively began in 1978, first in West Germany, then in France and Britain. There are also a number of shops in the U.S. Turnover of the group rose from £10.2bn in 1979 to £20.0bn in 1980. Sales of £14.5bn are predicted for 1982.

Benetton sells its products directly through the shops it controls, cutting out the wholesaler. Of these 1,500 shops in Italy it owns about 200 outright, it has around half interest in a further 300-400 and the rest are managed under franchise by outsiders, though Benetton may help with initial financing. It says it receives about half of all the Italian shops' turnover.

The variety of brand-names used in Italy include Jeans West (the best selling brand of jeans

in Italy), Sisley (jeans and knitwear), My Market (mainly knitwear), Tomato, "012" (for children) and so on.

The shops are usually close to each other in the best shopping areas of towns (those with the highest turnover) often with several Benetton shops in the same street.

If the customer finds the music too loud and the atmosphere too aggressive in one shop, she may well end up buying the same product at the same price but under a different label in a shop next door that appeals more to her taste.

Any company granted a franchise has to conform to Benetton's standards of presentation (which is always bright and clean) and keep to fixed prices, but its most important requirement is to make a daily report to Ponzone on sales and on the type and colour of goods that are selling best. The data is analysed on a computer and production is so geared that the knitwear plants can turn out sweaters of the desired colour and get them into the shops within five or six days of a trend being firmly identified.

Half Benetton's production is knitwear, the rest being trousers and other goods. It currently has six factories of its own in Italy and directly employs about 1,600 people. But it claims to be responsible for a total of 10,000 workers because the majority of its manufacturing is handled by about 250 small concerns, scattered all over north-eastern Italy employing between 20 and 100 people each. They are tightly controlled and work under exclusive contract to Benetton.

These concerns are not part of Italy's so-called Black Economy—the system of outworkers, often operating from

home, not subject to tax or social security payments and often employing illegal child labour, which contributes a large but unmeasurable proportion of Italy's GDP. Benetton's sub-contractors have to be above board and pay the wages agreed by union negotiators at the parent company.

In weathering the recession Benetton has the great advantage of being relatively free of debt, though it is resorting to the banks to finance two new factories it has under construction in the Veneto. The 40 per cent rise of the dollar against the Lira over the past year has naturally affected Benetton, but it claims to be such a big customer for its main import from the U.S.—denim—that it may drive a hard bargain on prices.

Benetton's greater fear is of expanding at a faster rate than its raw material suppliers can cope with. Already it takes more than half the wool output of Lanerossi, the textiles subsidiary of Eni, the state energy concern. This is a potentially risky degree of dependence. To help increase the supply of yarn Benetton is forming a joint venture with a spinning concern in Piedmont which should ease the situation, at least temporarily.

Now the company is expanding in a slightly different direction. It recently bought 50 per cent of Fiorucci from the Montedison stores chain, Standard Fiorucci has smart shops in Europe and New York, an im-

pressive name and reputation, but recently, a modest profit record, Benetton bought its half stake for Lire 2.15bn, not an expensive price for a company with sales of Lire 60bn last year, though one that reflects its profits of only Lire 60m.

The two companies' products are not interchangeable. Benetton will apply its marketing techniques to Fiorucci and will expand it, thus gaining a stake in the top end of the fashion market, in which it has not hitherto been involved.

The same kind of thinking lay behind its other recent acquisition. Earlier this year it bought Hogg of Hawick, which for a hundred years has been manufacturing high quality knitwear in the Scottish borders. Much of its equipment is elderly, and the average age of the staff is high. Its output of 300 garments a day is insignificant alongside Benetton's 90,000.

## Sentimental

But the Italians were impressed with Hogg's products, its know-how and its position in the richer part of the market. "It was partly a sentimental thing," according to Giuliana Benetton. "If it had been a modern plant we wouldn't have been interested." Benetton also recognised that it could benefit from the accumulated skills and experience of a Scottish woolen manufacturer.

Hogg is to get new machinery and its production will go up to 1,000 pieces a day. Its production line may be enlarged but its style will stay the same. Its expensive products will not be sold in the basic Benetton shops; instead Benetton intends to open or take over a new line of shops, initially in the UK, to market Hogg knitwear and other products according to the Benetton sales formula.

Benetton says it will be the first time this type of marketing has been applied to this part of the knitwear market. "The British market is doing very well and we regard it as very important," says Giuliana Benetton.

BOARDROOM BALLADS  
IN CORPORE SANO

The body corporate is prone  
To some malfunctions of its own,  
Too deep for therapy to foil;  
And shuffles off this mortal coil.  
Leaving the explanatory data  
With the company liquidator.  
And the shareholders in fear  
Around the late-lamented's bier.

★

But, though post-mortems have their use,  
There must be methods which conduce  
Better to reveal propensities  
To death in corporate entities;  
And better still, we need prognosis  
Of arteriosclerosis.  
And other prevalent diseases  
Threatening financial seizures.

★

The more distinguished corporate leeches  
Start with anatomic features,  
Placing, in exact location,  
The organs of its operation.  
The consequential chart, however,  
Tends to beg the question whether  
The brain and eyes as often said,  
Are really in the corporate head;  
Or, by genetical distortion,

Somewhere in the lower portion.

★  
This anatomic imprecision  
Suggests the dangers of incision;  
For a missed lymphatic cord  
Might lobotomise the board,  
Or intended appendicetomies  
Produce corporate vasectomies.  
So, notwithstanding that it's rife,  
Intervention with the knife  
At the bottom, may not stop  
Hallucinations at the top,  
In spite, that is, of all the pleas  
For amputation at the knees  
As the favourite reliever  
From the company receiver.

★  
The art of corporate prosthetics,  
Without recourse to anaesthetics,  
Bucks the metabolic issue—  
The atrophy of corporate tissue  
Through wide-spread paralysis  
By elephantiasis;  
The most effective cure of all  
May be to keep the body small,  
Dispensing with redundant parts  
Like company doctors and their arms.

Bertie Ramsbottom

## COMPANY NOTICES

## CHILEAN EXTERNAL LONG TERM DEBT

## LAW NO. 8962

The Chilean Government has decided to redeem all the Sterling Loans listed below. Notice is accordingly hereby given that the Paying Agents concerned have been authorised to make payment on behalf of the debtors and to cancel all the outstanding bonds of the following issues which have been overvalued in evidence of assent to the terms of Law No. 8962 of 1948.

Interest: 4% per annum.

Chilean Government 4% Bonds for £275,000 (Law of 7.8.1910)

Redemption Date

1st April 1982

Chilean Government 4% Cokelme

Redemption Date

30th June 1982

Chilean 5% Bonds 1905

Redemption Date

1st July 1982

Chilean Antagonists (Chile) 3% Sterling Loan of 1914

Redemption Date

30th June 1982

Municipality of Concepcion (Chile) 5% Sterling Loan 1928

Redemption Date

30th June 1982

City of Vina Del Mar 5% Loan 1913

Redemption Date

23rd January 1982

City of Valparaiso Water Board 5% Bonds

Redemption Date

1st April 1982

Chilean 4% Bonds 1985

Redemption Date

1st July 1982

Chilean 4% Bonds 1983

Redemption Date

22nd February 1982

Chilean 5% Bonds 1912

Redemption Date

1st July 1982

Chilean 4% Bonds 1983

Redemption Date

30th June 1982

Chilean Longitudinal Railway Bonds 1912

Redemption Date

1st July 1982

Chilean 4% Bonds 1912

Redemption Date

30th June 1982

Chilean 5% Bonds 1923

Redemption Date

30th June 1982

Chilean 4% Bonds 1923

Redemption Date

30th June 1982

Chilean 5% Bonds 1923

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## TECHNOLOGY

EDITED BY ALAN CANE

The International Automatic Testing and Instrumentation Show

## Testing market for the growth of the electronics field

THIS YEAR, most of the major automatic test equipment companies developed new equipment in time for the ninth International Automatic Testing and Instrumentation show at Brighton. In all some 90 companies took part, in spite of a blizzard on the opening morning.

It was a clear indication of the vigour of the ATE market, probably now worth over \$1bn world wide and growing at over 10 per cent per annum.

The industry has a hard task master — the electronics industry itself. As more and more component elements are put on to the integrated circuit (IC) and more ICs are crammed on to the printed circuit board (PCB), so the complexity has to be matched by the testing equipment.

And, just as the banks for example, can no longer conduct their business without computers, so the electronics and computing industry cannot test its products without ATE. Often, it is humanly impossible.

As new products ranging from TV games and home computers to avionics and digital telephone exchanges flood on to the market, so new equipment has to be available to test them. Whole new markets can appear — automobile electronics is one of the latest.

The trend has been consistent since the ATE industry began to emerge in the early 1960s: the call has always been for faster and more automated testers that are more accurate, give more information, are

easier to use and which will cut the cost of testing.

A hand-in-hand technical relationship exists, too, between the ATE makers and the remainder of the electronics industry that it serves. The microprocessor provides one of the best examples of this: it has called for more complex and faster testing and at the same time has given the ATE engineers the tool to do the job.

It has also allowed the development of relatively cheap bench top testers which not long ago would have required floor standing cabinets.

Whatever the equipment, the object remains the same — to identify faults as early as possible in the production of boards and systems.

## Dominated

The rule of thumb often quoted is that if it costs £1 to find a faulty component at the component test stage, then the cost of finding it on the completed board might be about £10 and of finding it in the final equipment £100; after the equipment has been delivered to the customer the penalty can be as much as £1,000.

At Brighton, makers in all three main equipment groups were present — components boards and total systems. Although, if the military segment is included, total system test is by far the biggest in money terms, most of the interest commercially centres on components and boards.

The market remains dominated by U.S. makers in all areas, the Japanese still being a minor force. Marconi, Racal, Wayne Kerr and ATE Systems are prominent among the UK owned makers.

One of the surprises announced at Brighton was the change of name by Fairchild in Europe to Emetec Test



THE Goss digital storage oscilloscope is controlled from a Commodore microcomputer via the IEEE Bus.

Systems. At the same time the Fairchild test systems team, with its prime interest in integrated circuit testing, is to move in with Membrain (experts in boards) at the Fernsdown site in Dorset. Both are part of the Schlumberger Group and will form a strong European test centre from January.

Both companies have introduced new products, Membrain a voice output facility which tells the operator which current or voltage probe to use and where on the board, while Emetec has come up with SAGE (Sentry analytic graphics enhancement). This is a system that combines interactive software with a colour graphics terminal to provide a visual display of the test program set-up so that programming errors can be easily detected and corrected.

A remarkable new system from board test market leader GenRad can make up to 3,584 contacts through the "bed of nails" fixture commonly used in these in-circuit testers. The

Teradyne, with its L200 appears to have gone a step further in that it can conduct both in-circuit and functional testing, digital and analogue.

## Investment

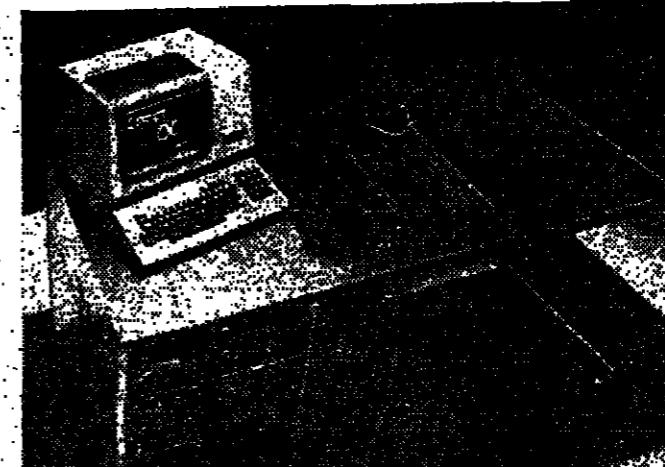
Functional testing, just as important as the in-circuit variety, applies all the normal supply voltages and inputs to the board and puts it through its normal, working paces. Teradyne says that the dual ability of L200 allows the board maker to select the test technique while retaining the advantages of common software, hardware and fixturing.

The Marconi organisation was present in force. The St Albans company, Marconi Instruments, revealed details of a £250,000 investment in equip-

ment that will offer customers a complete service in "bed of nails" fixture production. The Avionics company at Rochester has introduced Compact Alpha, a 10 MHz functional tester that can typically deal with 200 input/output channels via a novel type of interface which eliminates the need to stock expensive adaptors for each tested board.

Racial Automation has launched the RAL 2060, an in-circuit tester in which simplicity of operation and data presentation are the keynotes. The software covers a wide range of tests from short and open circuits to microprocessor devices.

Also attracting a good deal of attention were a low cost bench top microprocessor tester from Microsystem Services, aimed at manufacturers' small goods inwards departments, the CX80, "consumer" extension for the linear test system made by LTX (it allows TV and radio sets to be easily dealt with).



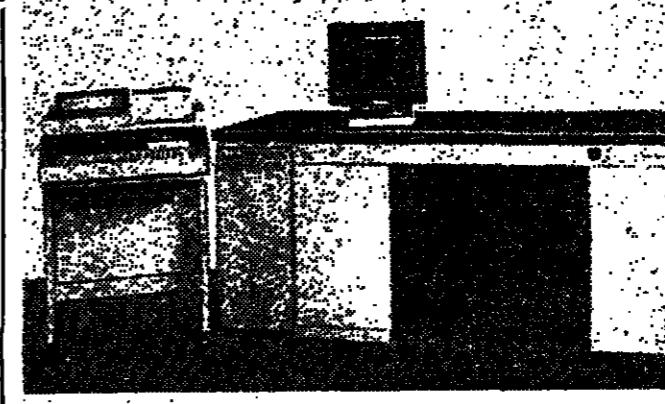
AUTOMATIC testing equipment for sub-assemblies and electronic cards and compatible with a variety of instruments was on show from Marconi Avionics. The interface design is said to eliminate the need to stock expensive adaptors.

and a functional tester for microprocessors from Olivetti Tecnotest.

One of the rare Japanese offerings was the T3340 40MHz unit for very large scale integrated circuit testing made by Takeda Riken and supplied by Micro-Image Technology (Engineering) of Derby.

On the total system side, Eaton, Gould, Instrument, Hewlett Packard, MC Computers, Plantronics and Tektronix, among others, were offering systems centred around the IEEE 488 bus. This is a standard, pioneered by Hewlett Packard, which enables a number of measuring instruments to "talk" to each other digitally.

Hewlett Packard for example, showed how an integrated network can be arranged to gather and process data from every test likely to be carried out in an electronics plant, from goods inwards to final inspection.



THE microprocessor board test system from Olivetti Tecnotest.

## Atlas Copco

### Compressed Air Technology

## Surveillance radar at Edinburgh

USING A combination of the latest digital display technology and an X-band radar, Racal Decca has developed the ASML 18X surface surveillance radar, now installed at Edinburgh Airport.

According to Racal, trials show that the new radar system offers a radar picture of greater definition and detail than previous equipment of this type. Runway lights, buildings, aircraft shapes and flock of birds are said to be easily discernible. A man has been pinpointed on the screen walking along the runway edge two kilometres from the radar installation.

ASML 18X is the result of co-operation by several Racal companies with sponsorship from the Department of Industry and backing of the Civil Aviation Authority. Racal-MESS Radar based at Linlithgow, Scotland, designed and built a new digital scan converter, resulting in high quality picture. The company also modified radar hardware supplied by Racal Decca Marine Radar company.

After talking to air traffic control officers, Racal designers realised that a prime need was for a display that could be easily viewed in the lighting conditions of a control tower. The choice of a scan converted display allowed this and at the same time permitted greater flexibility with the display contents.

## Suppression

Modular equipment is used to meet varying customer requirements and also to enable a phased installation to be made, giving greater cost effectiveness.

Later enhancements of the system will include video mapping, suppression of vehicles outside the areas of operational interest, alphanumeric and video recording. The technology is adaptable and will allow tracking, identification and colour to be used.

The 18 ft scanner and turning unit is lightweight compared with currently available equipment and is easily mounted in control towers without any strengthening. More on 782158.

GEOFFREY CHARLES

## Laser kill renders the British Army 'harmless'

FIGHTER aircraft, tanks and naval vessels have all been simulated by the armed forces for the simple reason that perfectly adequate realism can be achieved without the cost of running the real thing. Now, the humble bullet is getting the same treatment, a low-power rifle-mounted laser and a hit/miss detector on each soldier producing exactly the same result — for training purposes at any rate.

TOMORROW'S soldiers will be better trained than ever to survive combat, thanks to new equipment developed in Britain, writes Jim Wright.

The equipment brings a previously unattainable level of realism to combat training, and has just been recommended for acceptance into the Army. It enables standard rifles and machine guns to fire, instead of live ammunition, accurate but harmless "laser bullets" which, when they find their target, trigger an audible "kill" signal.

At the heart of the new system is a small battery-powered electronics package which can be attached to standard issue small arms. Under the control of a microprocessor, a low-power laser pulse is shot in the aimed direction when the weapon fires a blank cartridge in the normal way.

Soldiers wear an unobtrusive detector harness, which tells the wearer when he has been "hit" by sounding a loud alarm. (For added realism, the alarm can be silenced only by the "dead" man lying on the ground and remaining there until a controller decides to end the exercise.)

Soldiers are also warned of "near misses" so that they can become aware of being fired upon, and take evasive measures before a second shot puts them out of action.

The system, known as SAWES (small arms weapon effect simulator) has been developed for the Ministry of Defence by Centronic, a British company specialising in the design and manufacture of advanced electro-optical equipment. A contract has been placed for the manufacture of the first sets of SAWES equipment due to be delivered next March.

Centronic Optical Systems of Croydon is part of the independent Centronic Group of British companies with more than 30 years experience in the design, manufacture and servicing of high technology systems and components.

As a major supplier of high quality silicon photodiodes, photomultipliers, cathode ray tubes and nuclear radiation detectors, Centronic's manufacturing facility has full UK mili-

HITACHI HAS introduced its 2SK351, a power MOS FET which features a high breakdown voltage of 800 volts and a switching time of 30 nanoseconds. Hitachi claims a major breakthrough for the MOS FET developed as a power switching device for equipment using AC line voltage or more than 200 volts.

It can switch currents up to five amps or more if used in parallel. Hitachi Electronic Components Ltd at Hitachi House, 221-225 Station Road, Harrow (01-861 1414).

## Palletising

"PAINLESS PALLETTISING" is the description by Canterbury Conveyors for its Slipack SM 100 semi-automatic palletiser. Pack heights from 50 mm to 400 mm can be accommodated with a maximum load height of 1,850 mm. Canterbury Conveyors, Unit 24, Canterbury Industrial Park (0227 712048) has an operational demonstration unit available for inspection.

## Sodium luminaire

WELLGUARD, a high pressure sodium Wellglass luminaire, designed for use in Zone 2 hazardous areas has been announced by Simplex GE Lighting (078130 3003). Available with 50W and 70W lamps, the Wellguard is said to be able to operate at ambient conditions of 40 deg C.

## ERA TECHNOLOGY

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Independent Contract R&D

Administrador, Avenida de Souza

Financial Times Wednesday December 16 1981

## US \$1,000 million opens up a worldwide field of vision for ABC

On 17th January 1980 the Arab Bank Corporation was created in Bahrain by Special Amiri Decree Law No. 8 with an authorised share capital of US\$ 1,000 million (US\$ 750 million paid up).

But if our base and capital are Arab in origin, our outlook is very definitely international.

In our first year of operation, (April 1980 to 31st December 1980) we managed or lead managed 21 international syndicated loans for governments, public entities and multi-national organisations in 15 countries. Total footings stood at US\$ 2,913 million. Assets stood at US\$ 1,952 million, deposits at US\$ 1,498 million

and profits totalled US\$ 45 million.

The first half of 1981, as at 30th June, witnessed good growth. The total footings reached US\$ 4,294 million, assets stood at US\$ 3,457 million, deposits at US\$ 2,540 million and loans and bonds amounted to US\$ 877 million.

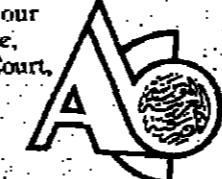
But this is only the first stage. We have already embarked on a programme to establish our presence in all the world's major financial centres by opening a representative office in London, with branches to follow shortly in New York, London and Singapore.

Until now ABC has dealt largely in Interbank deposits and foreign

exchange, syndicated loans, securities issues and commercial banking transactions. But we are also developing a variety of commercial, merchant and investment banking products to satisfy the requirements and needs of our clients and shareholders.

Contact:

Arab Banking Corporation,  
Alia Building - Diplomatic Area,  
PO Box 5698 Manama, State of  
Bahrain. Telephone: 222235.  
Telex: 9432 ABCBAH, or our  
UK Representative Office,  
Morgan House, 1 Angel Court,  
London EC2R 7HL.  
Telephone: 01-606 5461.  
Telex: 8956601-2.



The illustration is of the eye of a Peregrine Falcon, painted by falconers in the Middle East for its speed and tenacity.

## Television

## A depressing situation by CHRIS DUNKLEY

Time was when British situation comedy was out in the vanguard terms of taste, daring, satiric comment, and international prestige. *Steptoe and Son* and *Death Us Do Part* were considered (rightly) so good in to have such universal appeal that the Americans bought both under formal deal, and, after adding an American gloss, launched them across the American networks with tremendous success as *Stand and Son* and *All in the Family*.

But those brave days were ten years ago. Look at the picture now and it has been turned almost upside down. The most "arrogant" and enjoyable contemporary comedy on British television is *Soap*, a series imported from America without an English gloss. (We manage to understand their accents without any difficulty it seems). Like *Steptoe* and *Till Death* in their day, *Soap* operates on the leading edge of the permissible: current topics include illegitimacy and Danny's hopes of marrying a prostitute, as well as the long-running subjects of madness, homophobia and so on.

Eva M.A.S.H., which in my view has been over the hill for a couple of seasons now and descending steadily from its peak, still offers a more wacky sort of way of spending half an hour than most of the current home-grown sitcoms. More spring still, *Bill* — which the BBC, for reasons known only to itself, refuses to bill under any of its three known titles (*You'll Never Get Rich*, *The Phil Silvers Show* and *Bill*) — choosing instead to call it "Phil Silvers" outclasses practically everything else on offer, though the *Bill* shows are now 25 years old. As with a Stradivarius, *Bill*'s only change with the passing years is to acquire an attractive patina. Old or new, the scripts are some of the most fast-moving on television.

By contrast our current home-produced series are almost without exception slow, flabby, derivative or plain old-fashioned — and in some cases all four. Furthermore, on those increasingly rare occasions when their ambitions stretch beyond the coining of an honest penny for the script writers and the continuing employment of the (too often interchangeable) casts, they become so self-conscious and mannered in their dealings with more serious topics, usually feminism, that one cringes and changes channels.

There are exceptions within this generally dreary scene, notably *Hi-De-Hi!* the Perry and

Croft series about a holiday camp on BBC1 which, if the form book is anything to go by, is probably approaching its peak right now. It was quite obvious with the first batch of episodes that we were on to something good, better probably than *It Ain't Half Hot Mum*, Perry and Croft's previous series, and possibly as good as *Dad's Army*, their first.

Though there is a tendency to lump sitcoms together — I am doing it myself — they are all different, of course, and Perry and Croft's more different than most in two obvious ways: they use big casts and they trade in nostalgia. *Hi-De-Hi!* which is set in 1955 is the most modern they have done, the previous two being set in World War II. It is from these two factors — dated settings and big casts — that all Perry and Croft's characteristic strengths (and, some might argue, weaknesses) emerge. Though it is perfectly possible, as television drama has proved, to pursue contemporary themes in an historical setting — feminism in the story of the suffragettes, *Shoulder to Shoulder*, was an instance — it is much easier to distance yourself from such concerns, from the race arguments within *Till Death* and so on, assuming that is what you want, if you plough for the past.

Above all, though, it is the big casts and the way they are used, which mark out a *P and C* series. It has been the same with all their material. Just as novelists tell you that their fictional characters grow and develop with nifty, as it seems, in a *P* and *C* series the characters adopt lives of their own and begin to evolve and expand almost beyond the script writers' control. Su Pollard's part in *Hi-De-Hi!* is a classic example: having started as a minor role, her desperately ambitious chart maid has grown into a central character. From now on, and this is *P* and *C*'s strongest suit — her known obsessive determination to become Yellow Coat will decide her reaction to any circumstance. They know that, and we know that, and most important of all they know we know. After the first few episodes of a *P* and *C* series the audience's familiarity becomes an integral part of the formula.

Thus when Spike, the appren- tice comic, got up on the kitchen table at breakfast time to lead the community singing "Bobbing Up And Down Like This" (with actions) in Sunday's episode, regular

A scene from *Hi-De-Hi!*

viewers laughed in anticipation of the disdainful reaction of the awfully naive Yvonne with which, sure enough, we were rewarded. Such predictability would gall very fast in any normal four- or five-handed sitcom, as has happened already this season in *That's My Boy* (a vehicle for Mollie Sugden which suffered too many punctures) and is now happening with *A Fine Romance*. But with a cast as big as *P* and *C*'s the possible relationships and inter-reactions are almost endless.

*A Fine Romance* looked for a while as though it would be a comedy in quite a different category from ordinary sitcom. There were hints that it had ambitions to being more like Charles Wood's wonderful 1977 serial *Don't Forget To Write*. I

began to think that Bob Larby might have written through from start to finish ensuring the sort of over-all composition that you get from a serialized novel. Moreover Michael Williams and Judi Dench showed signs of working together with greater subtlety of understanding than you generally expect in sitcom (which could have something to do with them being husband and wife).

But after seven episodes my bones have shrivelled. It is a fond and endearing series, but it has moved so slowly and been drawn out so thin that, like

stretched chewing gum, it sags and threatens to fall apart.

What can be said for the rest? Like *A Fine Romance* many of them are domestic sitcoms. *Terry And June*, which must be in its seventh or eighth year by now, is still carrying on where *Life With The Lyons* gave up. It provides half a dozen smiles per episode, and, I assume, offends nobody. It would certainly be a shame if someone as talented and likeable as June Whitfield was absent from the screen. Furthermore, cutting social comment is not everybody's cup of tea and there must be room on a three-channel television system for inoffensively mild suburban sitcom. But where is the social comment?

It doesn't get into *Cowboys* which, however, can at least claim to exploit true knock-about situations. Last week the hapless handymen ended up with an operating theatre knee-deep in water, pure Laurel and Hardy. It didn't get into *To The Manor Born* which might well have been financed on subscription by the Women's Institute. (Yes, yes an admirable organisation.)

And while there is something a little more serious behind Carla Lane's latest domestic brew, *The Lost Song*, I do not think that her material can any longer be called sitcom. The

*Lover Birds* was, *Butterflies* was in part, but this latest series looks more like a distillation of the fiction and the agony page from a woman's magazine. It is occasionally touching though Lin, the young girl for whom the older surgeon has left his wife, sometimes seems written with that quality too deliberately in mind. Any way it isn't uproariously funny.

When shall we get back to British situation comedies which are not only touching but important? Not just funny but brave? The successes of the mid sixties were a part of the age: such tough, confident and challenging comedy material could perhaps, only emerge in a period of relative optimism of the sort characterised by London's image in the swinging sixties.

The presence of Hugh Greene as the liberal Director-General at that time was closely involved as both cause and effect in the wider scene of confidence and originality. Can Alasdair Milne do the trick again? Let's hope so.

\* \* \*

*Everyman's* report on Sunday proved that the question left out of that enormous poll of attitudes in the EEC was the most crucial: "Who do you think are the biggest hypocrites?"

## Opera in Paris

## Sémiramis by RONALD CRICHTON

The Lyric theatre in Paris has its ups and downs — sharper for another. No discredit to these fabulous creatures to suggest that they shared the interest of an absorbing evening with Rossini and the other interpreters. *Sémiramis* is the remarkable culmination of the composer's florid style, with decorations on the printed page rather resembling a Handel harpsichord piece — glittering swathes of notes almost hiding the tunes on which they are sung. For much of this opera the decorations are the thing, and Rossini ensured that they were strictly written down, not left to the singers.

Pizz's view of this grandiose halfway house between 18th century opera seria and 19th century grand opera is sharp and consistent, not complete, yet more illuminating than one dared hope. What is missing is size — the extra 4th-dimension of on stage hands and processions. Economy and a comparatively small stage (but what excellent acoustics) no doubt played a part; yet economy did not act as a brake in Pizz's imagination as it has seemed to do in London. His white-faced Babylonian grandees hung with architectural emblems, half *Tenniel's* *Alice*, half Chirico's surreal costumes for *Diegla-Bal*, the fuzzy white wigs, bright white walls, ramps and sliding panels with deeply incised Assyrian motifs created a fantasy-climate in which the divas, neither of them little slips of things, could appear credible, even probable. Everything comes off very well. The role of the dim princess Azema, who has no solo music, was reduced to a veiled figure adding unnecessary mystery. Yet given the impatience of Parisians, the edition was not too stony. One more famous old opera commonly thought beyond restoration has been proved viable given the right performers.

Under the undramatic Jesus López Cobos, the Opéra orchestra, which does not respond to every conductor, showed unmissable relish for the good things Rossini continually slips into the instrumental part. I do not recall any second verses of cabaretts and thought the notorious goose-pimple "shivering" effect in the tomb scene (familiar from the overture but now in triple time) was shortened — a pity, since in practice it comes off very well. The role of the dim princess Azema, who has no solo music, was reduced to a veiled figure adding unnecessary mystery. Yet given the impatience of Parisians, the edition was not too stony. One more famous old opera commonly thought beyond restoration has been proved viable given the right performers.

On the following evening France 3 showed a TV film of *Les Troyens à Carthage* (*La Prise de Troie* was seen the night before) in the staging seen at last year's Berlioz Festival at Lyon. Producer (Louis Erlé), conductor (Serge Baudo — excellent) and cast, with Margarita Zimmermann as Dido and Stan Urush as Aeneas, were the same as *Max Loppert* described at the time. The TV "realisation" was the work of Mati Rabinovits. Austere viewing, with white-draped soloists confronting one another at great distance along a rocky ramp behind tiered chorus singers in day dress. Next to no colour and no dancing, so that during the ballet music the cameras had to "pick out the instruments" with a vengeance. Captions and explanations were reduced to a minimum. One wondered what newcomers to Berlioz made of all, yet to a confirmed lover of this opera the two hours and 40 minutes without any break were a most convincing demonstration of the music's unique quality.

**Caballé** was transformed from the moping, ambulating, slightly eloquent singer we have lately heard. She started threadily, it is true. The once famous "Beluragie" was sunless, but the tone warmed into life in the first of the two duels with Arsace. Thereafter, a few lymphatic moments apart, there was rhythm for the fast music as well as the old fine-spun delicacy for the sprays of notes which blossom alike in recitative, aria and ensembles. The Prayer in act 2 was limpid as a brook. One could see why Caballé was transformed from the moping, ambulating, slightly eloquent singer we have lately heard. She started threadily, it is true. The once famous "Beluragie" was sunless, but the tone warmed into life in the first of the two duels with Arsace. Thereafter, a few lymphatic moments apart, there was rhythm for the fast music as well as the old fine-spun delicacy for the sprays of notes which blossom alike in recitative, aria and ensembles. The Prayer in act 2 was limpid as a brook. 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Wednesday December 16 1981

## Investing in vital skills

THE £4bn which the UK Government has allocated for training over the next three years is an impressive figure. It is nearly 70 per cent more than the public spending previously budgeted. Since most of the money is intended to finance training for the young unemployed, particularly those unable to find jobs after leaving school at the minimum age of 16, the provision is timely and equitable. By comparison with a 16-year-old school-leaver, graduates who have less difficulty in obtaining work have each had an extra £200 spent on their higher education.

### Productive

But financial provision will not by itself secure the more appropriately skilled, adaptable workforce depicted by yesterday's White Paper as the pre-eminent resource of economic recovery. This is especially so given the Government's aim that access to responsible jobs should depend on proven possession of the skills essential to success in the activity concerned.

Although training in the precise sense of developing such essential skills was identified as productive investment by Adam Smith in 1776, the UK largely still prefers less specific criteria for matching young people to the more rewarding forms of employment.

For example, entry even to apprenticeships has become increasingly dependent on the level a candidate has reached in the hierarchy of academic examinations. Young people's prospects are decided by the general form of their previous experience rather than by its content in terms of the specific skills thereby developed.

### Contentious

This tendency cannot be reversed without a radical change in attitudes. It will need, as the White Paper states, wholehearted co-operation from employers, trade unions, local authorities, voluntary bodies and not least the trainees.

But the necessary co-operation may be inhibited by some proposals in the programme as is exemplified by its main element, the Youth Training Scheme.

From September 1983 the scheme will provide a year's activity partly in colleges and other centres and partly on employers' premises for 300,000

young people. The great majority will be those unemployed in the year after leaving school at 16. One contentious point is the proposal to coerce these 16-year-olds to join the scheme by withdrawing their right to supplementary benefit, currently about £16 a week. Another is the plan that during the training the 16-year-olds would receive an allowance of around £15 weekly mainly to cover associated expenses. To justify the low allowance, the Government comments that had the trainees instead continued their full-time education, they would have remained financially dependent on their parents.

Mr Riley knows, because he spent 12 of his 24 years in the jungle, which is the accurately descriptive name American autoworkers have for the bays where spot welders stand, surrounded by the thick black creepers of weld-gun leads, grabbing one gun after another to burn welds in the skin of a passing motor car.

"You have to get yourself

into a different frame of mind to do that job. You find something to concentrate on. If you don't, it will tear you in pieces."

He recalls of those eight-hour shifts, during which time a man and his cluster of four guns each the size of a small, suspended road drill, will administer more than 4,000 welds.

"They'll burn the heck out of you, singe your skin," he says if asked about the physical rigours of the job, but adds: "I didn't mind the job myself, but I have always wanted something better."

Today, Mr Riley has found something better, because robots have claimed his old job. He is a maintenance man on the line of Italian-built robot spot-welders at the Chrysler assembly plant in Newark, Delaware. His task is to keep the turkeys—the automatic welders—in pecking order. His \$11.14 per hour makes him and his fellow repair-men the best paid men on the shopfloor.

To watch Charles Riley at work, puzzling the sequence of a computerised light console on readjusting the cassette programme to "teach" the robot a more satisfactory movement, is to glimpse an important piece of industrial change. His story also sheds light on both the shaky company and industry from which he makes a living.

The son of a crane driver, Charles Riley left school at 18 with no particular objectives. At age 19 he had a wife and child and, after two brief jobs elsewhere, a place on the spot-weld line at the Newark assembly plant.

Charles Riley's lay-off lasted nine months, as the plant went from two shifts to one and he, as an employee without adequate seniority—eight years at

and Dodges, mastered the tedium, witnessed the odd horror, such as the crushing to death of a fellow-welder by a half-assembled car and did his best to enjoy life. Then came the lay-off.

"I was laid off for two weeks," he remembers, "then I came in to collect my pay check and was laid off indefinitely."

Today, in the middle of a crisis graver than 1974-75 for the industry, 200,000 U.S. autoworkers are on indefinite lay-off. That means they will be recalled at the employer's desire, if at all.

Charles Riley's lay-off lasted nine months, as the plant went from two shifts to one and he, as an employee without adequate seniority—eight years at

In many ways the plant is not

## Bold gamble in Belgium

MR WILFRIED MARTENS, Premier-designate of Belgium, has decided to attack the Belgian economic crisis boldly. He will need all the boldness he can summon to succeed, and a measure of luck to boot.

The political balance of the country was left delicately poised by last month's elections. The two proposed coalition partners—Mr Martens's Christian Democrats, a party of the centre, and the Liberals to their right—command only a bare majority in the Parliament.

Since the special powers that he wants to speed up economic reform require a simple majority only, the arithmetic is in his favour, but only just.

### Economic problems

The sharp division of the country into a Dutch-speaking Flemish part, and a Walloon section where French is spoken, is not in his favour. It cuts across party lines and Mr Martens will constantly have to keep an eye on the Walloon section of his Christian Democrat "family." Stress will be made more acute by the intention to consign into opposition the Socialists who, at the election, held their own in Flanders and made advances in Wallonia, where Belgium's economic problems are most acute.

These economic problems boil down to the fact that Belgium is saddled with more than its fair share of ageing industries, in particular steel, coal and textiles; that Belgium, as a unusually export-dependent country, has been especially hard hit by the world recession; and that the indexation of wages has caused an uncomfortable rigidity of industrial costs.

The results have been a current account deficit, estimated by the OECD at 5 per cent of GNP, which has been plugged by heavy foreign borrowing at a time of high interest rates; a Public Sector Borrowing Requirement equal to 14 per cent of GNP; and unemployment ratios rising as high as 30 per cent in the black spots of Wallonia.

Mr Martens's programme is not yet fully known, but he intends to limit next year's budget deficit to BFr 200bn

(about £2.7bn) instead of the BFr 32bn foreseen; to make tax concessions designed to encourage investment by Belgian industry and also to revive the inward flow of foreign direct investment which gave the economy a healthy look in the 1960s. The objective is a fitter and more modern Belgian industry.

The boldest proposal is to suspend the indexing system in such a way that wages and salaries rise by no more than 3 per cent next year. That implies a loss of purchasing power after allowing for the forecast rate of inflation of 6 per cent. It was a previous proposal of that nature which brought down Mr Martens's last government in April, when the Socialists pulled out.

In their new role of opposition, if Mr Martens gets his coalition approved by the Christian, Democratic and Liberal Party meetings today, the Socialists can be expected vigorously to defend wage indexing. That is why Mr Martens wants special powers to get his package approved quickly.

Ecologically, Mr Martens's approach makes sense, provided that the economies and incentives proposed reduce Belgium's dependence on outwards industrial structures propped up by huge subsidies.

### Capital imports

By themselves, Mr Martens's proposals will not end the constant fight between Dutch and French speakers for a larger share of the cake. In political terms, therefore, he is taking a big gamble that the economic measures he proposes will work sufficiently quickly to prevent serious damage from the political polarisation between left and right and the ethnic polarisation between Dutch and French speakers.

It is a gamble worth taking, owing things to continue to go wrong soon in imperial Belgium's first class standing as an international borrower and with its capital imports that have been mainly in the economy. In fact, it would not have solved the ethnic conflict either. The bilingual steel cities of Wallonia are an argument—not for minimising the past, but for rejuvenating and diversifying.

In the present weather conditions . . . you never know!"

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## Men & Matters

### Orienteering

When Vickers da Costa blazed the City's investment trail to Japan some 20 years ago, John Morrell was among the first of the pioneers who followed to cultivate the new frontier. "It was considered a very eccentric thing to do in those days," says Morrell, who next month becomes executive chairman of Henderson Baring Management with oversight of more than £250m investments in the Far East markets.

Morrell put together a Japanese portfolio for Henderson Administration in 1965—but was ordered to disinvest after one of his bosses had visited Tokyo and concluded it was "not a serious place for a trustee to put money". "I became known as the 'honourable pig-in-the-poke' director," but that portfolio would have quadrupled over the next five years," he reflects ruefully.

Henderson, in fact, set up the specialist Far East service that has now become HBM in 1971—but by that time Morrell had

### Marking time

American Express cards may well say more about you than cash ever can—but they seem to be having a few linguistic difficulties in East Germany, as my man in the shadow of the wall discovered when he tried to pay his bill with plastic money at East Berlin's Palast Hotel.

"I'm sorry sir, we can't take this" said the cashier, cheerfully oblivious to the publicity material on her desk proclaiming a warm welcome to American Express cardholders.

It emerged that while the Palast is happy to accept American Express cards issued in Britain, the United States or indeed almost anywhere else, it does not welcome those issued in West Germany. Which was unfortunately the parentage of

the card presented by my colleague—though American Express tells me that it knows nothing of this territorial discrimination.

Some gentle political pressure was tried: "I paid a bill in Moscow with this last year," said my man, "and it is good enough for Mr Brezhnev, surely it is good enough for Mr Honecker?"

Quite how diplomatic this approach was I can hardly say, but the hotel receptionist remained unmoved.

The only answer was to pay in cash—Deutschmarks. Which it does not take a financial wizard to deduce were also issued in West Germany. Nonetheless, cash would do nicely, Sir. Funny business, politics.

### Cliffhanger

ALL quiet on the Cornish coast this week, as the National Trust moves closer to a decision on whether or not to bid for Land's End, put up for sale last month by owner Charles Neave-Hill. An announcement from the Trust had been expected on Friday—but I gather that the various calculations and investigations which the Trust is undertaking could delay the outcome until mid-January.

The matter has already received the scrutiny of the House of Lords—though it does seem to have presented some conceptual problems. Hansard records the following dialogue last Thursday:

Earl of Avon: . . . One of the difficulties about Land's End is that it is difficult to know what actually we are trying to pre-

serve.

Lord Strabolgi: Oh, come on! and again—

Earl of Lauderdale: My Lords, can my noble friend tell the House where Land's End begins?

Earl of Avon: No, my Lords. I can only tell my noble friend where it ends.

Be that as it may, Lord Avon also told the Lords that the

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Prince

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Cornwall

Both the National Trust and the selling agents, Humberts, are playing their cards very close to their chest—a technique at which Humberts proved itself most adept when it sold Highgrove to Prince Charles. It is known, however, that over 250 serious inquiries have come in response to Humberts' advertising—high proportion, I gather, from British sources.

### Ice pick

LOOKING for a more adventurous holiday next year? that two weeks in Torremolinos? Well, here it is—an ice-safari on Svalbard, perhaps better known as Spitsbergen.

Billed by the Norwegians as

"the world's most rigorous

package tour"—and that's saying something after my experiences on the Spanish coast—it will cover territory hitherto untried by the tourist foot.

But you will have to pass

some stiff tests before you ever

get to the Arctic islands.

The tour operators want to

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as well

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## FINANCIAL TIMES SURVEY

Wednesday December 16 1981

## SPAIN

The coup attempt of February 23 showed that the military still plays an important part in the country's affairs and that more time is needed for the country's progress to true democracy. Meanwhile, the newly-reshuffled government must contend with party differences, a serious drought and continuing recession.

## Paradox behind the new Spain

By Robert Graham  
Madrid Correspondent

AMONG THE well-known people who came to celebrate the installation in Madrid of Picasso's famous painting *Guernica*, in October, was the Cuban architect, Josep Sert, Dean of Architecture at Madrid University, recalled in a newspaper interview his amazement at the present state of Spain.

He was with Picasso in Paris in 1937 when *Guernica* was first exhibited—at the height of Spain's civil war. No one would have dreamed then, he said, that one day the painting would come to a Spain with a democratic monarchy, exhibited in a museum presided over by a priest and he protected by members of the Guardia Civil.

If anyone had considered such a possibility it would have been laughed off as a bad piece of Burrell surrealism. Yet this is present-day Spain with all its curious contradictions.

The former Republicans and the heirs of Republicanism have accepted a democracy headed by a monarchy. The monarchy, which seemed an anathema for so long, and not just to the Left but also to the Falange on the Right, has now become the linchpin in

Spain's fragile new order.

A more subtle contradiction surrounds *Guernica*, for the bombed Basque town it represents is the symbol of Spanish suffering during the Civil War. Picasso refused to allow the painting into Spain, although he recognised that was where it belonged, until democracy had been restored. It is now being protected in an annexe to the Prado Museum by the Guardia Civil—the very same corps which provided the rebels who took over parliament on February 23 and sought to overthrow Spain's democracy.

Indeed, it is ironic that *Guernica* should be returned to Spain at a moment when democracy is looking so fragile. The traumatic events of February 23 when parliament was occupied and the third military region, comprising Valencia, was put under martial law by its commander, cast a long and gloomy shadow over the country.

The coup attempt was a military failure and exposed the armed forces as divided and hesitant. No regional military commander followed the example of Gen. Jaime Millan del Bosch in Valencia, even though some were known to be sympathetic to the idea of a military-backed government of national salvation.

Since the death of Franco in 1975 the military have been treated with a carrot and stick to bring them into the democratic fold. The coup attempt revealed how little this policy had achieved. Rather it showed that an insufficient number of the military understood, or believed, that their grievances about the state of Spain should be channelled through parliament. Instead, all the evidence suggests that they still have little faith in parliament.

This is extremely serious

when they do have genuine grievances, which are shared, at least in part, by a good many ordinary Spaniards. Further, Article Eight of the Constitution envisions their role as the ultimate arbiters of Spanish sovereignty—at least they can interpret its provisions as such.

Before the attempt their principal grievances were these:

an irrational and piecemeal approach to regional autonomy was leading to the break-up of a unified state; terrorism, especially that of the militant Basque separatist organisation, ETA, directed against the armed forces was weakening the state's authority; the political parties

were too preoccupied with their own internal politics; legalised trade unions were leading to anarchy on the shop floor; and politically-motivated promotions within the armed forces were

not being given an image of authority in difficult circumstances. But the image has worn very thin on occasions.

The one institution to emerge from the coup with prestige reinforced was the monarchy. King Juan Carlos as Commander-in-Chief of the armed forces and as a symbol of the unity of Spain played a vital, and lone, role in making the military stand down. In so doing he earned his spurs from his people. Now there is no doubt about the respect and affection felt towards him.

However, the monarchy has had to pay a high and potentially troublesome price for this. The King's steadfast behaviour in February in refusing to go along with the ideas of a military-backed government alienated him from a substantial section of the armed forces. This makes him a prime target for future dissidence and raises deep concern that there will be efforts by the rebel officers to smear his name at their forthcoming trial.

The Press, with a few brave or foolhardy exceptions, has sought not to antagonise the armed forces and the politicians have eulogised them to an unreal degree. The politicians' fear of the military forced the ruling Unión de Centro Democrático (UCD) and the Socialists into each other's arms to hammer out a much-needed rationalisation of regional autonomy.

It has reduced the Communist Party to a whimper and the trades union movement to un-

## BASIC STATISTICS

Area	194,833 square miles
Population	37.18m
GDP (1979)	Pta 12,222.8m (\$72.6bn)
Per capita	Pta 355,621 (\$5,293)
Trade (1979)	
Exports	\$25,286m
Imports	\$18,196m
Foreign exchange reserves (Sept. 1981)	\$12.5bn
Currency	Peseta
	£ = Pta 185.45 \$ = Pta 95.52

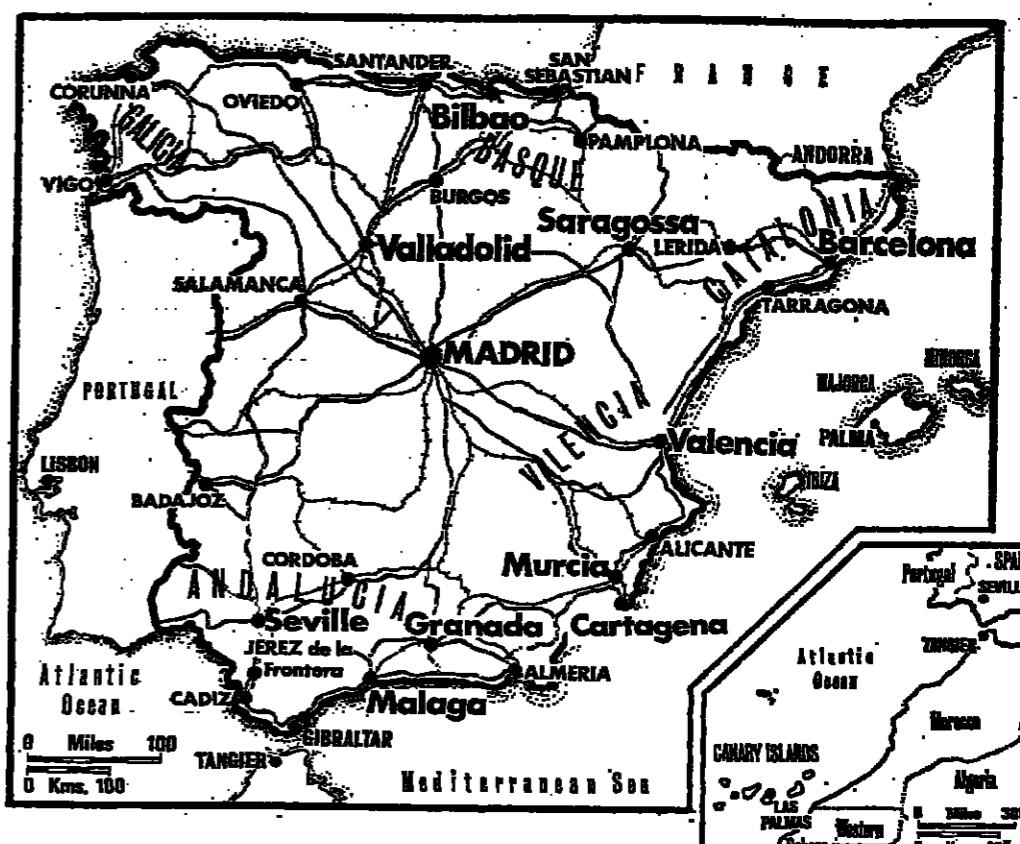
monarchy" as conceived by the constitution.

For instance, twice this year he has harshly told the politicians to get on with running the country—once privately, the other in public. He therefore runs the risk of becoming too political a figure.

The principal preoccupation now centres round the forthcoming trials of the 32 officers involved in the coup attempt. The preliminary proceedings, being conducted by a military court, have taken longer than expected and the latest indication is that the trials will not begin until mid-February.

The Government has no direct control over these trials, which involve no separation of powers—military judging military. But it is essential for civilian authority that just verdicts and sentences are given since the whole country witnessed the rebellion on their television screens.

Equally, the armed forces have let it be known that they do not wish the trials to be



## CONTENTS

Politics	II
Foreign policy	II
The Military	III
Economy	IV
Energy	IV
Foreign investment	VI
Banking	VI
Labour	VII
Unemployment	VII
Industry	VIII
Civil Service	VIII
Food and agriculture	IX
The regions	X
Culture	X
Tourism	XI
Higher education	XI
Social change	XII
The media	XII
The World Cup	XII

Editorial production: Michael Strutt

that the problems of holding the UCD together and continuing loss of public confidence will force elections next year—not as scheduled in 1983. Public dismay over the Government's handling of the scandal of the illegal sale of adulterated rapeseed oil, whose death toll is 220 so far and steadily rising, is just one case in point.

As for the business community, it is increasingly antagonistic to the Government on a broad front of policies. For the fifth year running private sector investment looks like being withheld, so jeopardising the modest hopes of pulling out of the deep recession. The Government's limited achievements—on the security front, in clarifying foreign policy and the Nato option—are quickly forgotten.

National morale is low and deflated by the unsatisfactory realisation that the transition from the Franco era to democracy is not complete. The changeover until this year was deceptively smooth because the fundamental issues were not fully tackled, and the most important of these was the supremacy of Parliament and civilian authority over the military. In short, Spain is a democracy on parole.

## SPANISH SOYBEAN INDUSTRY

The growing necessity to complement Olive Oil consumption with Oilseeds, together with the ever-increasing domestic production of compound animal feed, gave rise to the replacement of imports of indispensable products by the import of raw material and to the creation in 1961 of a new sector within Spanish industry: Soybean crushing.

Since then, the evolution of the Soybean Sector in Spain has been most spectacular, responding to the increasing demand for soybean meal for compound animal feed and participating with a variable share in the oil supplies in the domestic market.

With respect to the crushing volume, it should be pointed out that in 1980 the growth was far higher than in previous years, as a result of the commencement of operation of two new crushing plants in the port of Barcelona. One of these plants belongs to the State Institute for Industry and joined the sector towards the end of 1979. (See Table No. 1.)

As a result of this remarkable increase in capacity, Spain, which until 1979 had a deficit of 500,000 metric tonnes of soybean meal, now has a surplus of meal estimated at some 150,000 metric tonnes, which, for the moment, would seem to be unrequired in the domestic market.

Spain, today, holds the fourth place as far as imports of soybeans for industrial raw material are concerned, following Japan, Germany and Holland. These imports of soybeans come from the United States, Brazil, Argentina and Paraguay, in percentages which vary by year and which, in 1980, were as follows: USA (67%), Brazil (21%), Argentina (10%) and Paraguay (2%).

The Soybean Sector in Spain comprises eight companies which form the "Spanish Soybean Crushers' Association" with a global sales volume of approximately 103,000 million pesetas during the past year.

Apart from the fundamental contribution of protein to the market by providing the meal required by the country, and apart from the important rôle played in the oil market, the soybean industry in Spain has promoted the growing of oilseeds. Although the results of the attempts to grow soybeans did not prove very heartening, the companies in this sector focused their efforts on the growth of other varieties of oilseeds, such as safflower and sunflower. In the

## ANNUAL CRUSHING

CRUSHING PLANT	1978	1979	1980	1981 (*)
ACEPROSA	384,645	384,351	403,850	382,886
ACEVESA	156,009	173,224	215,059	200,444
ARLESA	465,936	460,592	484,232	468,945
CINDASA	55,737	750,498	778,876	668,046
IPESA	156,730	156,073	144,764	156,167
KELSA	212,554	203,515	233,740	256,881
OESA	—	17,000	572,088	643,595
SIMSA	196,652	241,366	259,192	211,902
	2,729,293	2,386,619	3,091,812	2,968,046

(\*) Estimated.

Source: ANESS.

latter case, the efforts have been extraordinarily successful and in 1979, Spain became the seventh producer in the world and could talk of production in terms of 700,000 metric tonnes of seeds (270,000 metric tonnes of oil), when not under adverse climatic circumstances like the present ones. Of this production, the contribution of the soybean companies was over 73 per cent.

At the present time, and from the standpoint of the Public Administration relations, the activity of the soybean sector falls within the framework of the Board of Agrarian Industries, Ministry of Agriculture, besides depending on the Board of Competence and Consumption and Commissariat of Supplies, Ministry of Economy and Trade with respect to oil for domestic use, as this official body is the sole buyer of soybean oil in Spain.

In this latter aspect, the new crushing capacity supposes an annual oil production of approximately 535,000 metric tonnes. The volume of oil destined for domestic consumption depends on the results of each oil season and at times can reach very important figures as happened in 1975 (243,000 metric tonnes) when the olive and sunflower seed harvest did not give good results. During the past three seasons a quota has been established at 90,000 metric tonnes in order to protect and promote oils obtained from domestic raw material.

Nevertheless, the necessity to stimulate and protect olive oil consumption is not incompatible with the rôle to be played by the soybean oil in this market. Here, emphasis should be put on not only the necessity to offer the consumer a sufficiently wide and varied supply of oil, but also the importance of seeing to the growing demand by industry for soybean oil, edible as well as non-edible.

## SPANISH SOYBEANOIL EXPORTS

Given that, as stated above, the national policy for fats and oils establishes a quota for domestic soybean oil consumption in order to protect the olive production, the soybean industry has been obliged to open new markets abroad for its oil.

In this field, the evolution experienced since 1970, when little more than 97,000 metric tonnes was exported, until the results obtained during last year (1980) have been more superior than any calculations could estimate.

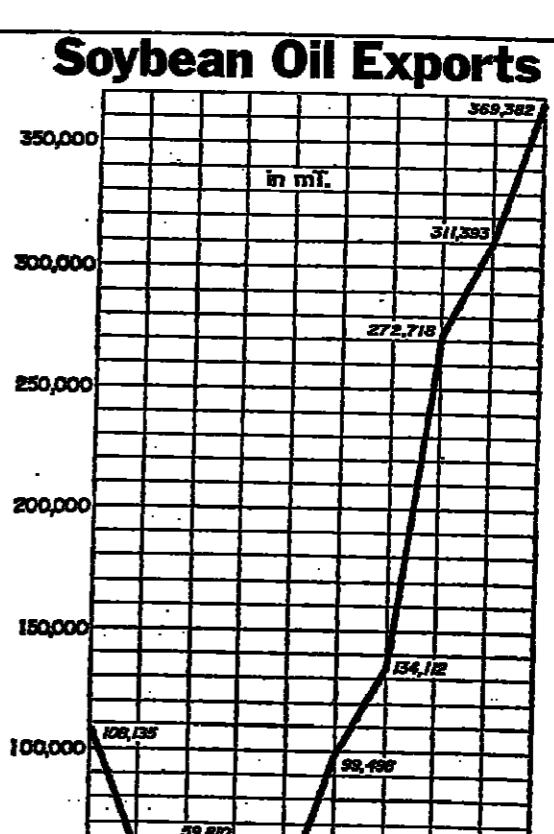
Consequently, Spain is the first European country of soybean oil exports and the third in the world, after the United States and Brazil. The volume of exports is around 40,000 metric tonnes per annum, reaching a value of about 200 million dollars. Needless to say, this remarkable progress in the foreign soybean oil market is due to the high quality maintained and the competitive price capacity.

The majority of the Spanish soybean oil is exported to countries in the Mediterranean Basin. Among the principal buyers, Turkey, Morocco, Tunisia and Yugoslavia stand out, although other countries such as Iran and Pakistan bought important amounts during previous years.

## SPANISH SOYBEANOIL EXPORTS

MILLION/TONNES	
1971	106,135
1972	57,230
1973	52,810
1974	44,449
1975	44,449
1976	39,498
1977	134,172
1978	272,718
1979	311,393
1980	369,382
1981	380,800

Source: OLEO, October 1981.



ASOCIACION NACIONAL DE EXPORTADORES DE ACEITE DE SOJA, DIEGO DE LEON 34, MADRID 4.

CRUSHING PLANT	VOLUME OF SALES (U.S.\$)	PARTICIPATION IN SECTOR (%)	DAILY PRODUCTION CAPACITY (MT)



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## SPAIN III

## The Military

## Why the Army still matters

NO CLOSE STUDENT of Spanish history can honestly claim that there will not be another military coup attempt. The man on horseback has been the ultimate arbiter of Spain's 150-year long struggle out of an ancien régime and into modernity. And the politicians held hostage by the rebels in the Cortes on the night of February 23 vividly understood that the 1981 abortive putsch was a warning shot across the bows.

A discreet system of virtual civilian-military power has to be operated in Spain for the foreseeable future behind the facade of formal parliamentary democracy. The inbuilt danger of such a policy lies in the thin dividing line between appeasement and surrender by the civilian power.

The root cause behind the February 23 coup attempt was that the political protagonists of transition to democracy forgot Spain's basic historical lesson: the army matters because of the role that the Spanish constitution invests in the military as guardians and defenders of national sovereignty and of the constitutional order.

Pitched into the excitement of building a representative government edifice to replace Francoism, the politicians of the transition were unable to recognise that the very foundations of governability in Spain rested on Franco's army.

Throughout the transition, up to February 23, the army hierarchy was at best ignored and at worst duped. The festering grievance harboured by the generals against former Premier Adolfo Suárez was that he had fooled them over his intentions to legalise the Communist Party. (They believed that the Communist Party would remain illegal).

The upshot of the attempted coup was to bring the military back into politics—a shot across the bows that redressed the balance and reaffirmed the armed forces in a role which was not only traditionally theirs but was also underwritten by the constitution in Article Eight.

## Priorities

When the military was consulted and offered its advice it put at the top of its priorities the question of terrorism. In the post-February 23 climate the Government recognised such misgivings and gave the forces an active role for the first time in the strategy against the militant Basque separatist organisation ETA. Army units were deployed along the Pyrenees with the mission to seal the smuggling routes across from France that ETA habitually uses and a naval task force was dispatched to the Bay of Biscay.

The policy shift to bring the services into the anti-guerrilla combat was largely window-dressing. The main weapon against ETA continued to be the police intelligence service backed by the paramilitary civil guard. There were no engagements with guerrillas along the Pyrenees and the service presence in the Basque Country was largely forgotten until September when an ETA limpet mine tore a foot-long gash in the hull of a destroyer that was moored in the port of Santander.

The decision to give the military a role served, however, both to smooth ruffled feathers and to make the military responsible for the success, or failure, of the anti-terrorist policies.

The second priority for the military was the vexed question of regional autonomy viewed as the dismemberment of national unity. The new regional framework laid down by the draft autonomy Bill known as the LOA (Local Autonomy Act) in this survey was not exactly a deal worked out between the joint chiefs of staff and the poli-

cians. Nevertheless the deep mistrust among the military hierarchy over autonomy was undoubtedly a factor which conditioned the consensus over the draft autonomy Bill between the Government and the Socialist opposition. Such an agreement may not have been possible but for February 23.

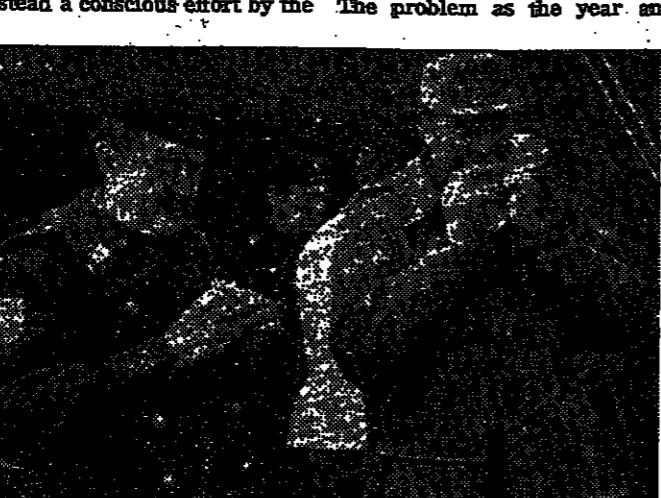
Somewhat ingenuously, when coup rumours were ripe again towards the end of this year both government and opposition spokesmen held up the LOA as well as the relative success against terrorism as instances that argued against military discontent and coup inclinations. It was as much as saying that the politicians had done what the military had wanted and therefore why were the military upset.

A third area that plagued the military in the ascendant concerned the publicity and news coverage devoted to them. Far from putting the armed forces in the doghouse after the coup nightmare, there was instead a conscious effort by the

what had happened on February 23 to a closed-door secret parliamentary session, tape recordings of the report were leaked to the Press which published the session in full the next day.

This was merely a taste of what was to come. By August newspapers were deluged with leaks from the preliminary pre-court martial hearings. As the sub-judice testimonies were given headline treatment, so the conflicting statements by the defendants, and even their blatant contradictions, became a matter of national debate. What especially irritated the military was that it rapidly became obvious that at the top echelon of the coup conspiracy, that is Gen Alfonso Armada, Gen Jaime Milans del Bosch and Col Antonio Tejero Molina, the protagonists accused each other, protested their individual innocence and fell out among themselves.

The Spanish military does not like having its divisions and failings exposed to public view. The problem as the year and



King Juan Carlos and Gen. Jaime Milans del Bosch (left), now awaiting trial for his part in February's attempted coup, share a sandwich together on manoeuvres.

politicians, the media and the public to pander to their susceptibilities.

The Prime Minister, Sr Leopoldo Calvo-Sotelo, pointedly resurrected periodic meetings with the Supreme Military Council, a body that brings the chiefs of the general staff and the regional military commanders together with the Prime Minister and his advisors. The state television gave laudatory coverage to routine army exercises and the national radio network invited civil guard commanders to take part in a phone-in programme.

The public joined enthusiastically into the Army Week in celebrations held in May in Barcelona, when a succession of open days, parades and march pasts constituted a massive publicity campaign almost to the point of overkill.

Yet all the delicate process of redressing the military-civilian balance, and all the accompanying appeasement that this involved, could not blot out the traumatic stigma that a coup attempt had taken place and that 32 officers, among them three generals, were awaiting court martial on charges of military rebellion that carry sentences of up to 30 years.

The trial of the plotters could take place as early as mid-January or as late as next autumn. Until it is over and done with politics and society in Spain cannot get back to business as usual.

More than the attempt itself is the prospect of the court martial which makes politicians nervous and the military restless. This is particularly so because as far as public opinion is concerned the trial has been going on ever since the coup took place with the Press uncovering new evidence, singling out accusations and handing down judgments.

When in March the Defence

the Government's account of

the leaks were on was that these became increasingly newsworthy. Beyond that it became clear that the army itself was sharply divided over its attitudes to the coup and the trial. In October Capt. Juan Milans del Bosch son of the indicted general was sentenced by a court martial to a minimum one-month's detention after being found guilty of insulating King Juan Carlos who is also Captain-General of the armed forces. The captain readily admitted that he had termed the monarch a "useless pig" to all who cared to listen to him at the bar of a smart Madrid country club.

## Outcry

The lenient sentence provoked a public outcry and a government-inspired order for a retrial. During the court martial it often appeared that instead of Capt. Milans del Bosch it was a fellow officer who had reported the insults who was on trial. More evidence of military feeling came shortly afterwards when the centre of controversy was the captain's father Gen. Milans del Bosch who was supreme military commander of the Valencia region at the time of the coup.

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Tom Burns

## Ruling party backs Nato

CONTINUED FROM PREVIOUS PAGE

tension of the treaty, pending a decision on Nato. All the necessary parliamentary procedures were completed by the end of November in Spain, enabling Spain to be invited by Nato to join the alliance.

This was done against considerable public protest and opposition from the Communist and Socialist parties, who argued that Spain had not participated in either of the two world wars and now was not the moment to join a military power bloc. The Government's counter-argument, that the U.S. defence treaty made Spain a de facto member of the Western alliance, appeared to go unheard, and the Socialists have threatened to take Spain out of Nato if in office yet have not disclaimed the U.S. defence treaty.

Incidentally, Spain has reserved the right to veto nuclear weapons on Spanish soil. If all goes well Spain should formally join Nato next year.

The Spaniards believe that this in turn will help solve the intractable problem of Gibraltar. Progress on implementing the April 1979 Lisbon agreement,

between Lord Carrington, British Foreign Secretary, and the then Spanish Foreign Minister, Sr Marcelino Oreja, has faltered. The Spanish have sought to obtain prior concessions before reopening the frontier between Spain and the Rock, unilaterally closed since 1969, and the British have insisted that everything is negotiable, with the consent of the Gibraltarians, once the unilateral restrictions are removed.

Hope is now placed on a meeting in early January between Sr Calvo-Sotelo and Mrs Thatcher, the British Premier. The sort of formula considered is that with Spain a Nato member, a form of joint sovereignty could be established over the Rock as an interim measure to decide its long-term future.

Spain meanwhile has demonstrated its affinity with the Nato alliance during the course of the conference on security and co-operation (CSCE) which began in Madrid in November 1980, and has dragged on inconclusively since then. This

is the first major multilateral gathering that Spain has hosted, and in so doing has earned general respect. Interestingly,

when the Soviets agreed to the Madrid venue, Spain was considered virtually neutral; now they regard Spain as a member of Nato!

The other twin priority of the EEC has been conditioned largely by the Community's own internal problems and the adjustment required by the election of President Mitterrand in France.

The Community is clearly concerned by Spain's capacity to adapt to EEC rules. But equally the Spanish are exasperated by the Community's unwillingness to understand that Spain's application to join the EEC was a political act—and originally regarded as such by Brussels. This has led to considerable frustrations, especially with France—regarded as the bogey country by Madrid—blocking any progress on the sensitive agricultural front.

Instead of accession being accomplished by 1983 as first intended by Madrid, it is unlikely now before 1985 and in conjunction with Portugal. Whether between now and then an anti-EEC lobby builds up in Spain remains to be seen. But as the realities of membership

become better known, the protectionist lobby grows, albeit well disguised.

On a bilateral basis relations with France have improved marginally but remain strained both as a result of the problems and the delicate question of exile and protection inside France afforded to members of the militant Basque separatist organisation, ETA.

Since the departure of Sr Suárez, less has been made of contacts with the Middle East. But Spain still has steadfastly refused to make any commitment to recognising Israel, though logically it is to be taken soon into some of the political decision-making of the EEC, such a step must be made.

Meanwhile, in Latin America, the kind of friendly bridging role between the industrialised West and the developing countries, so much sought by Sr Suárez, has been effectively killed by the Reagan Administration. For instance, Spain has not even moved, like France and Mexico, in calling for recognition of the anti-junta forces in El Salvador.

Robert Graham

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## SPAIN IV

## Economy

## Recession continues despite the optimistic forecasts

AT ABOUT this time of year, coinciding with parliamentary approval of the budget, the Government makes its projections for the coming year. But for the past five years they have been consistently over-optimistic, whether on growth rates, ability to control inflation or the balance of payments: the year-end result has usually been much closer to the most pessimistic forecasts of the private sector.

Of course, not all this faulty forecasting can be laid at the Government's feet — fluctuations in the oil price, the depth of the domestic recession, high interests and the state of Spain's main trading partners (which is having an increasing effect) have proved wild cards. However, these errors of optimism need to be borne in mind now that officials are talking of positive signs that Spain may at last be pulling slowly out of recession.

## Impact

Evidence for this is still tentative. In the last half of the year stocks have been drawn down and industrial order books have begun to fill up modestly. This is attributed to the cumulative impact of major investments in the energy field, a 10-year modernisation programme of the railways, continued heavy expenditure by the national telephone company, a new public housing programme and activity related to the holding of the World Cup football competition in Spain next year.

Exports, despite a shaky start to the year, managed to pick up in good measure to the depreciation of the peseta. Since last December the peseta has depreciated against the dollar, the main traded currency, by 21 per cent. Latest Bank of Spain projections indicate that exports will grow 4 per cent in real terms to \$20.5bn. Nevertheless, Spain's share of world trade is edging slightly downwards.

The decline in the peseta also appears to have played an important part in returning Spain to a more competitive position in tourism. As a result tourism has had a good year, also generating activity in the services sector, even though overall projected receipts will be slightly down on 1980 — \$6.6bn against \$6.9bn. The current account is likely to be held to a sum of \$3.6bn-\$5bn with reserves around \$12bn.

However, if these are the positive signs there is plenty of evidence to underline the depth of the continued recession. The demand for private credit has been slack throughout the year and the Bank of Spain has revised downwards its targets for the 1981 growth in money supply by more than one point to 15 per cent. Energy consumption has grown so far by only 1.7 per cent.

Moreover, demand in a number of consumer items such as cars and domestic appliances has fallen to the same level as a decade ago. The stagnation of general demand is underlined by a 4 per cent real drop in imports to a projected \$31.5bn. Part of this drop is explained by a fall in the volume of oil imports as a result of a switch to coal.

In short, the recovery noted is contained in specific sectors, generally related to large public sector investments. The growth in GDP is unlikely to be more than 1 per cent and more probably 0.6 per cent. But here there is a distortion compared with the past four years. Good, and even exceptional, agricultural production during the latter period underpinned GDP growth. This year agricultural production is likely to be negative, to the tune of 3 percentage points, as a result of major drought that has caused drastic cuts in output.

Since there is no sign of the drought ending, this is almost certain to weigh heavily on per-

formance in the coming year. The country's dams, in most instances at 30 per cent of capacity or below, will need time to replenish even if it rains. The drought will cost Spain more than \$5bn in making up agricultural production and hydro energy shortfalls.

## Damage

Further, Spanish agriculture and agri-business face imponderable indirect damage as a result of the scandal of illegal sales of adulterated rapeseed oil. The scandal, which emerged in May, has led to the deaths of 220 people and the fears that have followed of using edible oils for cooking, or eating them in prepared products, have led to a sharp drop in consumption and serious problems for the food canning and edible oil business.

Nevertheless, the Government is aiming for 3 per cent growth in the coming year. This is based on a continued heavy injection of public expenditure, and a pick up in private consumption and investment, coupled with better growth among the main trading partners.

The budget for 1982, totalling Pts 3.578bn (\$37bn) envisages a 28 per cent increase in current expenditure and a 24 per cent increase in capital spending. The main increased costs have come in the form of raising pensions, extending these to cover all people affected by the civil war and broadening the scope and nature of unemployment benefits.

This latter aspect has been strongly attacked by the employers' federation, CEOE. However, with unemployment now exceeding 13 per cent of the active population and approaching 15m persons, the Government clearly feels that this deficit has been allowed to grow far too rapidly, without any adequate control over current expenditure. Meanwhile, credit is diverted to the private sector is diverted to finance it.

The public sector deficit has become a major controversy. In four years it has almost quadrupled; from being Pts 226bn in 1978 it is expected to be over Pts 800bn by the end of the current year. Put another way, from representing about 1 per cent of GDP, the deficit now accounts for over 4 per cent of GDP.

Spain, compared to other OECD countries, still has a very

small public sector, and the deficit as a proportion of GDP is not high. But the worry relates to two aspects — the way in which the deficit has arisen, and its financing. The deficit basically relates to current expenditure, which is frequently difficult to quantify (and control), although it must be remembered that the democratic state has assumed, unlike the previous regime, many social obligations, plus a costly process of regional autonomy and heavy underwriting of industrial lame ducks.

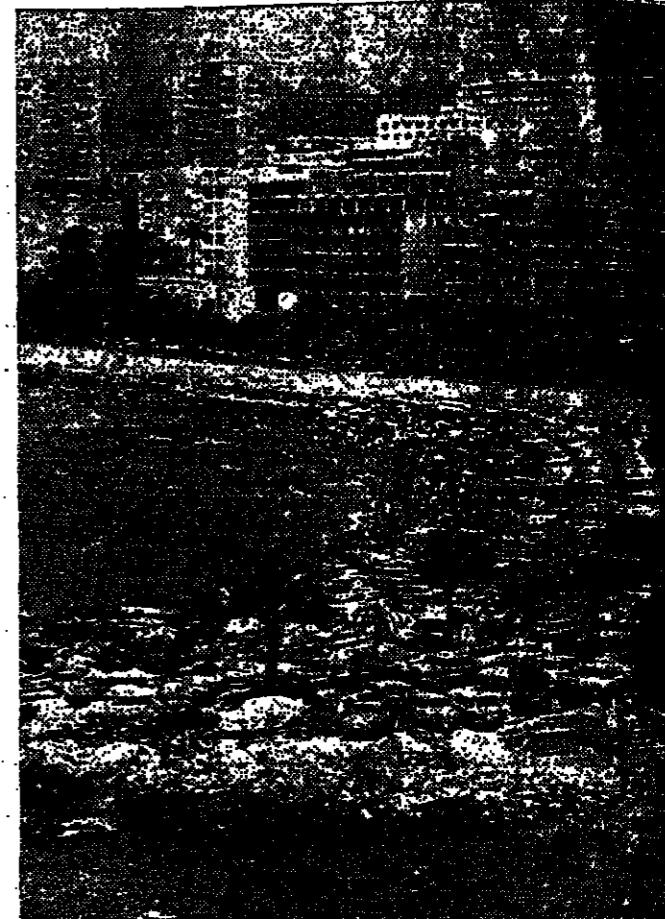
## Excuses

The business community has found a mix of real and imaginary excuses to withhold its confidence in successive governments since the death of Franco. The real excuses have been genuine enough. They have had to accustom quite brutally to a new set of labour relations, higher costs and less protection. Cabinets and Ministers have changed with bewildering rapidity, and the international economic climate latterly has been unfavourable.

At the moment this debt can be bought only by the banks, not the public. The Bank of Spain is extremely conscious of the problem, especially the diversion of funds away from the private sector when a recovery takes hold.

At least part of the answer to the problem would be to raise the level of fiscal pressure. After all, Spain, along with Japan, is the OECD country with the lowest fiscal pressure. Moreover, there are a good many quite obvious loopholes — a major one being the way in which certificates of deposit are tax-free — that can be closed.

Yet the business community



Benidorm on the Costa Brava. The peseta's decline appears to have played an important part in returning Spain to a more competitive position in tourism

Robert Graham

## Energy

## Tackling the oil problem at last

AMID the generalised gloom about Spain's economic performance at least one bright spot stands out. The National Energy Plan, approved in 1979 after lengthy delays, has finally begun to tackle one of the country's most serious economic problems — its heavy dependence on imported crude oil. In less than three years there has been an important turnaround.

This dependence at one stage saw Spain relying on imported oil for 70 per cent of its energy needs. By the end of the year this dependence will have been cut to some 60 per cent. Although the proportion is still high this cut of 10 percentage points represents a significant achievement.

Spain was the last of the industrialised countries to recognise the vulnerability of its economy to higher energy costs. Having virtually ignored the problems inherent in the 1973 oil price rises, the country took until 1977 before launching tentative efforts to come to terms with a growing energy crisis. The oil import bill had risen dramatically; subsidies persisted, especially with fuel oil; conservation and alternative energy sources were not seriously considered and too much faith placed in the nuclear option. The solutions embodied in the energy plan were admittedly not all that original but Spain had little real room for manoeuvre, with coal and hydropower its primary energy sources.

The fundamental aim of the plan was to reduce dependence on oil by greater use of nuclear power, an increased number of coal-fired power stations, more use of gas and development of alternative sources such as solar energy. Initially the primary emphasis was put on developing a network of nuclear power stations to absorb increased energy demands.

## High cost

From the time of the plan's conception, however, through to eventual approval — a period of over two years — the emphasis shifted considerably. The high capital cost of nuclear investment, coupled with greater political sensitivity to the control and safety of nuclear energy, led to a downgrading of the nuclear option. While still relying on, and fully embracing, nuclear energy, the Government accepted the need to resort more to new coal-fired power stations. These were quicker to build and cheaper to operate.

Thus the plan envisaged coal supplying 16 per cent of demand by 1985. No sooner had the plan been approved than it was decided to raise this target to 22 per cent; the figure could, in fact, be higher still.

Last year the decision was also made to accelerate the construction of coal-fired power stations, the biggest of which — of 550 MW capacity — are being built in southern Spain near Algeciras and Carboneras respectively. It has now been decided to utilise the Carboneras site for another unit of 550 MW.

Parallel with greater use of coal in conventional power stations, the administration has offered substantial cash aid to various industries which are traditionally heavy users of fuel oil — cement, glass and ceramics — especially to convert to coal.

To meet the increase between

now and 1984 coal demand will rise from 30m tonnes to 46m. The Government has sought to improve and rationalise Spain's own coal industry and also to set up long-term overseas supply contracts. Between 1981 and 1984 Pta 20bn is planned to be invested in the development of the largely state-controlled local coal industry, which suffers from low productivity and coal of low calorific content.

To cope with increased coal imports, a new coal trading company, Carboex, has been set up which is seeking supply contracts through straight purchase deals or joint venture production in such countries as Colombia, South Africa, Australia, Canada and the U.S.

The biggest single financial commitment in the energy plan relates to the nuclear side. At current prices Pta 784bn will

be invested in nuclear power generation plus a further Pta 17bn in the nuclear fuel cycle. This, however, represents a reduction from the original estimates. Since the start of the plan permission has been given for construction of only five new units — Trillo I and II, Valdecaballeros I and II, and Vandelllos II — with a total capacity of 5,000 MW.

Authorisation has been slow and clearly reflects concern to ensure that plants are not located in areas where there might be strong local objections. There has also been a tendency to favour authorisation of plants where one of the two state-controlled utilities, Endesa or Iberdrola, is a partner. Ministry of Industry officials do not anticipate any new authorisations in the coming year but three plants are being considered — at Sacyago and Regodina in the north-east and Cofrentes in the south-east.

With the latest authorisations and those plants approved before the plan, just over 10,000 MW of nuclear generating capacity is under construction. Technical problems have held up by over three months the operation of the first unit at Almaraz in Extremadura. But engineers are confident that it will be operational early in the new year.

More important, the Government has yet to resolve the thorny problem of the twin plants at Lemones near Bilbao in the Basque country. With the operation now over two-thirds complete, the privately owned utility Iberdrola has invested over \$1bn in the project.

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## ENERGY INVESTMENTS

(Pts bn)

	1981	1982	1983	1984	Total
Coal	17,715	33,244	35,924	33,448	120,331
Oil	84,512	118,116	114,293	99,441	416,362
(Refinery modernisation)	(25,121)	(55,573)	(46,532)	(32,968)	(166,194)
Gas	28,570	29,271	42,153	40,991	140,985
Electricity — power generation					
Hydro	19,500	25,405	34,575	35,317	114,797
Coal	91,800	100,450	125,396	93,812	411,438
Fuel-diesel	4,800	3,423	3,165	2,559	13,494
Nuclear	214,600	198,649	203,636	167,955	784,840
Electricity — distribution	70,106	75,765	81,568	85,184	312,618
Nuclear cycle	4,009	5,377	4,159	3,751	17,296
Other	21,435	24,120	26,921	28,729	101,265
Total	557,091	613,821	671,800	581,187	2,493,899

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of the chief engineer by the militant Basque separatist organisation, ETA. The latter has sought to prevent Lemones from functioning and has conducted a violent campaign against Iberdrola installations throughout the Basque country (almost 300 incidents have been recorded, causing the danger of power shortages there).

Given hindsight, it was a serious error to locate the plant so close to a major population centre. But the Government feels it cannot allow itself to become a hostage to the anti-nuclear lobby. Nor does it wish to be faced with the problem of Spain's biggest utility, Iberdrola, financing a nuclear plant that never works. Equally

so far, despite increased efforts, no significant new oil or gas fields have been made onshore or offshore. Total production of oil and gas equals 1.4m tonnes. The main field,

tions in the weather. Hydroelectricity accounts for 15 per cent of power generation in a year of normal rainfall. But there can be sharp changes from year to year and 1981 has been a disastrously poor rainfall year — so much so that many of the dams are at less than 30 per cent of their capacity.

Even on the assumption that rainfall occurs the equivalent of 1.5m tonnes of fuel oil will be needed to make up the shortfall and almost as much again if account is taken of the need to restore reservoir levels.

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Ampliada off Tarragona on the Mediterranean, is running down. Hopes now centre on gas finds off Cadiz and Bermeo in the Basque country. Meanwhile, Hispanoil, the state oil concern, has hopes of a discovery in the waters of Spain's former colony, Equatorial Guinea.

As part of the rationalisation of the energy sector, the state holding company, INI, carried out this year a major restructuring. It has sold off five companies to form a new energy holding, INH, which also took over the state's interests in the petroleum distribution monopoly, Campsa and the refiners, Petrolib. INH now controls all state activities in the field of hydrocarbons exploration, production, transport, refining and petrochemicals production.

INI kept only its coal mining interests, uranium exploration and processing and the two utilities. The move has been under consideration for some time and had been blocked by bureaucratic infighting and fears, by INI, that it would be weakened by losing some of its most profitable concerns, especially Endesa.

The move provides scope for considerable cost savings, however, and enables better dovetailing of petrochemical production and marketing. Nevertheless, it has left unresolved an important question on the future control of the refining business in Spain. Powerful private interests, headed by Cepsa and Ercros, are anxious to prevent the state exercising a dominant control over the Spanish refineries, currently being modernised with expensive cracking units.

Robert Graham

# EXPORTS OF SPANISH FOOD PRODUCTS

The first canned goods—sardines, in fact—were produced in 1823 by a confectioner, Joseph Colin, and the Vigo estuary in 1861 became the site for Spain's first fish canning factory, this being followed by many more such factories, now a subject of pride for the people of Spain.

It was a chance event that gave birth to this industry. A French boat was shipwrecked, and a number of different types of preserved goods were washed ashore on the beaches of the Vigo estuary, in bottles and tins. These goods aroused local curiosity, and resulted in immediate action, not only giving birth to the Spanish fish canning industry, but also initiating the industrialisation of Spain's fishing activities.

Nowadays, the annual production of the Spanish fish and shellfish canning industry amounts to 210,000 tonnes, representing a value of over 40,000 million Ptas., and with exports throughout the world totalling more than 9,700 million Ptas., Spain is one of the world's leaders.

And naturally so, not only because of the

## A TRADITIONAL INDUSTRY

selection of fish and other items involved in the preparation of the preserved product, but also because of its very nature. The term "preserved," when related to fish, refers to a product having been put into a container, hermetically sealed, and subjected to a sterilising heat treatment process under steam pressure, to ensure that it remains stable and retains its goodness. This heat treatment during the processing phase is designed to destroy or inhibit the growth of micro-organisms, their toxins and enzymes, where the presence or proliferation of such micro-organisms could adversely affect the product or render it unfit or dangerous for human consumption.

As a result of the extensive scientific research undertaken, the industry has undergone such extensive technological development

that under present fishery product processing conditions, the nutritional value retained is as high as, and in some cases higher than, that achieved from the customary method of preparing these same products. And as we all know, fish, with its protein, fat, vitamin and mineral salt content, is one of our most important nutritional resources.

Indeed, the quantity of protein obtained from preserved fish generally exceeds 20%. The proteins are of excellent quality, since they still contain the essential amino-acids, which are not affected by the canning and processing operations. The use of modern technology in processing has led to an even greater retention of vitamins, more specifically of vitamin B2 and nicotinic acid in canned fish products in general, and vitamins A and D in processed oily fish such as sardines, tuna etc.

in particular.

The mineral elements and their salts are of particular importance. Canned sardines, mackerel and tuna have remarkably high phosphorus and calcium contents: studies carried out by Kramer have shown that the quantities involved can be between 300 and 400 milligrams per 100 grammes in the case of phosphorus, and between 200 and 300 milligrams per 100 grammes in the case of calcium, placing these products among the foremost providers of these important elements, essential both for development, and for proper functioning of the body's systems when fully formed.

The Spanish coast, with a limited shelf, nevertheless has a series of estuaries, not only of incomparable beauty, but also providing certain highly select and unique species of fish, much beloved by the industry and sold with justifiable pride, as witness to the labour of those who live from and for the sea.

Preserved sardines, tuna, mackerel, mussels and other shellfish, and semi-preserved anchovies, are offered on sale to the world as specimens of supreme quality.

## THOUGHTS ON OLIVE OIL

### Historical Background

The olive ("olea Europea") is a slow-growing, evergreen tree of considerable longevity, found in warm temperate climates: it requires little water, and is extremely hardy. It is consequently grown primarily in the countries of the Mediterranean basin and, to a lesser extent, in certain areas of the Americas, e.g. in California (United States) and Argentina.

The exact origin of the olive tree is a matter of some dispute. There are a number of different theories: all agree, however, that it originated somewhere in the Middle East, whether it be the valley of the Nile, the River Jordan, or Ancient Persia. It then spread to the Western Mediterranean, as the successive cultures—the Phoenicians, Greeks, Carthaginians, Romans, Jews, Arabs and Spaniards—came to know of and appreciate the tree, all regarding it as being of great value.

The earliest references to the olive tree are found in the Bible, the dove having brought an olive branch to Noah as a sign that the floods were over. The Old Testament has numerous references to olive oil: the book of Exodus called for consecrated oil to be poured upon the heads of priests, and the children of Israel were ordered to bring "pure olive oil, beaten for the light, to cause the lamp to burn always."

There is also evidence that the Egyptians used olive oil in their lamps over 5,000 years ago.

As for the Arab world, the Koran makes a number of references to the olive tree, termed the "blessed tree," and one of the Prophet's recommendations is to "provide thyself with oil, and anoint thyself with it." We know, therefore, that it was used by ancient civilisations as a condiment, an anointing oil, and a light source. Nowadays, it is consumed in virtually every country of the world—including those which have no olive trees of their own.

### Olive Oil; Characteristics and qualities

Olive oil is generally extracted with the aid of presses: the only exception is that obtained using solvents or re-esterification. Although current techniques are naturally more advanced, they are nevertheless based on the old stone mill system dating from Roman times.

The only processing operations permitted under the International Olive Oil Convention are washing, settling, centrifuging and filtration: olive oil is thus the only vegetable oil not extracted by solvents, and therefore a truly natural juice.

It has considerable nutritional qualities, and scientific research carried out in a number of countries has led to international congresses being held under the aegis of the International Oil Growers' Council, on the biological value of olive oil, comparing and contrasting the present status of investigations in the various countries.

These congresses have been held in Lucca (Italy), in 1969, Torremolinos (Spain) in 1975, and Khania (Crete, Greece) in 1980.

A number of papers read at the latter congress recommended that the consumption of saturated fatty acids contained in animal products should be reduced: the consumption of olive oil polyunsaturates was regarded as beneficial and advantageous over other vegetable oils.

A number of studies have also shown that the high level of olive oil consumption amongst the Greek population results in fewer deaths from arteriosclerosis and myocardial infarction, although developments over recent years tending towards the consumption of more varied fats, and hence resulting in a higher level of animal fat consumption, have produced an increase in deaths from coronary disease. The level of such deaths in Greece is still, however, only one third or one quarter of that in the Western European countries.

Other studies presented at this same Khania congress, by chemists from Paris and London, revealed the fatty acids present in olive oil to have a favourable effect on bone and

brain development, this being particularly significant at the infant and suckling stage, as shown by tests carried out with mothers' milk.

Many studies indicate that olive oil used in food preparation will withstand higher temperatures than other vegetable oils, due to its higher oleic acid content. It is also the most resistant to oxidation, due to its high antioxidant content e.g. alpha-tocopherol (vitamin E).

### Grades of Olive Oil

**GRADES OF OLIVE OIL**—Olive oil is essentially classified as: virgin, refined or pure.

Virgin olive oils are extracted by mechanical processes, under adequate thermal conditions, and are subjected to no handling processes other than sedimentation, centrifuging or filtration. They may not contain any proportion of oil of any other type, or obtained in any other form. Virgin oils are classified as edible or non-edible. Edible virgin olive oils are further subdivided as a function essentially of their acidity (free acid, expressed as oleic acid), and organoleptic properties (odour, colour and flavour). A distinction is thus made between super (maximum acidity 1°), fine (1° to 1.5°) and standard virgin oils (the latter between 1.5° and 3°, with a 10% tolerance, hence possibly up to 3.3°).

Virgin oils which are not directly edible are designated lamp oils: these are the oils which, as a result of defective organoleptic characteristics, or acidity exceeding 3.3°, need refining to eliminate these defects and render the oils suitable for consumption.

Refined oils are thus oils obtained by refining virgin olive oils.

Pure olive oils, or olive oils, are a mixture of virgin and refined olive oil.

Other types of oil are also extracted from the olive, but cannot be designated olive oil: these are the oils extracted from the olive skins, using solvents. (Olive oils, it will be recalled, are obtained by pressing, or by heat, no solvents being used.)

Olive skin oils—the true name established by the International Olive Oil Convention—are subdivided into crude and refined. They must, of necessity, be refined if intended for oral intake, due to their otherwise excessive level of acidity.

Those not intended for oral intake are for industrial use only.

### The current import situation in Olive Oil

Olive oil is one of the few basic products covered by an International Convention. The present International Olive Oil Convention was signed in Geneva in 1979, superseding the earlier 1963 agreement.

According to International Oil Growers' Council data from June 1981, there are, at the present time, calculated to be some 800 million olive trees throughout the world, of which 190 million (23.75%) are in Spain, 182m (22.75%) in Italy, 113m (14.2%) in Greece, followed, some way behind, by Turkey (10%), Tunisia (6.97%) and Portugal (6.19%).

This situation in which olive oil is consumed to a greater or lesser extent in virtually all countries throughout the world, in spite of the extremely limited number of producer countries, has resulted in brisk international trade, quantified by the International Oil Growers' Council at an average of 242,000 tonnes per year over the six harvests between 1974/75 and 1970/80.

To give some idea of the extent of this activity in Spain: Olive groves cover some two million hectares, representing approximately 190 million trees and giving an average production of 425,000 MT per year, this country being the world's largest producer and exporter.

Another significant fact in any understanding of the economic and social importance of this activity is the dependence in Spain of more than 200,000 agricultural families on the production of olive oil.

### Exports from Spain

Of the total international olive oil trade, estimated at 242,000 MT, Spain is responsible for average annual exports

amounting to 92,300 tonnes. This country therefore accounts for 38.07% of olive oil exports throughout the world, in 1980 selling to exactly 100 countries and easily occupying the leading position on the world market.

This figure of 92,300 tonnes represents 21.71% of Spain's production, i.e. between one fifth and one quarter of the nation's total olive oil production is regularly exported to foreign markets.

The main buyer is Italy, although the quantities fluctuate considerably, as a function of Italy's own harvest. The second largest producer, Italy purchases the amounts it needs to cover her own supply requirements and the extra oils required for "cutting," as a result of the superior aroma and flavour of Spanish oils. Italian purchases are so variable that they may, from one year to the next, drop from 30,000 tonnes to 6,000 tonnes.

Russia has become the second largest buyer, at some 6,900 tonnes, closely followed by the United States, in recent years having purchased more than 6,800 tonnes.

Mention might also be made here of Libya. Although, however, on occasions the largest buyer of Spanish olive oil in absolute terms, and way ahead of its nearest rivals, Libya's purchases are extremely irregular. Based on a centralised economy, purchases are affected by a number of constraints, and there is no true clientele relationship. Other major importers are Australia (4,300 tonnes), France (3,100 tonnes), Saudi Arabia (2,300), Germany (1,700) and Brazil (1,300 tonnes).

The market is thus highly diversified, as is shown by the fact that the average purchase level of oils from this country over the past two years, has been E.E.C. countries 29.20%, Libya 28.51%, Russia 7.63% and other traditional purchasers 34.66%.

Spain's leading position as exporters of olive oil has been achieved only as a result of two basic factors: the acknowledged excellence of Spanish oils, and the undeniable professionalism, organisation and prestige of its exporter organisation, which has succeeded in providing its clients with an efficient and reliable service.

### Controls on imported Olive Oil:

It is this professionalism which has formed the basis of the country's success and worldwide market penetration. For a producer to be permitted to export olive oil, he must meet certain requirements imposed by the Spanish authorities with respect to capacity and organisation, and must be registered. Once the exporter is registered, each export transaction is subject to prior obtainment of an export licence.

In addition, samples are taken of every batch passing through customs: these are subjected to rigorous analysis, a series of tests (investigation of organoleptic properties, spectrophotometry, Hauchecorne, acidity, gas chromatography), being carried out to remove any doubt as to the oil exported not being a true olive oil, totally free from adulteration.

In addition, since the unfortunate cases of sickness caused by the consumption of industrial grade denatured colza oil, unlawfully sold for human consumption, through unprofessional trading outlets, further aniline detection tests have been carried out, allowing the Spanish authorities to be absolutely certain as to the quality of the oils exported. So stated a formal declaration by the Spanish delegation at the 45th session of the International Oil Growers' Council held in Madrid, between 23rd and 27th November this year, at which major agreements were reached with a view to improved marketing of olive oils and the adoption of internationally recognised standards, to provide a better means of defending the consumer.

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## A levelling off after quantum leap

A SHARP upward trend in the level of foreign investment in Spain has been one of the most notable features of the economy during the past five years. It has not just been major capital projects like the new motor plants of Ford and GM but a host of small and medium-sized investments as well in a wide range of sectors. Half of all investment permits have been below Pts 50m (\$520,000).

But there are signs that this trend is peaking, at least temporarily. Figures for the first ten months of this year show that foreign investment authorisations have dipped 3 per cent to Pta 57.9bn (\$600m) against the corresponding period last year. However, actual inflows which reflect the cumulative effect of prior authorisations indicate that this year direct foreign investment will be up to \$1.5bn against \$1.2bn last year.

To understand what has been happening one has to look at the investment figures over the past four or five years, during which there was a quantum leap in foreign investment. Between 1977 and 1980 foreign investment totalled Pta 2.51bn (\$2.6bn), double the amount of the whole of the previous decade. Of this the bulk—37 per cent—was directed towards engineering and more particularly the motor industry. A further 20 per cent went into mining, minerals and chemicals and another 18 per cent into

hotels, tourism and trade. In part these investments represented increased commitments by foreign companies which already had a presence in Spain—established there to get round the high tariff barriers and obtain access to the Spanish market. But also they represented a growing number of companies new to the Spanish market, either investing in an existing Spanish company or starting up green field operations. Here again there has been a notable difference between those companies investing in Spain as part of a multinational network of operations—especially the case with the motor industry—and those looking on Spain as a base to make a complete product which can either be exported or sold domestically.

Three further elements have to be considered, however. Negotiations between Spain and the EEC have dragged on much longer and less conclusively than originally anticipated. Two years ago the Spanish government stated that accession would occur in 1983. Now it is unlikely to happen before 1985 and there are tremendous uncertainties still on the transition timetable and the kind of concessions that will be made to Spanish industry and agriculture. These uncertainties are enough to make some companies reconsider the timing of their plans.

Secondly, the domestic recession, now over four years

old, has altered dramatically the domestic market. Government aids to establish new plant, high productivity and low labour costs. Inflation in the past four years combined with high wage settlements well above the European norm have ceased to make Spain a low-cost country, while productivity has declined.

At the same time the economies of Spain's main trading partners (and essentially the countries from which investment has come) have been depressed during the past two years and latterly have had to come to terms with high interest rates. These two considerations in themselves are sufficient to cause a certain slowdown in investment.

Three further elements have to be considered, however. Negotiations between Spain and the EEC have dragged on much longer and less conclusively than originally anticipated. Two years ago the Spanish government stated that accession would occur in 1983. Now it is unlikely to happen before 1985 and there are tremendous uncertainties still on the transition timetable and the kind of concessions that will be made to Spanish industry and agriculture. These uncertainties are enough to make some companies reconsider the timing of their plans.

Then again the original attraction of Spain was a combination of the size of the

domestic market. Government aids to establish new plant, high productivity and low labour costs. Inflation in the past four years combined with high wage settlements well above the European norm have ceased to make Spain a low-cost country, while productivity has declined.

### Stability

Finally, the question of Spain's political stability could begin to have an impact. So far the instances of companies putting off investment because of the attempted coup are hard to pinpoint. America's tobacco group Philip Morris, for instance, was reported to have dropped a bid for the sherry and brandy group Terry's but this has never been publicly admitted and could easily have been prompted by other reasons.

In the tourist and property development business, however, there is anxiety that these are one of the first sectors to be affected by foreign doubts about Spain's political stability. In industry there is less evident concern, but political stability is emerging as a consideration.

This year there has been an important shift in the pattern of investment. The effect of the authorities permitting two foreign banks, Britain's Barclays and France's BNP, to buy up Spanish banks has suddenly increased investment in financial services.

These figures do not give the full picture since there has been growing involvement of foreign capital in the Spanish stock markets since 1979. Net foreign investment on the Madrid Stock Exchange in the first eight months was over Pta 4bn, equal to 7 per cent of direct foreign investment. Some of this has been speculative buying, but it also represents a way into Spanish companies for foreign investors.

Robert Graham

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## Shake-up brings more competitive system

THE SHAKE-UP in Spain's banking system continues to space. In some cases the effect has been traumatic, especially by the losses incurred by the collapsed banks. But overall the end-result is a healthy one—a move towards a more liberal, competitive and varied banking system responsive to the needs of an economy slowly breaking free of the shackles of interventionism and protectionism.

The shake-up is going on at three distinct levels. The first concerns the elimination or refloating of a series of badly managed banks which have run into difficulties over the past three years. The second involves the liberalisation of the banking system, in terms of both new financial instruments and the opening up to a degree of foreign competition. Finally there is a growing generational divide between those bank managers who persist with old practices and much older persons at the helm and those who have let younger men with fresher ideas take over.

Aided

Almost 20 banks have had to be aided directly or indirectly since the beginning of 1978 when the first signs of problems began to be detected. Since then total losses have amounted to over Pta 60bn and the figure continues to nudge higher.

Of the banks affected one has been struck off the register (Banco del País), one has gone bankrupt (Banco de Navarra) and one has gone into temporary receivership (Banco Industrial de los Pirineos). A further 13 have been taken over, either by the so-called

"bank hospital," the Corporación Bancaria (jointly administered by the Bank of Spain and the banking community) or by the Deposit Guarantee Fund, again controlled by the Bank of Spain in conjunction with the banks.

The most notable collapse this year has been that of Banco Occidental and its affiliate, Comercial Occidental, which were taken over in July by the Deposit Guaranteed Fund.

Occidental, with deposits equal to \$600m, is Spain's 19th largest bank, owning over 100 companies. Initially it was thought that losses would be just under \$100m. Now it looks as though they will be over \$150m.

The collapses have resulted from a fairly obvious mix of causes.

A high proportion are small banks that were allowed to establish in the early 1970s when banking legislation was relaxed in this respect. Others are banks that took advantage of this legislation to expand very rapidly.

These expansions were achieved by competing aggressively for business through offering above-market rates.

The banks involved then became squeezed when the market tightened and the economy relapsed into deep recession.

This was especially the case with industrial banks and those that became heavily involved in the property market.

It has also to be stressed that there was a high concentration of risk, often among shareholders and directors in the form of poorly guaranteed loans

and—although there has been little legal action bankers closely connected with dealing with the crisis identify cases of fraud.

In effect what has been happening is a ferocious weeding out of the incompetent elements within the system. Nevertheless it is dismaying how many prominent figures, especially with political connections, have been associated with the boards of banks that have run into difficulties.

Indeed one of the problems faced by the Bank of Spain and the Spanish Bankers Association (AEB) has been that of preserving confidence. Frequently there have been warning signals enough about a bank heading into difficulties and efforts have been made to resolve the problems discreetly in the hope of doing just that.

Yet this approach has enabled the people running these banks to exert a form of blackmail—"Help us to survive or else..."

So banks which should perhaps have been left to go bankrupt and disappear have been supported. Additionally, the legal instruments available to the authorities are hopelessly outdated and far too vague. On one occasion this year the antiquated legal system resulted in the chief executive of the Bank of Spain sent expressly to wind up the Banco de Navarra, becoming himself the subject of a detention order relating to the bank's subsequent bankruptcy. Yet there was no suggestion of any wrongdoing—indeed he was on state business.

Appearing before a Parliamentary commission in October the Governor of the Bank of Spain, Sr Jose Ramon Alvarez Hendueles, maintained that the

worst of the crisis was over. While in no way minimising the seriousness of what had happened, he pointed out that the total number of deposits affected by the crisis, some Pta 300bn, represented only 4 per cent of the banking system's deposits.

The system can claim some success, moreover, in refloating banks in difficulties—although it has not been an entirely painless process. Buyers of banks that have been refloated have with one exception been among Spain's Big Seven banks. They have bought either as a result of arm-twisting or prior involvement—or because the buyers saw a chance of picking up a branch network in areas where they were weak.

Refloating the banks provoked serious reactions within the Spanish banking community when foreign banks also felt they could take a share in the action. While being none too keen on a foreign bank buying into a healthy Spanish bank, the authorities found no objection to such a purchase in the case of one of those taken over by the Guarantee Fund or the Corporation Bancaria.

This led Britain's Barclays to test the water by making an offer for Banco de Valladolid, taken over by the Corporation in December 1978. No other Spanish bank was willing to touch it. Yet when the Barclays bid was disclosed and the Bank of Spain acceded last January, there was a roar of protest from the more traditional Spanish banks.

This reaction effectively blocked a move by America's Citibank to buy up nine affiliates of the finance group Mafre—and led to abortive efforts to block France's BNP buying an other ailing bank, Lopez Quesada. For close on three months the major Spanish banks fought a shrill and highly disorganized rearguard action to stop the Lopez Quesada deal. But in the end they gave way—not least because the French bank was offering far better terms than they were prepared to put.

These two deals have marked a turning point in Spanish banking history.

### Influx

Significantly, the principal objections to the foreign presence come from the older generation of bankers. While none of the Spanish banks particularly likes a foreigner muscling in on its cosy patch, those with younger management realise that the foreign influx is a healthy development.

It is interesting to note that among the Big Seven banks three of the largest are still run by what could be termed senior teams. The principal figures at the largest bank, Banesto, are in their seventies and eighties. In the more aggressive banks like Bilbao and Vizcaya the leadership is almost half this age.

The issue is made more complex to resolve because the banks are still making healthy profits as a whole. Thus the need for change is not so visible—although this year some of the Big Seven have seen their share of the market nibbled away. On average it seems that the banks will be able to record

profit increases of around 15 per cent, running above the level of inflation.

These profits stem from

continued high interest rates, commissions, increased foreign operations and in particular this year from a decline in the

demand for private sector credit and the Treasury's need for funds. Banks have been buying up public debt issues at very little handling cost.

Robert Graham

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	1970	1980
Production (GWh)	1,179	3,942
Market (GWh)	1,400	3,780
Installed Power (MW)	315	812
Own funds (Mpc)		

## SPAIN VII

## Labour

## Social contract offers vision of restraint by unions

SPAIN STARTS next year with its first social contract, the National Agreement on Employment (ANE), signed in June and described last month by the main employers' federation, the CEOE, as "an historic fact of inestimable importance".

The agreement follows four years in Spain's industrial relations. In 1978 the latter were governed by the "Moncloa Pact", an essentially political accord reached by the major parties which presented a settlement and unions with a set of norms that they were then expected to follow. The year after industrial relations were characterized by an occasionally volatile mix of Government intervention and bare-knuckle fighting.

Then, at the end of 1978, the CEOE and the Socialist General Workers Union (UGT) reached a bilateral outline agreement in industrial relations, agreed by the Government. The aim was in large part to squeeze Spain's largest union, the Communist Confederation of Workers' Commissions (CCOO), into boost the then ailing UGT's position by preferential treatment.

This agreement has lasted for two years and the CCOO has had both to live with it and also see the UGT draw almost even with it in national workers' council elections.

The ANE, a tripartite agreement between the Government, the CEOE and both the major unions, is therefore a major break with recent tradition. The fact that it was signed so long ago as June indicates that its intention is in large part an attempt by all three parties to offer a vision of orderly industrial relations following the trauma of February's failed military putsch.

## Wage cut

In essence the ANE commits the unions to accepting a cut in real wages next year in return for a Government commitment to create 350,000 new jobs and a vaguer undertaking by employers to co-operate in creating new jobs.

The unions have accepted a wage band between 9 and 11 per cent for 1982, with a 9 per cent ceiling in the public sector. With inflation next year not expected to fall below 12 per cent this means a fall in real income. It is also the most definite aspect of the agreement, since it is far from clear how the Government is going to fulfil its pledge to hold unemployment at current levels (approximately 1.7m or 13

per cent of the workforce) by October, the last month for its defence of factory councils, the creation of 350,000 jobs. It is unquestionably the unions that have made the greatest sacrifice.

This restraint follows a year in which wages are likely to have lagged slightly behind inflation: at the end of September settlements averaged 13.3 per cent against inflation of 14.1 per cent. The wage band of the agreement

DISTRIBUTION OF THE WORKFORCE  
(per cent at September 30 1981)

Source: Ministry of Labour.

Workforce	Industry	Construction	Agriculture	Services	1st Jobseekers
26.08	10.28	15.96	42.79	—	
25.66	23.66	4.61	23.51	22.45	

## SPAIN VIII

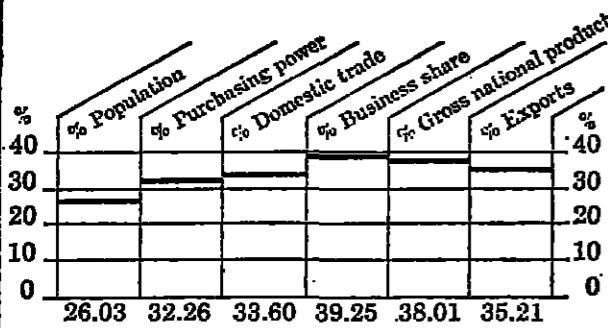


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Own resources (Capital and reserves)	520	2,950	10,506	11,504
Other resources	7,458	35,693	109,536	126,036
Profits	119	533	2,418	2,418*
Employees	874	1,693	2,502	2,549
Shareholders	1,745	13,816	20,723	21,199
Client accounts	58,112	177,525	306,212	337,433

\* December 1980

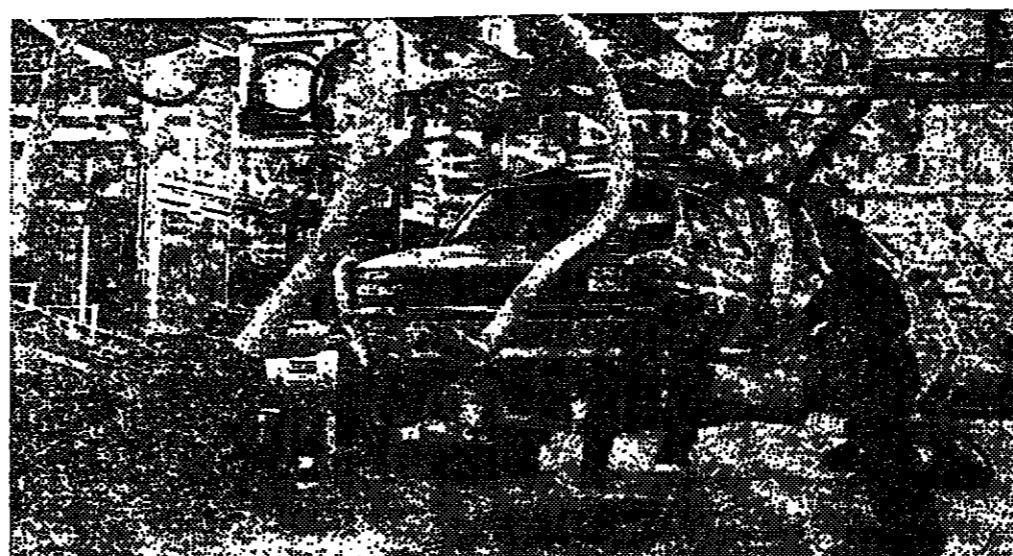
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## Industry: modest hope of recovery



Car production at Ford. Spain's production and sales of cars for the first nine months of this year were down by a sixth

NO OTHER European country's industry has suffered from such sustained recession in recent years as that of Spain. For the past two years modest hopes of recovery have been voiced about the year ahead, only to be quashed by stagnant domestic demand and the depressed state of Spain's main trading partners.

Now once again there is a modest hope of a mild recovery based on the effects of increased public sector investment, the cumulative expenditure on energy and energy-related projects and a new impetus to low-cost housing construction.

The optimists also point to the positive consequences of industrialists having to learn to cope with the multiple problems of financial stringency, greatly increased production costs, competition generally and declining domestic markets. While it is true that the better managed companies are indicating improved profit performance this year, there is a grimmer side to the picture.

Over the past five years an alarming degree of undercapitalisation has occurred in industry and very few companies are in a sufficiently healthy position to take advantage of the recovery when it finally happens.

**Opinions**  
The level of industrial activity is measured by a monthly survey of industrialists' opinions and a recently recalculated index. Neither of these is particularly indicative but for those looking for evidence of the beginnings of a recovery the latest survey of industrial opinion confirms a trend of continuing drawing down of stocks.

Perhaps a more accurate reflection of what is really happening in industry is power consumption. In the first nine months it rose by a mere 1.7 per cent. Take steel consumption too. This is at the 1969 level. Decline in production and demand can be seen best in perhaps what was until recently one of the most dynamic sectors — the motor industry. Industrial vehicle production and sales in the first nine months were down 15 per cent and 27 per cent respectively. In the case of cars production and sales were down 17 per cent and 15 per cent, with sales at the same level as 10 years ago.

Boosted by the heavy investment of the private- and state-owned utilities in the energy field, the capital goods sector order books have shown signs of improvement. This year, for instance, total energy investment amounted to Pts 557bn (almost 88bn) and next year it will rise to Pts 613bn. Other support for the capital goods sector has come from large investments by the national telephone company, Telefónica, and the start-up of a ten-year modernisation programme by the national railways, Renfe, costing over \$13bn. But in the case of these latter two the investment programmes have been subject to delays that have caused serious headaches to the manufacturers potentially interested in contracts.

A more general stimulus anticipated from a pick-up in construction activity has yet to materialise. In November 1980 the Government announced with much fanfare a major initiative to stimulate the depressed construction industry, working less hours than seven years ago. The aim was to build 570,000 low-cost flats between 1980 and 1983. But no one realised at the time that municipal practice and legislation had to be streamlined and that easier facilities had to be made available for low income groups to obtain mortgages. It has taken virtually a year to resolve these issues and only now is the programme getting under

way — financed, in agreement with the banks, to the tune of Pts 350bn. This should have a positive impact both on employment, on the large cement industry and on the ancillary construction.

Integrated Steel has received arguably the most attention. Certainly the administration has taken the longest to tackle its twin problems of overcapacity and financial restructuring. As far back as 1977 a plan for restructuring the three integrated steel producers, Ensidesa, AHM and AHM, was drawn up.

Until this year, however, the only part of this plan — subsequently rewritten — to be implemented was the state takeover of AHM. The hold-up was due in large measure to the position of the one remaining company in private hands, AHM, based in Bilbao, which had accumulated huge debts both to the Government (tax arrears and

social security arrears) and to the private banks.

It was the latter who could not agree among themselves on how to roll-over or write off these debts of Pts 16bn that really caused the delay. Agreement was finally reached in May, so paving the way for a solution that has preserved, for the moment at least, the fiction of AHM being private. The solution has meant that the three companies are kept separate yet with a pact on pricing and marketing.

Over the next three years the Government is committed to provide a total of Pts 70bn to these three companies in budget hand-outs. A further Pts 33bn will be handed over in the form of soft credit, and the State will stand guarantor for another Pts 80bn in long-term funding from the private banks. With this money the three companies hope to (a) ease their cash flow

## Civil Service: slow reform

IN SPAIN'S rapid move towards democracy, the bureaucratic apparatus responsible for making the new state machine work has tended to be forgotten and the first reforms will not be on the statute books until the middle of next year.

The urgent necessity of an overhaul was made obvious by the extent and volume of the political reform. In the process of transition from Francoism the executive became answerable to an elected parliament, local government was democratised and trade unions became a legal force.

As if that were not enough the existing tight centralism was replaced, at the stroke of a constitutional pen, by the quasi-federal framework of regional governments enshrined in the Estado de Autonomías. The reform envisaged now is the first, since an attempt to re-charge the civil service in 1964. On that occasion it was the economic take-off marking the boom of the 1960s which precipitated a hard look at the bureaucracy.

The starting point for reform is the recognition that the Spanish civil service is badly distributed, excessively departmentalised, underpaid and little inclined towards efficiency. According to one acerbic critic of the bureaucracy, Sr Alejandro Nieto, a professor of administrative law, the Spanish civil servant earns a low salary, has limited promotion prospects, is subject to an arbitrary regime, but on the other hand "is absolutely free to spend his entire day in the department's canteen drinking coffee."

Laziness, irresponsibility and cynicism are, according to Prof. Nieto, bywords used by the Spanish public dealing with civil servants. The picture is at least a familiar one. Spain's romantic critic last century, Mariano José de Larra — a mixture of Swift and Dickens who ended up committing suicide — bashed the country's hopeless bureaucracy in a celebrated article entitled "Come back Manana" with a venomous freshness that retains its truth a century and half later.

What the general public does not know, says Prof. Nieto, is that this depressing picture extends upwards to the highest reaches of the administration where "even Ministers themselves are seldom in position to have their subordinates carry out their orders." It is hardly a reassuring departure point for an era and consequently the draft reforms keep a realistic low profile.

The reform consists of two laws that together aim to "rescue the idea of discipline at work" as Luis Fernando Crespo, Secretary of State for the Civil Service Administration, puts it. Critics such as Sr Francisco Ramos, chief spokesman on the civil service for the Socialist Party, complain that the reforms prepared by the Government are "timid." Sr Crespo contends that the overhaul has to be approached with "realism."

One legislative package defines the trade unions rights of civil servants with a liberty that would gladden the heart of the most truculent TUC official. Civil servants of

capacity and higher production costs have grouped under a holding company called Selesa. Their financial needs up to 1983 are reckoned to be close to Pts 15bn. Initially the Government has provided Pts 2bn as a grant.

But for the sector as a whole, redundancy payments included, this could reach Pts 7bn by 1983. Meanwhile the official Credit Institute will guarantee Pts 1bn of loans. In industries where there is a proliferation of companies like textiles such an approach of dealing through a holding company is impossible.

## Criteria

Thus in the case of textiles, which employs almost 400,000 persons, the Government has agreed to put funds available so long as companies accept a series of rationalising criteria.

In other crisis sectors, dominated by a limited number of companies, the administration has moulded plans round individual concerns. This is so with the motor components industry, dominated by Fensa-Robert Bosch.

The biggest single outflow of direct Government funding is to the depressed shipbuilding industry, 40 per cent over capacity. Over the next three years roughly half of all direct state subsidies to industry, Pts 93bn, will be absorbed by the state-controlled shipyards, both civil and naval. The latter will also benefit from the biggest single slice of soft credit, to the tune of Pts 150bn.

Much hope is being placed in a revitalised ship-building industry that can also diversify activity to include offshore petroleum platforms and rigs. Current annual orders are running at 700,000 dwt, of which 55 per cent is for export. The main problem has been less one of technology and more of costing, credit and the depressed nature of international shipping.

Robert Graham

spoils system, and promote to the departmental headship his particular appointee from within the appropriate service ranks.

## Incentives

However, government officials also stress the legislative attempt to iron out wildly differing salary incentives that are jealously guarded by the scores of specialised corps that make up the civil service.

The corps form the backbone of the Civil Service. The previous, 1964, overhaul of the bureaucracy laid down a framework for three levels. At the top the technical corps provides personnel to the senior advisory and policy-making post. Immediately beneath them comes the larger and also well-qualified administrative corps that helps the preparation of policy decisions and their execution much on the lines of the British executive class in the Civil Service. The 1964 reform aimed at the creation of a single auxiliary corps to provide clerical personnel.

The ideal of an interdisciplinary cohesive service which inspired the 1960s reform broke interest of the 159 existing corps against the entrenched in the central administration. The envisaged all-rounders from the highly-qualified Técnicos de Administración civil corps should have acted on the model of the French énarques, but while the draft law makes this mandatory, it still allows scope for the incoming minister to follow a form of restricted

just another corps, vying for influence with the already established power groups such as the Abogados de Estado (deputy), on the Finance Ministry whose primary function is to represent the state in litigation) or the Técnicos de Comercio (attached to the Ministry of Commerce).

Where the corps system is at its weakest is in the built-in inequalities in pay and prospects that are fostered by the accumulated traditions and prerogatives of individual services. Each profession has engendered different corps attached, at least formally, to a different Ministry. Thus a surveyor belonging to the profession's Treasury Ministry corps was in 1979 on a Pts 900,000-1.8m salary scale while the band for the Ministry of Public Works surveyor corps went from Pts 700,000 to Pts 1.8m.

Sr Crespo Luis Fernando at the Secretariat of State for the Civil Service foresees that as the proposed legislation gets under way, these differentials will be eroded. Many of them, he maintains, are based on obscure and scarcely transparent privileges which the law regulating the Civil Service status will attack at root. "No civil servant will have its income reduced, however," Sr Crespo says.

No more ambitious reforms aimed at a thoroughgoing rationalisation of the Spanish civil service and at raising the

CONTINUED ON NEXT PAGE



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## After the separation from FIAT

SEAT, the top Spanish manufacturer, (\$1,600 million annual turnover)

Develops its own models

The last months of 1981 have been extremely busy in the Seat company, the major Spanish car manufacturer. The President, Sr. J. M. Antonanzas, in a recent report, announced that the last year had been difficult for two reasons: partly because of the economic situation in the domestic market, and partly because of Fiat's failure to fulfil the agreement with INI (Seat's other major shareholder), which led to some unfavourable economic results. But INI supplied the financial contribution expected from Fiat, thus guaranteeing the continuity of the company's investment plan.

In a subsequent agreement, INI bought all Fiat's shares for a symbolic price, with the result that all the members of Seat's Board are at present Spanish.

Seat is therefore now an independent company, with the freedom to enter into agreements or joint ventures with any major European or international manufacturer. Co-operation or technology with Fiat extends to 1985, by which time Seat will be exporting some 400,000 cars under the brand name "Fiat" through Fiat's network of subsidiaries.

From 1985 onwards, Seat plans to use its own name and its own distribution network. For this reason the company is seeking to reach an agreement with a foreign partner which will guarantee, as Fiat did, the export of at least 100,000 cars per annum.

Discussions are taking place on this subject with two European and two Japanese companies, but Sr. Antonanzas

has stated on several occasions that he is in no hurry, because in fact, time is working in his favour. Seat maintained its level of production last year at approximately 300,000 cars and increased its sales volume reaching the record figure of 117,755 million pesetas (some \$1,600 million).

The company incurred very heavy interest charges because they were obliged to borrow capital to modernise the buildings and range of models; this is the reason behind the major part of the deficit.

It is calculated that two years' time Seat will return to break even, pointed out in the next accounting period. In 1984, the company will again make a substantial profit, as in the past.

The increase in Seat's exports reached 182,000 cars, which compensates for the decrease in sale to the domestic market, brought about by the rise in petrol prices and taxes.

Since the launching of new models (Panda, Ritmo Diesel and CLX, 131 Supermirafiori, Fura 127, etc), Seat's market share has increased by 3%, a figure which it is hoped to consolidate.

In fact, in September, Seat achieved the highest sales of any manufacturer in Spain, in spite of having condensed its wide range to four basic models, eliminating marginal versions.

The most popular car in every category has traditionally been a Seat and the directors are eager to reinforce this tendency in the future.

For this reason, the commercial distribution network has been reorganised — there are 1,230 sales and service outlets throughout Spain, the most extensive network in the country.

For 1982 and 1983, Seat is working on models using the company's own technological expertise, demonstrating that the Technical Centre for Research and Development in Martorell, equipped with the most up-to-date facilities, is capable of contributing to the car industry both original technology and new "Spanish specialities."

Paseo Castellana, Madrid, Spain.

## SPAIN IX



*Agriculture's contribution to the economy has slipped because of the drought and the Government has had to greatly increase subsidies to farmers*

## Food and Agriculture

## Problems of two calamities

THE COUNTRY'S agriculture has been afflicted by two calamities this year: a prolonged drought which has lasted 10 months in some regions, and the aftermath of the cooking oil fraud which, as well as the considerable cost in human life, is having a serious effect on consumption and exports.

The fraud, discovered in May, involved the illegal distribution of adulterated rapeseed oil, treated for industrial use but sold as olive oil.

Which of these two calamities will eventually have the biggest impact on Spain's economy is still difficult to assess. A lot depends on how long the drought continues, and on the degree to which Spanish food exports in general may be affected by the cooking oil fraud.

Also, some initial reactions can be misleading. For instance, the drought has now become a *de facto* for all of the problems of Spanish farmers, even though it mainly three regions—Extremadura and Andalusia in the south and central Castile that have been greatly affected.

Five countries—France, Italy, Switzerland, Sweden and Kuwait—decided to ban imports of Spanish cooking oil and of Spanish canned foods containing oils, such as canned sardines, anchovies and tuna fish, in an effort to protect consumers from the spread of the toxic oils. Now Spain's fish canning industries, most of which are based in north-west Galicia, claim they are on the point of bankruptcy.

The scandal has revealed profound structural deficiencies, the most glaring being the inadequacy of health controls. As a result of the scandal it has come to light that ever since 1974 there has been a discrepancy of about 100,000 tons a year between the amount of olive oil actually produced in Spain and the "olive oil" consumed by Spaniards.

Another striking discovery is that at the time of the outbreak of the scandal, in May, there were only 500 food inspectors nationwide and only 20 operating in Madrid.

There have also been changes in consumer habits, for instance, away from canned fish in favour of frozen fish: a move which has been noted by foreign companies interested in investing in the sector, but virtually ignored by Spanish companies and officials.

It would be misleading though

to minimise the implications of the food fraud. In October, for instance—reflecting a decline in consumption both in Spain and abroad—stocks of canned fish had piled up in Galicia to more than 10,000 tons when usually at this time of the year the stocks run at about 3,000 tons. There was also a 50 per cent decline in exports of Spanish canned foods between January and October compared with the same period in 1980, representing a loss of \$42m.

More revealing still, after the fraud was discovered, there was a drop of 70 per cent in Spain's olive oil exports from June-August this year, compared with the same months in 1980. Total exports of olive oil are not now expected to be more than 70,000 tons this year as against 131,000 tons in 1980.

It is worth pointing out, however, that the decline in olive oil exports probably has as much to do with a decline in production caused by the drought as with the cooking oil scandal. Also, most of Spain's canned food exports and olive oil exports do not go to those centres which have now imposed bans.

## Discrepancy

Total agricultural exports between January-July this year were valued at Pta 1,052bn compared with Pta 815bn in the first six months of 1980. Over the same six months the agricultural trade deficit grew to Pta 640bn compared with Pta 537bn in 1980.

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## AGRICULTURAL EXPORTS (000s tonnes)

	1980	1981
Tomatoes	229	204
Oranges	698	459
Mandarines	373	242
Lemons	95	99
Almonds	6	7
Melons	3	5
Peppers	7	6
Rice	33	61
Olive oil	72	39
Soya oil	159	186
Wines	203	218
of which:		
Sherry	68	24
Rioja	11	12

Source: Ministry of Agriculture.

in the first 10 months of 1980 and imports of soya were almost 4.5m tonnes compared with 2m for the same period last year.

To alleviate the effects of the drought the Government has spent Pta 30bn in special credits, a total of 100,000 tonnes of animal feeds has been distributed; agricultural subsidies have greatly increased, and farmers in Andalucia, Extremadura and Castile have been granted a moratorium on tax payments and social security contributions for 1981. More emergency measures probably will have to be introduced soon, especially to maintain water supplies.

## Ignored

Against this background the more persistent problems of Spanish agriculture, of which the most serious is land tenure and farm unemployment in southern Andalucia, have been largely ignored, even though there are signs that these problems are deteriorating.

In a similar way a law approved by Parliament in 1979 that permitted the expropriation of estates in Andalucia and Extremadura where the land was found to be under-utilised, is now at a standstill. The Ministry of Agriculture has 2,000 cases of expropriation under consideration. But a senior official emphasises that the Government has to move very carefully on this issue. "After all," he says, "land reform was one of the causes of Spain's civil war."

Paralysis is also the word that now characterises Spain's vital agricultural negotiations with the EEC. For the second year running these negotiations have again been postponed in the absence of an agreement between the 10 actual EEC member countries on a reform of the Community's agricultural policy.

A basic contradiction also continues to be apparent: if Spain really makes her agriculture productive, then this development is almost certain to be opposed by EEC countries such as France and Italy, whose farmers fear the increased competition of Spain's fruit, vegetables and wine implied by Spanish entry.

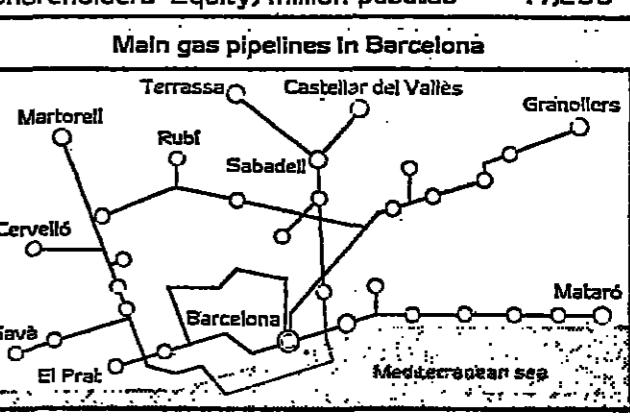
In highly-centralised France, the figures are 78 per cent against 27 per cent in local government. In Spain, the imbalance is the highest in Western Europe: 81 per cent are attached to the central administration against 19 per cent in local government.

A typical consequence is that housing inspectors are all grouped in their appropriate corps at the Madrid ministries and are hard to find in town councils where they are needed. Such shortcomings are the norm in the civil service, according to the Socialist Party, which controls the majority or middle to large councils.

Tom Burns

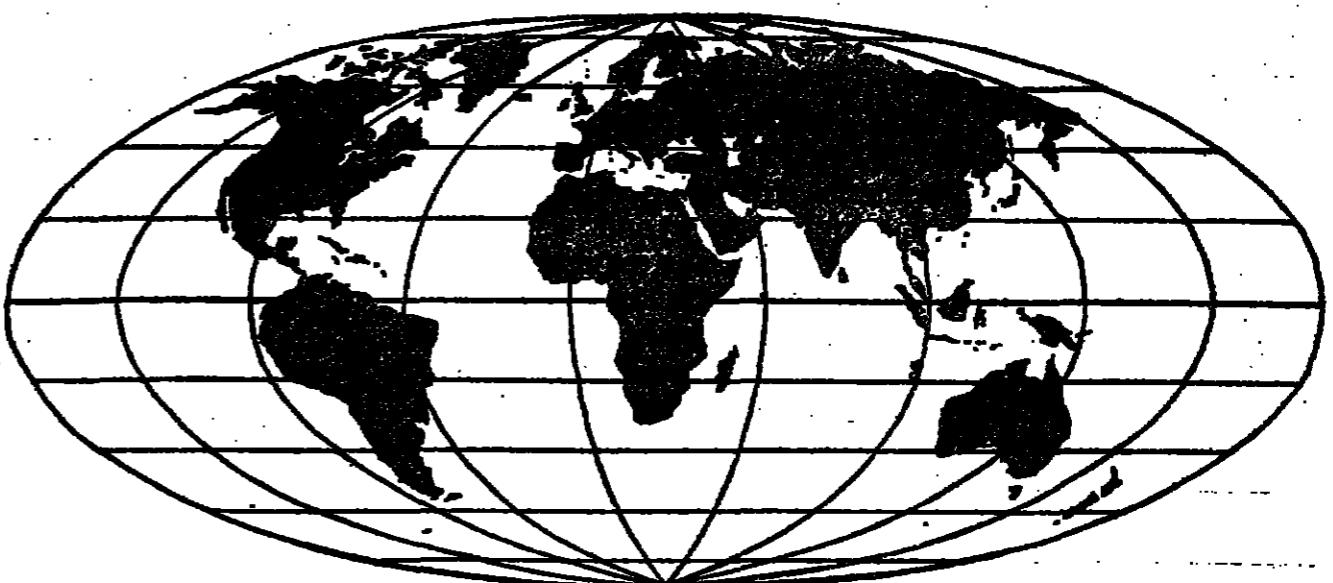


Number of customers	646,060
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Kilometers of network	3,205
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Dismissing the present reforms of being excessively limited and timed, Sr Francisco Ramos of the Socialist Party claims that the most important failing of the administration, namely its top-heavy centralism, remains untouched. "The problem is not that the bureaucracy is too large; it is that it is badly distributed," he said.

With just under 1.5m employed by the civil service, a figure which represents nearly one out of 10 Spaniards actively employed, the administration is smaller than in other Western European nations. This figure includes just over 400,000 uniformed and civilians attached to the armed forces.

Sr Ramos' point is borne out by comparing the percentage employed in local government against those attached to the central administration. In the

UK, according to the figures provided by the Secretariat of State for the Civil Service, 43 per cent are attached to the central administration against 57 per cent in local government.

In highly-centralised France, the figures are 78 per cent against 27 per cent in local government. In Spain, the imbalance is the highest in Western Europe: 81 per cent are attached to the central administration against 19 per cent in local government.

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Tom Burns

Jane Monahan



Tourism

# Popularity of Spain remains high

THIS YEAR may go down in Spain's history as the best ever in terms of the number of tourists to visit the country. Even so, foreign currency income from tourism has declined compared with 1980 and the large numbers of Portuguese registered tourists suggests that figures continue to be inflated.

From January to October this year 8m Portuguese were listed as tourists, or roughly 60 per cent of all tourists. Many of these people were simply passing through Spain on their way to France for seasonal employment, and the same applies to Moroccans which 1.4m were registered in the first ten months.

However, as large numbers of Portuguese and Moroccans were included in previous statistics, the comparative figures for 1981 are still 36m between January to October representing a per cent increase on the same period in 1980 and an improvement on the number of visitors from January to October 1979 which was a record.

During the present one feature has been the up-and-down movement of tourist arrivals. The year started off with declines of 6 per cent in January, 8 per cent in February and 12.4 per cent in March compared with same months in 1980. In second quarter there was improvement with increases averaging 5 per cent. In July the number of arrivals topped 11 per cent.

August figures stationary, then in September and October, there were biggest increases of 16 and 10 per cent respectively. Officials expect that by the end of 1981 the number of tourists will exceed 40m.



Lekeitio, a small fishing village in the north, is off the tourist trail in a part of Spain unfamiliar to many holidaymakers.

The single most important reason for the increase in the number of tourists has been the cheapness of holidaying in Spain compared with other Mediterranean countries. Hotel prices went up on average 15 per cent this year, and food prices increased by about 13 per cent. But these rises were lower than those registered in Italy and Yugoslavia, for instance.

Another incentive has been the sharp depreciation of the peseta in relation to the dollar. The peseta declined by 2.5 per cent a month between September 1980 and September this year, and tourists using British currency benefited in a similar way. The peseta depreciated by 11.9 per cent in relation to sterling from June 1980 to June 1981.

**Effort**

Fourth, it is worth recalling that Spain has a bigger hotel capacity than many of its competing countries. In Europe, with more hotel rooms in Benidorm on the Costa Brava

Third, there have been no psychological factors to put off tourists, such as the bombing campaign of the Basque separatist organisation ETA, against seaside resorts in 1979 and 1980. There have also been no strikes in hotels or restaurants, and one official

says: "Incredibly, the cooking oil scandal has not affected tourism." This is because the full scope of Spain's cooking oil fraud was not reported in the international press until long after most tourists had made their reservations.

Fourth, there have been no alone than all the hotel rooms registered in Yugoslavia or Tunisia. However, roughly 60 per cent of the tourists who come to Spain now stay at places other than hotels, chiefly in apartments and pensions. Finally, a big effort was made by the authorities this year to promote tourism, with the budget going up 40 per cent in this respect compared with 1980. Also, a four-year plan aimed at improving the quality of what is being offered began to be applied. According to this plan, a total of Pts 32bn is to be spent on developing Spain's tourist infrastructure between 1981-1985 and credits totalling Pts 4bn are being offered to hotel owners to encourage them to modernise their premises.

Tourist receipts in the first nine months of 1981 amounted

to \$5bn. This represents a decline of 5 per cent compared with earnings of \$5.4bn in January-September 1980. However, there will be a positive balance at the end of this year as the number of Spaniards who went abroad declined 21 per cent from January to October and they spent \$743m abroad as against \$838m in the first ten months of 1980. In fact, so far this year 3m fewer Spaniards have gone abroad than last year.

Most Spaniards who travelled abroad left in August and went by car. In contrast the main variations in the forms of transport used by tourists coming to Spain was in the numbers travelling by rail and by sea, up 10 per cent and 11 per cent respectively between January-October 1981 over the same period in 1980. There was also an 8 per cent increase in the numbers of visitors coming by air this year. But still 22.8m tourists came by road, of which more than 9m were French tourists.

Meanwhile, the importance of tourism for the national economy is reflected by the fact that in 1980 tourism employed 8.7 per cent of the active population in Spain, and tourist receipts were equivalent to 36 per cent of the value of all Spanish exports and to 21 per cent of the value of all imports.

Jane Monahan

## Higher Education

# Uncertainty about changes

ONE OF the most controversial items in Spanish Parliament over just two years has concerned reform of the universities. One of the political parties sets the basic need for reform of modernisation.

Reform of universities, however, lies on the delicate question of private—and more partly Church—influence in control over education, move to reduce the influence of the Church in education. Such reforms threaten, as the opposition of the conservative Catholic elements in the ruling Union de Centro Democrático (UCD).

As a result it has been agreed within the UCD which consistently delayed any reform. It is now unlikely that an agreement will be reached on the terms of the present legislature, so leaving the universities in a state of continuing uncertainty at a time when they least afford it. The rest of Spain's universities

is of growing concern—and not merely to educationalists. With close on 700,000 students in higher education, Spain is second only to Denmark in Europe in having the highest per capita ratio of students. It has the lowest teacher-student ratio, however, and is well below the European average in terms of expenditure.

Dr Francisco Bustelo, Rector of Madrid Complutense University, the nation's largest, pointed out recently that Spanish per capita income was roughly 60 per cent of the European Community average, whereas expenditure on university education was less than a quarter of that spent by the EEC. Latest estimates indicate that the Spanish Government spends some Pts 100,000 a year per student, against a median of Pts 300,000 equivalent in the EEC.

This student population has been allowed to increase with out any systematic strategy. The educational system has been turning out more and more people with the minimum basic

requirements for higher education. The universities have simply responded to this increase by greater admission. Facilities and staff have not been correspondingly boosted to accommodate the expansion.

At Madrid's Complutense the ratio of students to full-time teachers is about 100 to 1—100,000 students to 1,000 full-time staff. University lecturers argue that there is no way that quality can be sustained in such circumstances and students for their part suffer a sense of alienation at being so distanced from a proper tutorial environment.

The increase in students has completely overwhelmed some faculties—especially medicine and law. The better students manage to squeeze into these already overcrowded faculties while the less able students have to make do with less glamorous subjects, hoping that they can change at a later date.

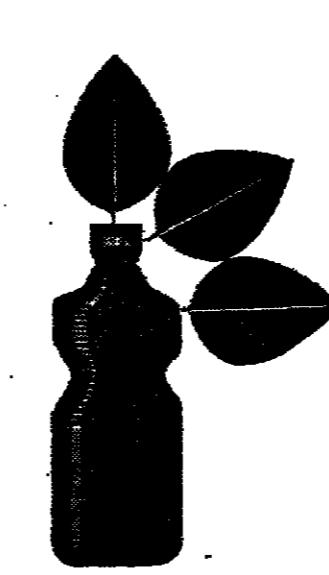
Not surprisingly, general academic levels are low—too low in relation to Spain's economic aspirations. One candid academic reckoned that 20 per cent of the students were good, 20 per cent poor and the remaining 60 per cent had standards below the minimum European levels. Academics are also concerned at the apparent lack of student vigour on the campuses.

Political affiliation among students is very low and most students are apathetic. This compares with the vitality of the late 1960s and early 1970s when the universities were a principal source of anti-Franco activity. There is little evidence, moreover, of social mobility in the student population, comprised essentially of the urban middle classes. No more than 3 per cent of students are said to come from working class families.

One of the first aspects of reform concerns numbers. Academics recognise that the numbers have grown so large and unmanageable that either there has to be a massive increase in funding for better facilities all round or a move towards selective universities.

Since the Government is unlikely to be able to afford massive new funding, there probably has to be a mix of raised expenditure and selectivity. (Incidentally 40 per cent of the country's total student population is to be found in Madrid's three universities.)

Combined with the idea of controlling numbers is recognition of the need for better technical colleges and professional institutes. In the absence of such institutions many of those not really up to university standard feel obliged to try and join the university system as a second question concerns organisation. The universities are currently run under old Francoist laws and are an integral part of the state bureaucracy, beholden to the Ministry of Education. The full-time staff are bureaucrats and the acquisition of the various hierarchical posts is conducted in highly bureaucratic fashion. Since entry into this hierarchy is jealously guarded—and con-



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## INDUSTRIAL TRAINING

## Tebbit's risky initiative

By Alan Pike

ENGINEERING EMPLOYERS will meet Lord Scanlon, chairman of the Engineering Industry Training Board, and his senior colleagues today to discuss the future shape of training in the light of the Government's programme for reform announced yesterday.

If these talks—and subsequent meetings with trade union leaders—are dominated by the decision to "reduce" training allowances to around £15 a week and change the right of access of 16-year-old school leavers to supplementary training, the cause of reforming industrial training in Britain is in trouble. But if, after the initial furore over benefits, the focus of the debate is concentrated on other aspects of the package, yesterday's "White Paper" "A New Training Initiative: A Programme for Action" may yet prove a milestone in the quest to improve the nation's poor training performance.

The training allowances/supplementary benefit argument can be made to look either progressive or reactionary, depending on who is advancing it. That is where the Government's troubles begin because Mr Norman Tebbit, the Employment Secretary, is unlikely to be accorded any benefit of the doubt by union leaders.

Young people on the Youth Opportunities Programme—set up by the last Labour Government and subsequently much enlarged to counter the rapidly growing problem of youth unemployment—at present receive £22.50 a week, and this will rise to £25 in January. YOP schemes, however, last for a maximum of six months and one of the most persistent criticisms has been that too often they are of poor quality, with little or no training involved.

The Government's response, announced yesterday, has been to abolish YOP and replace it with a new Youth Training Scheme which will cover all unemployed minimum age school-leavers by September 1983. It is not intended that this will merely be YOP painted a different colour. It will, in the words of the White Paper, "aim to equip unemployed young people to adapt successfully to the demands of employment; to give a fuller appreciation of the world of industry, business

and technology in which they will be working; and to develop basic and recognised skills which employers will require in the future."

The year-long scheme will attempt to achieve these objectives by combining planned work experience with a minimum of three months off-the-job training or further education, backed up by guidance and counselling and the documentary recording of progress. All 16-year-old school-leavers who are unemployed during their first year out of school will be guaranteed a year-long place on the new scheme, while teenagers who become unemployed after some experience of work will be offered short courses.

Since 16-year-old school-leavers will be guaranteed places on the scheme, the Government says that "it brings them into a situation akin to those who go on at least to those who go on at least to further education." It also argues that, as 16-year-olds who are still at school continue to be dependent upon their parents and are not normally entitled to supplementary benefit in their own right, the same should apply to trainees on the new scheme.

Legislation will be introduced to achieve this change. As a result, those who leave school at the minimum age in the summer of 1983 will not qualify for benefit until September 1984. Child benefit will continue to be paid to parents so long as their children are neither in work nor in the scheme—when young people join the scheme, the child benefit payments will form part of their allowances.

If the new scheme is seen as part of a young person's continuing education other than as the first year of work, the argument for providing an allowance principle intended to do more than cover travel and other expenses gains strength. But, in leaders, already unhappy about the Government's efforts to lower the pay expectations of young people and a decision to abolish 16 of 23 statutory industrial training boards, will see it differently. Some unions may refuse to co-operate with the New Training Initiative. The Government accepts that

## THE GOVERNMENT'S PLANS

- A £1bn a year Youth Training Scheme, initially for the young unemployed;
- Incentives for employers to provide better training for young people;
- Development of the Open Tech;
- A study to see how the Youth Training Scheme can eventually cover young people in employment;
- A target date of 1983 to reform apprenticeship training;
- Better preparation for working life in initial full-time education;
- More vocationally relevant courses for those staying in full-time education;
- Closer co-ordination of training and vocational education at both national and local level;
- A £15m fund for development schemes in particular localities for sectors;
- Examination of longer-term possibilities for more effective ways of sharing training costs between trainees, employers and the taxpayer.

union co-operation is essential if the scheme is to succeed. So, too, is employer co-operation—some 300,000 young people a year are likely to embark upon the new scheme in 1983/84 and 1984/85. Although the Government will be backing the project with £1bn of public funds in a full year—compared with the £400m cost of YOP in the current financial year—the guarantee of a place for every unemployed 16-year-old depends on large numbers of employers being prepared to provide work experience facilities.

But, however important the Youth Training Scheme may be in tackling the problem of youth unemployment and improving vocational preparation, it is only one element of the New Training Initiative.

For the initiative aims to reform the apprenticeship system and open up greater opportunities for adult training and re-training. On apprenticeships, the Government has set 1985 as the target date by which traditional time-served, age-restricted apprenticeships should be replaced by a system of training to recognise standards.

Lord Scanlon has been around this particular obstacle course before. When he was president of the Amalgamated Union of Engineering Workers as well as chairman of the training board, he tried to introduce just such

a system of training of standards in the engineering industry. But it was rejected overwhelmingly by employers, educational interests and his own members. The Government believes the time has come to try again, and will gradually withdraw financial assistance for skill training which does not move towards the new system.

The changing requirements of industry in the future—coupled with the need to avoid the reappearance of skill shortages when the economy recovers—cannot be met by training young people alone, but call for extensive retraining of the existing labour force. This is seen primarily as a matter for industry, but the Government has decided to go ahead with the Open Tech programme designed radically to improve facilities for adult training and the first project will start next year. The Open Tech will employ distance learning techniques, but will operate through existing institutions rather than becoming a separate one like the Open University.

Many issues are left unresolved by yesterday's White Paper, not least the question of how, in the long term, an improved national training effort is to be financed. When the White Paper's proposals are fully implemented in 1984/85, spending on Manpower Services Commission training pro-

grammes alone will total around £1.5bn. The Government says that for the immediate future it sees an increase of public expenditure on this scale as "the only way of plugging the gap in the training provision required if we are to be ready to meet the skill needs of the economy as trading conditions improve and to offer adequate opportunities to the current generation of young people."

In the longer term, however, the Government believes that the responsibility for training rests mainly with employers.

Although no decisions are likely this side of the next general election, the White Paper floats the possibility of a remissible tax on the lines of the French training levy, or a system of training grants to employers financed out of general taxation. Either would involve an element of bureaucracy but, says the White Paper, "a large-scale expansion of public provision for training, parallel to the public education system, seems even more objectionable."

Successful adoption of the measures proposed yesterday would take Britain—where in 1979 some 40 per cent of school-leavers went into jobs which offered no training, while another 20 per cent were trained for at best eight weeks—a little closer to the West German system, under which almost every young person receives systematic training.

But, even on the most optimistic assumptions about the implementation of the proposals in the White Paper, there is still a long way to go. As a report by the Further Education Staff College, comparing the British and German approaches to vocational education, commented this week:

"There is in Germany a general commitment to the training and education of young people, backed up by a legislative

framework that simply does not exist in the UK... for the UK system a substantial legislative programme would be required and significant changes in attitude would have to occur...

the extent of the move necessary to bring the two systems to a comparable provision should not be under-estimated; it is vastly in excess of anything yet proposed."

If we assume that the money GDP rises at a different rate

## Economic Policy

## Lord Kaldor replies to Professor Meade



output by 6 per cent; or (ii) a rise in prices by 20 per cent and of a fall in output by 10 per cent. Clearly neither Professor Meade nor Mrs Thatcher nor anyone else could be indifferent between these two outcomes.

Of course Professor Meade recognises this, and emphasises (albeit somewhat briefly in the final paragraphs of his article) that the success of his financial strategy requires a "fundamental reform of wage-fixing arrangements." But if this is the case, what is the point of conceding the combination of a money-wage target, an employment target, and a balance of payments target—which are the three well-known Keynesian objectives—behind the facade of a money-GDP target?

The other aspect in which Professor Meade goes out of his way to find a role for monetarism lies in his suggestion that "monetary policy should be used to achieve an exchange rate falling within a narrow target range"—by which he means an exchange rate which secures balance of payments equilibrium at full employment. By "monetary policy" he simply means an interest rate policy of the central bank—which is a good enough definition of "monetary policy" for those who do not believe in the primary importance of the money supply, though not of course to the monetarists. But as his primary object is to manipulate the exchange rate so as to secure adequate exports to match full employment imports, why use the instrument of interest rates for the purpose, when this objective could be far more effectively pursued—as indeed was pursued by the Bank of England right up to October 1977—through direct intervention in the foreign exchange market? To do this by his indirect method is far less effective or predictable in its operation and, as far as I can see, has no merit in itself except as a sop to the monetarists who are against direct intervention in the foreign exchange market on account of its supposed undesirable "side effects" on the money supply.

Lord Kaldor, Emeritus Professor of Economics at Cambridge University, served as special adviser to the Chancellor of the Exchequer in 1964-65 and in 1974-75.

6 What is the point of concealing Keynesian objectives behind the facade of a money-GDP target?

from the real GDP—in other words, if there is inflation—the new target is no more amenable to control than the present target, FMS, which is itself a proxy variable for the rate of growth of money incomes or expenditures. As the experience of the past two years has shown, while inflation cannot be "controlled" by monetary policy, it can be to some extent at least be alleviated by a contraction of effective demand in real terms, such as we have witnessed—in other words, by instruments of fiscal policy. This is both on account of the effect of output-contraction on unemployment and hence on the size of wage settlements, and its effect on the exchange rate and hence on the sterling price of imports.

But I can see no virtue in the adoption of Professor Meade's new target as such. For supposing a target of 10 per cent were set for the rate of growth of "money GDP." This may be consistent, either with (i) a rise in prices by 4 per cent and of

## Letters to the Editor

## Promoting the voice of industry in Parliament

From the Director General, Confederation of British Industry

Sir—The Confederation of British Industry sympathises with Mr Nicholas Mendes (December 10) in his desire to achieve a better understanding of industry by Members of Parliament. But we do not agree with his suggestion that the CBI should sponsor MPs in the same way as trade unions.

The CBI cannot help but be a political organisation in that its main function is to represent the views of industry and commerce to Government, Parliament and the nation at large but it is a non-party political organisation. Moreover, we believe that it is the duty of MPs to represent the interests of all their constituents not just those of local business or of trade unions. Indeed, it would be a sorry day for Britain if Parliament were merely to become a shop for vested interests.

It is, of course, an advantage for MPs to have some dic-

standing of how businesses operate, that is why the CBI has given its support to the Industrial Parliament Trust, which has MPs of all parties chair to gain direct experience of business by working for a short period in one or more member companies.

While the CBI is inevitably seen by some people as a counter-weight to the TUC and the trade unions, it does not mod its activities on what they do. We seek to promote the interests of trade and industry by sensible and logical discussion and by putting forward well-researched policies which we believe to be in the best interests of all the people in Britain.

It is an essential part of our case that the standard of living of everyone in the country depends on the wealth which trade and industry create. Employment prospects, whether in the public or private sector, ultimately depend on the ability of industry and commerce to manufacture and sell products

## Equal opportunity for all

From Professor L. Rodger

Sir—Lombard (December 8) attempts to justify the university cuts. But the short-term benefit, as far as government expenditure is concerned, will extract an unacceptable long-term cost. One school leaver out of every six in Scotland who qualified for university entry last October will, by 1983-84, find the door closed. An opportunity denied (who dares to talk of equal opportunity for all, now?) an expectation thwarted and a frustration implanted in tomorrow's adult citizen.

The worst that we can do for our children is to deny them the opportunity to realise their full educational potential. Disraeli said: "It is upon the education of the people that the future of the people depends." And as Mr Heath observed in the House recently: "The loss of educational facilities is a loss to a generation and for a lifetime."

"What did you do during the educational cuts, Daddy?"

"I went on the dole, son, and do you know, it cost the Government more to keep me there than it would if I had taken a degree course at university."

The cuts, sir, are wrong in principle and unfair in practice both in size and time-scale. The ad-hoc Parliamentary Committee on Higher Education has just denounced them.

It certainly should not be thought that British Caledonian or indeed any of the other companies who joined me in writing (November 25) is somehow immune from the kind of difficulty Mr Duckworth has experienced. The need to

understand local trading customs and practices is great and competition with local regulations can cause operating problems which are often difficult to overcome.

Nevertheless it was clear to the trade mission jointly led by Peter Rees, the Minister for Trade, and me that the Nigerians are keenly aware that there is room for substantial improvement and are making genuine efforts to iron out anomalies. Indeed profit and remittance delays were among the problem areas raised at ministerial level during our visit.

The Nigerian-British Chamber of Commerce represents the interests of small companies in trading with Nigeria and has been taken seriously. It would be most unfortunate if they were to deter British firms from seeking new opportunities in the country.

From the Chairman, Caledonian House, Croydon, Surrey.

(Professor) Leslie W. Rodger.

# HUNGARIAN INTERNATIONAL BANK LIMITED

LONDON

The Board is pleased to announce a pre-tax profit of £1,523,448 for the eighth business year ending 30th September 1981 and present below extracts from the balance sheet

	30th Sept. 1981	30th Sept. 1980
*Issued Fully Paid Capital	£5,000,000	£5,000,000
Reserves	£2,793,851	£2,068,473
Subordinated Unsecured Loan Stock	£2,000,000	£1,500,000
Deferred Taxation	£1,936,979	£999,949
	£11,730,830	£9,568,422
Balance sheet total	£157,643,283	£146,847,718

\* The Capital of the Bank was increased by £1,000,000 to £6,000,000 on 27th November 1981 by the capitalisation of 1,000,000 of the Reserves of the Bank.

The Board is also pleased to announce the incorporation of the bank's first subsidiary company—Hibtrade Limited—which will work as a merchant in the field of international export and import transactions of all types and will offer an additional service to companies and their banks around the world. It is hoped that by complementing our forfaiting activities, a trading company with good international contacts, particularly in East-West trade will also be of help to our business friends.

THE DIRECTORS, MANAGEMENT AND STAFF OF THE HUNGARIAN INTERNATIONAL BANK LIMITED WISH ALL THEIR FRIENDS SEASONAL GREETINGS AND A HAPPY NEW YEAR

## Playing our cards badly

From Mr S. Thompson

Sir—Congratulations on your editorial—"Playing our cards badly" (December 11).

I must confess I was surprised to find you taking such a line so my first was the greater for the

line it has always been my

opinion that the reduction of the credit card will start off our economic development when it

encouraged us individuals

and as a nation beyond our current needs. It is truly

the ugly side of capitalism when the banking system squeezes the future needs of the customers of the cardholders.

S. A. Thompson

Lower Newgate

Teynham, Kent

## Not abnormally profitable

From the City Head of

Public Affairs Unit

Committee, London Clearing

Bankers

Sir—Your leading article of

December 1, "Playing our

cards badly" contains—not for

the first time in your columns—

the reason that the British

clearing banks are abnormally

profitable. This widely held

view is simply unsupported by

the facts.

In most European

countries and also those in

## Expanding trade

with Nigeria

From the Chairman, British Caledonian

## Guinness falls £1.5m but maintains total dividend

PRE-TAX profits of Arthur Guinness Son and Co. declined from £43.3m to £41.8m for the 12 months to September 26 1981 after depreciation of £22.5m, compared with £17.8m, and exceptional costs £3.2m higher than £4.3m, including terminal trading losses and closure costs.

At midyear, with taxable earnings lower at £18.4m (£21.2m) the chairman expected profits for the full year to be less than for 1980-81 and warned that it should not be assumed that the final dividend would be maintained.

However, the total payment for the year under review is unchanged at 48p net per 25p share—the final being held at 2.325p—although stated earnings per share were 3.6p down at 8.4p.

Turnover of the group, which as well as brewing has interests in plastics, leisure and confectionery, moved up from £753.6m to £905.6m.

The taxable surplus, which was also after management costs of

### HIGHLIGHTS

Lex looks at the £50m loss from ICL which was announced yesterday along with a £32m rights issue. The column discusses prospects for the company and then moves on to consider the all-paper offer made by Town and City Properties for Berkeley Hamro yesterday which has been agreed by all Berkeley's major shareholders. Lex looks at what this means for the two companies before briefly considering the latest figures from Northern Foods where profits are marginally ahead of forecast at £34.6m. Finally the column considers the report from the 100 group of finance directors on the financing of nationalised industries. Among the companies reporting on the inside pages the latest figures from Arthur Gulaness are considered in some depth.

3.1m (£2.5m) and interest (£0.4m) for terminal costs and charges £1m higher at £13.8m. Provisions relating to non-brewing activities, the attributable balance emerged well down at £6.7m, against £22.4m.

The pre-tax figure on a CCA basis dropped from £30.4m to £22.3m.

News Analysis, Page 22

## Premier Oil investments bring 40% midterm surge to £1.2m

A SURGE of 40 per cent in first-half pre-tax profits has been made by Premier Consolidated Oilfields, which is largely due to higher interest income from invested funds. Turnover rose 10 per cent.

The taxable figure was £1.2m for the six months to September 30 1981, against a restated £858,000, including oil taxes in the tax charge. Tax thus took £25.000 against £45.000, leaving the net surplus at £830,000 compared with £405,000. This was more than double the £304,000 for the full year to March 31 1981.

However Mr Roland Shaw, the chairman, reminds shareholders

that the continuing policy of re-investing profits in order to obtain capital growth may lead to lower profits by the year end—“providing worthwhile exploration investments can be declined, but 14 wells drilled there this year are helping to offset losses. Wildcat exploratory wells on Premier's Western States acreage will be drilled shortly.

### • comment

This time last year, Premier Consolidated was capitalised at £100m, and the only UK company set up to take over the Midlands commercial television franchise from ATV Network, has been slightly oversubscribed.

Allotments will be subject to some scaling down and to the approval of the Independent

Broadcasting Authority of the allotees. The IBA is to meet tomorrow to consider the suitability of the applicants and to decide whether or not to award the Midlands franchise to Central.

S. G. Warburg and Co., which organised the share issue, declined to reveal the identity of any of the applicants. However, it is reported that one of them is Ladbrooke, the leisure and property group.

The results show in addition an unrealised exchange gain of £3.23m reflecting the decision a year ago to move sale proceeds of Lasmo shares into dollar holdings. Net profits emerge at £3.92m.

Exchange losses last time of £25.03m brought earnings at this level down to £103.000, while for the full year they reached £6.05m after exchange gains of £6.000 and an extraordinary credit of £5.61m in respect of the Lasmo holding.

Turnover, excluding dividend and interest income was £1.62m (£1.47m). Mr Shaw describes exploration prospects as good, particularly in the UK and U.S., and adds: “Production from already established interests will result in substantially increased turnover in 1982.”

Seismic work has been completed on a Premier-operated block. Drilling there, and on the company's two new Channel blocks where Esso is operator, will take place in late 1982 or 1983.

The net interest dividend of this holiday tour operator and charter airline has been lifted to 1.4p compared with the 1.1p

BUOYANT SUMMER conditions helped Intasun Leisure Group to produce a sharp rise in taxable profits from £10.24m to £15.13m for the six months to September 30 1981.

Mr Harry Goodman, chairman, expects the pre-tax result for the year to be no less than £12.5m.

The net interest dividend of this holiday tour operator and charter airline has been lifted to 1.4p compared with the 1.1p

## Better second half at Kelsey Industries

TAXABLE PROFITS of Kelsey Industries fell by over 50 per cent, from £2.34m to £1.4m, for the 12 months to September 30, 1981.

However, the result means that the second half was better than Mr John Moss, chairman, thought likely last May, after first half pre-tax profits had fallen from £1.63m to £34.6m.

The final net dividend was maintained at 4.4p, making a total of 8p (same). Earnings per share are given as 17.8p.

Mr Moss says the group is continuing with substantial investment in new machinery and upgrading of old plant.

There was a reduced charge for taxation of £574,000, against £1.32m. An extraordinary credit of £37,000, compared with £22,000, arose on the sale of plant and machinery of Kelsey.

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The higher overall pre-tax profit was after taking account of somewhat lower earnings from investments—listed investments were down from £2.18m to £1.63m, but unlisted investments rose from £10,000 to £13,000—and interest charges, which climbed from £7.56m to £8.33m.

A sum of £1.1m (£1m) has been allocated out of pre-tax profits to the profit sharing scheme for eligible employees.

After minorities of £438,000 (£391,000) and extraordinary debits of £4,000 (£237,000 credits), attributable profits emerged at £25.47m against £22.12m. Dividends absorb £8.46m (£7.37m). Stated earnings per 25p share rose from an adjusted 13.07p to 15.03p.

Commenting on the group's various divisions, the directors say further rationalisation investment at Northern Dairies produced additional efficiency to counter inadequate margins and disappointing sales.

Dale Farm Foods made excellent progress in fresh dairy product sales. Park Cakes showed steady growth in a shrinking market, and cream

cake sales were “outstanding.” Fox's also made excellent progress in a highly competitive market, but Smiths suffered reduced profits because of poor margins.

A greatly improved second half was seen at Goldrei following extensive reorganisation.

The group is planning to spend £37m on its investment plans during the current year.

A breakdown of turnover and trading profits by division shows (£'000s): milk and dairy products, £244,202 (£236,947); meat, £18,491 (£16,136); meat products (includes only 38 weeks in respect of Bluebird), £359,732 (£229,203) and £12,865 (£10,748); milling and baking, £105,987 (£94,974) and £6,741 (£6,285); brewing, £10,165 (£18,500) and £2,466 (£2,137); other activities, £13,194 (£11,490) and £7,330 (£5,534).

Turnover and trading profits by country: UK, £455,356 (£408,263) and £34,157 (£30,912); U.S. (includes only 38 weeks in respect of Bluebird), £287,939 (£173,251) and £7,106 (£5,931). See Lex

Net assets employed were £61.69m (£59.68) trading profits were almost completely eroded from £3.99m to £223,000. Redundancy costs of £413,000 (£355,000) were debited above the pre-tax level as were similar interest charges of £1.33m.

Tax took £135,000 (£905,000), leaving attributable losses at £1.65m (£1.28m profits). After dividend payments a transfer from reserves of £2.14m is required, against £65,000.

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# TWA enhances First Class with a touch more class.



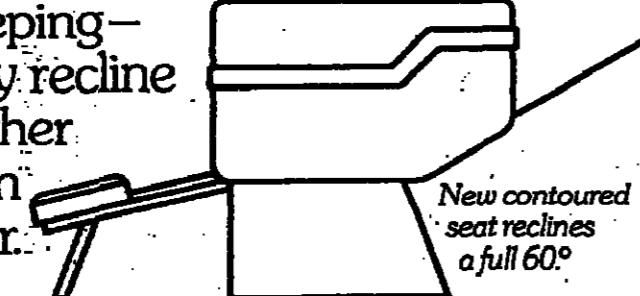
## Introducing new Royal Ambassador Service.

It isn't easy, improving First Class. But TWA has done it by re-examining everything. And improving it.

We call it Royal Ambassador Service.

### A better class of seat.

We started, of course, with the Sleeper-Seat on our 747's. They're specially redesigned for new, contoured comfort. Better for relaxing and sleeping—they recline further than ever.



### Food for thought.

You won't spend all your time

sleeping or watching the film. You'll want to dine well.

So, we offer five entrées, varying according to your flight, including dishes such as Duck with mangoes and Lobster Thermidor.

And we've taken a long, critical look at our wine list.

You can choose classic French wines, and Californian Chardonnays and Cabernet Sauvignons like Mondavi and Freemark Abbey (4-stars in Authoritative guides).

### Service second to none.

All is served with distinction, on monogrammed china with a fresh flower on your table. Service

is discreet, attentive and friendly.

You'll be presented with our new toiletry kit specially designed by Ralph Lauren, no less.

Could we offer more? Your own check-in? Of course.

A comfortable airport lounge? TWA Ambassador Clubs are at most international airports. Champagne before taking-off? Indubitably.

It's the sort of big improvement you'd expect from the biggest airline across the Atlantic. TWA's Royal Ambassador Service in First Class will spoil you for any other airline.



See your TWA Main Agent for full details.

You're going to like us



## Companies and Markets

## UK COMPANY NEWS

# BRITISH CANADIAN RESOURCES LTD

In the third-quarter of the year, initial production income of Can\$150,533 was received from the company's exploratory efforts.

A total of 19 wells were completed during the third quarter resulting in 3 oil wells, 10 gas wells and 6 dry holes. All but one of the wells were located in the United States. The following is a summary of total drilling results for the nine months ended 30th September 1981.

#### SUMMARY OF DRILLING RESULTS FOR THE NINE MONTHS ENDED 30TH SEPTEMBER 1981

	Old Wells	Gas Wells	Abandoned	Drilling Total
UNITED STATES				
Casper Woods	1	3	6*	14
Development	2	4	—	7
ORION	8	—	1	9
Exploration	—	8	—	8
Development	—	—	1	1
WESTGROWTH	1	4	—	5
Exploration	—	—	2	2
Development	—	—	—	3
CANADA				
Westgrowth	2	9	2	13
Development	3	5	1	9
TOTAL	17	38	12	57

\*Includes two wells drilled at no cost to the company.

In addition the company is participating indirectly in 18 prospects through a royalty acquisition programme with Orion Petroleum Inc. So far 10 wells have been drilled on or directly offsetting these prospects, resulting in 3 completed gas wells, 3 indicated producers and 4 dry holes. In addition 15 wells were either proposed, drilling or being tested as of 30th September, 1981.

#### Highlights of the programmes in which the Company is involved

**United States Exploration Programmes** As of 30th September, 1981 the company had either spent or committed approximately US\$7.4 million in exploration and development in the United States, resulting in

12 oil wells, 19 gas wells and 20 dry holes. A further 5 wells were either drilling or being tested. The company has also committed to spend US\$3.0 million in the acquisition of royalties with emphasis on the deeper prospects in the United States. To date approximately US\$2.4 million has been spent on the purchase of 1,059 net royalty acres under 43,000 surface acres, covering 18 prospects.

#### Canadian Exploration

**Programmes** The company made a commitment to explore in Canada through two Can\$5.0 million limited partnerships with Westgrowth Petroleum Ltd and Landbank Minerals Ltd. During the third quarter, no wells were drilled with Westgrowth,

but one well previously listed as an indicated oil well was abandoned.

With Landbank, interests were acquired in 4,575 acres covering four prospects for an expenditure of Can\$300,000. This programme with Landbank has involved the acquisition of leases with a view to release on terms which would provide the company with a carried interest in the land acquired. Because of the negative impact of Canada's National Energy Programme and high interest rates many independents, including Landbank, have found it difficult to raise exploration capital and have been forced to sharply curtail their activities. As a result on 9th October, 1981, it was mutually agreed to terminate the British Land Fund. In October and November, Landbank returned to the company Can\$3.1 million of unexpended funds. A further Can\$2.0 million is invested in 14 prospects and Landbank will attempt to dispose of these leases on the terms outlined in the joint venture agreement. With effect from 31st March, 1982, the company has agreed to retain its working interest ownership in any leases not so disposed of or committed and the partnership will be dissolved. The company plans to invest these funds in the United States.

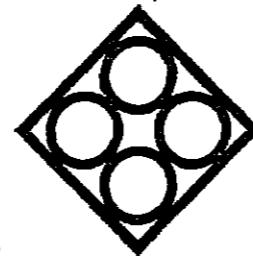
In order to receive copies of the Company's Annual Report and Future Quarterly Reports, please now apply to:

Midland Bank Limited, Registrar's Department, Courwood House, Silver Street Head, Sheffield S1 3RD ( quoting reference B.C.R.)

## Redfearn National Glass PRELIMINARY ANNOUNCEMENT

Year ended 27 September 1981

	1981 £'000	1980 £'000
Sales	61,688	59,681
Trading Profit	238	3,980
Redundancy Costs	418	858
Interest payable (net)	1,310	1,334
(Loss)/Profit before tax	(1,490)	1,788
Dividend per share	8.28p	10.56p
Earnings per ordinary share	(26.89p)	21.02p



#### Mr. John Pratt, Chairman, reports:

"The UK glass container market felt the full impact of the recession and as a result it is disappointing to record a trading loss of £1.49 million despite a significantly improved trading performance in the second half.

Industry sales volume declined some 8% which under-utilised production capacity. Costs rose ahead of prices playing havoc with our profitability.

PET container sales increased by £2 million on the 1980 figure and although volume sales in glass containers declined our market share improved.

Implementation of plans for a substantial cut in operating costs, unfortunately involving some 340 redundancies, began in November.

Despite trading difficulties we have been successful in controlling borrowings and by reducing stock levels Bank indebtedness shows little change over the year.

Our expectation is that the first half of the 1981/82 financial year will be unprofitable due in large part to redundancy payments. The second half should show a substantial improvement and we expect a profitable situation taking the year as a whole."

The Annual Report will be posted to shareholders on 19 January 1982 and the Annual General Meeting will be held at the Royal Station Hotel, York at 12 noon on Thursday 18 February 1982.

**REDFEARN NATIONAL GLASS, FISHERGATE, YORK, YO1 4AD.**



US \$30,000,000  
Term Credit Facility

## C.A. VENEZOLANA DE CEMENTOS

Guaranteed by

**C.A. VENCIMOS LARA  
C.A. VENCIMOS MARA**

arranged by

**FIRST NATIONAL BOSTON LIMITED**

Provided by

**THE FIRST NATIONAL BANK OF CHICAGO  
WELLS FARGO BANK, N.A.  
THE FIRST NATIONAL BANK OF BOSTON**

Agent



**FIRST NATIONAL BOSTON LIMITED**

SEPTEMBER 1981

## Companies and Markets

## ICL loss nears £50m mark: £32m rights

WITH PRE-TAX losses for the 1980-81 trading year having approached the £50m mark, ICL the computer systems group, is making a rights issue to raise around £32.5m.

Mr Christopher Laidlaw, the chairman, said yesterday: "I believe we can say today's position shows a totally different picture to that of six months ago. We believe we have turned our first main corner on the road back to a profitable and independent future for the group, as a leader in the European computer industry."

For the second six months, ended September 30, the group has turned in a loss, before tax of £15.9m, leaving the full year deficit at £29.8m, compared with £25.1m profits previously.

There are no dividends for the year (2.975p net for 1979-80) and the board does not expect to recommend any ordinary payments in respect of the current period ending September 1982.

No dividend is payable on the preference shares until their redemption date of April 5 1983. The preference dividend due, £2.7m net (subject to any adjustment required under the Articles of Association) will have to be paid

before any ordinary payment can be made.

The costs of all the company's manpower reduction and other plant closure and product rationalisation measures committed in the year are very high. The full estimated costs will amount to £78.1m and this figure has been included as an extraordinary item. Of this £33.6m was utilised by September 30 1981 and the remainder is included in the balance sheet under provisions.

Reflecting these extraordinary debts (£7.7m last time) the attributable deficit soared to £133.1m, against profits of £10m previously. Interest charges rose from £28.3m to £31.1m and tax took £5.4m (£7.1m), but there was a minority credit of £0.2m in the full year. Stated loss per 25p share was £1.22p, compared with 13.26p earnings.

In current cost terms, the pre-tax loss was £47.6m (£27.2m profit).

The rights issue is on the basis of one new ordinary share at 25p for every one ordinary share held at the close of business on December 21. The Post Office Staff Superannuation Fund, the Prudential Assurance Company and the Legal and General Assurance Society, who respectively own beneficially 5.9m,

3.7m and 2.2m of ICL's ordinary shares (in total 8.4 per cent) have undertaken to vote in favour of the resolution and to take up the new shares.

A major effort was made during the second half to reduce the level of group inventories in order to improve liquidity. Overall, a 34 per cent reduction was achieved from £183.2m at the start of the year to £139.8m at the end. Most success was in the manufacturing area, where component stocks and work-in-progress were less than half the level at September 1980.

Group borrowings at September 30 1981 amounted to £201.3m (including £79.3m of ECGD guaranteed export credits) and bank and cash balances totalled £36.9m, therefore giving a net borrowing position of £164.4m (£23.3m at previous year end).

This shows an improvement of £23.3m over 1980-81.

The board believes customer confidence in ICL is improving, but the collaborative arrangements so far put in place are unlikely to have any significant impact on revenue until the 1982-83 year.

The board does not feel able at this stage to make a profit forecast in respect of the current year.

However, it says, the purpose of the manpower reduction and other rationalisation measures is to enable ICL to return to profitability as soon as possible without relying on volume growth from its existing business, since it cannot depend on an early end

better balance between shareholders' funds and borrowings.

The full effect of cost-savings cannot be felt before the end of the first half of this financial year, and during this period the company must expect to continue operating at a loss, largely attributable to the first quarter.

Beyond that, ICL's recovery will be strengthened by the successful implementation of the new product and marketing strategies as well as by any upturn in the external environment.

Revenue for the year was only marginally down from £715.8m to £711.1m. Within the total, however, there was a higher level than last year's corresponding level.

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Rentals, software and services revenue rose by 19 per cent (2.62 per cent) of the total. There was a 4 per cent growth in software revenue.

The severe recession in the UK led to a fall in revenue from £40.6m to £39.2m. A small improvement overseas was concentrated in the second half and largely reflected the weakening of sterling.

See Lex

## Chapman (Balham) dives to £85,000 at halfway

being closely assessed.

Results of the well-drilling and pump services division were below expectations and were at break-even at the end of the half year. Indications for the second half are more encouraging.

At the trading level profit improved from £66,273 to £738,598, from which there was lower interest payable of £17,073 (£244,098).

Tax took £13,171 (nil) and after minority debits of £552,000 (£182,000 credit) attributable profits emerged at £59,205 against a loss of £175,000. The interim dividend absorbed £20,733.

Current cost accounts turns the pre-tax surplus into a loss of £48,556.

The group's activities include the manufacture of paper, envelopes, and cartons and also envelope-making machines.

The directors say the weaker pound had a major impact on exports, while recessionary forces have delayed the passing on of these increases in higher prices.

While it is too early to predict

**Creditanstalt**  
Creditanstalt-Bankverein

Issue of up to

U.S. \$80,000,000

Floating Rate Notes 1991

Extendible at the Noteholder's option to 1997.

Notice is hereby given

pursuant to the Terms and Conditions of the Notes that

for the three months from

16th December 1981 to 16th March 1982

the Notes will carry an interest rate of 14% per annum.

On 16th March 1982 interest of U.S. \$36.09 due

per U.S. \$10,000 Note and U.S. \$36.94 due

per U.S. \$10,000 Note for Coupon No. 11.

European Banking Company Limited.

(Agent Bank)

16th December, 1981

## Companies and Markets BIDS AND DEALS

## Lambert buys out Wallem RTZ offer gets

BY ANDREW FISHER, SHIPPING CORRESPONDENT

Lambert Brothers Shipping, part of the HIB Samuel Group, has paid HK\$113m (£12.4m) cash for the outstanding 75 per cent of Wallem of Hong Kong, one of the world's largest ship management companies.

Lambert has had a 25 per cent stake since 1966 and the purchase of the rest makes the shipbroking company into the world's major all-round provider of shipping services.

"Hong Kong is becoming more and more the centre of much in shipping," said Mr Michael Toogood, the managing director of Lambert. For its shipping

services to expand, "the East was the obvious place."

Wallem manages more than 70 ships for Scandinavian, South American, West German and other owners. Its other activities include shipbroking, port agency and freight sales services, travel and insurance broking.

Last year, Wallem made a pre-tax profit of £1.9m after minority interests and excluding exchange gains and investment proceeds. In the 10 months to end-October 1981, the figure was £2.8m.

Mr Toogood said this year would be the best ever for Wallem, which pays low Hong Kong tax rates. Earnings have

risen steadily since the trough of the late 1970s.

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## Companies and Markets

## LAKE &amp; ELLIOT

Limited

	1981 £'000's	1980 £'000's
Sales	28,441	21,913
Profit before Interest, Tax and Extraordinary Items	1,370	493
Interest	453	263
	917	230
Taxation	281	(60)
Extraord. Items net of Tax	308	NIL
Dividends paid and proposed	254	204
Retained	74	86

*In his Statement to Shareholders, the Chairman, Mr. Peter Edwards, makes the following points:*

- An encouraging performance resulted in an improved profit to £917,000 for the 14 month period against £230,000 for the previous year. Turnover increased by 11% on an annualised basis from £21.9m in 1980 to £28.4m in 1981.
- Group exports advanced from £3,084,000 in 1980 to £4,450,000 in 1981, equivalent to an increase of 24% per annum (annualised).
- The liquidity position has improved with borrowings down from £2,565,000 to £1,255,000.
- The Group has continued its modernisation programme despite the recession with an addition to Fixed Assets of £1,108,000 despite the recession.
- In the current economic climate it is not possible to indicate accurately the Group's prosperity for next year. However, the Board feels confident that a further step forward will be made.

*The annual Report and Accounts will be published shortly.*

## Brasway P.L.C.

## INTERIM RESULTS

Dividend increased 150%  
One for Two Scrip Issue

	6 months to 31.10.81	6 months to 31.10.80	Year 2.5.81
	£'000s	£'000s	£'000s
Turnover	11,573	6,828	19,081
Profit before Tax	361	(196)	70
Dividend per share	2.5p	1p	3p
Earnings per share	14.37p	(9.50p)	2.26p

"We are on course  
for a very good year"

R. A. Swaby, Chairman &amp; Managing Director

FERROUS &amp; NON-FERROUS SCRAP PROCESSORS, TUBE &amp; BRIGHT BAR MANUFACTURERS

## M. J. H. Nightingale &amp; Co. Limited

27/28 Lovar Lane London EC3R 8EB		Telephone 01-621 1212
1980-81	Year	P/E
	Company	Price Change %
116 100	ABF Holdings	117 + 1 10.2 2.5
78 39	Airstrung	66 + 1 4.7 7.1 10.5 14.5
52 21	Armitage and Rhodes	43 + 2 4.3 10.0 3.6 8.1
300 92	Bardon Hill	185 + 2 9.7 5.0 9.5 11.5
82 82	Carlton Industries	123 + 1 5.5 4.4 4.2 3.2
126 38	Frank Holland	123 + 1 8.2 11.1 20.7
110 38	Frederick Parker	65 + 1 1.7 2.6 28.3
110 46	George Blair	46 + 1 7.3 7.2 10.8
102 95	IPG	103 + 1 7.8 7.2 10.5
112 55	Jacksons Group	114 + 1 5.7 7.6 10.3 10.5
333 244	James Burroughs	283 + 1 11.3 9.9 3.7 9.5
59 50	Robert Jenkins	54 + 1 5.3 9.8 8.3 7.7
231 167	Torday and Carlisle	167 + 1 10.7 6.4 5.4 9.9
82 69	Trenckow Group	173 + 1 10.4 6.4 10.5
56 32	Uniflock Holdings	32 + 1 3.0 9.4 5.7 9.7
103 77	Walter Alexander	56 + 1 6.4 9.3 5.1 8.0
263 161	W. S. Yeates	212 + 1 13.1 6.2 4.0 8.2

## Town &amp; City Properties

LIMITED

Unaudited interim results for the half year ended 28th September, 1981

Year ended 24.3.81 £'000	Gross Income from property	Half Year ended 28.9.81 £'000	Half Year ended 28.9.80 £'000
36,801	Net Income from property	5,273	4,270
9,567	Income from other sources	3,237	3,953
8,481		8,510	7,823
18,048 (29,081)	Less: Interest payable less receivable	(12,437)	(15,978)
(11,033) 5,001	LOSS before taxation	(3,327)	(7,755)
(6,022) (72)	Less: Taxation credit	3,597	692
7,530	Minority interest	(330)	(17,063)
(7,630)	Realised capital profits	6,106	901
(6,104)	Transfer to capital reserve	(6,106)	(801)
	Shortfall of distributable income for period	(330)	(7,077)

## NOTES:

1. Realised capital profits less losses and capital charges (after taxation) are made up as follows:-
- Surplus of sale proceeds over original cost of property, less capital gains tax of £1.5 million
- Excess of cost of acquisition over book value of net tangible assets of subsidiaries written off in respect of sales
- Net capital losses

Note: The above surplus on sale of properties has no regard to valuation surpluses in previous years amounting to £3,974,000 which were included in capital reserve and have been written off.

No dividend is recommended for the period to 28th September 1981.

The Directors intend to pay the first preference dividend due on the 31st March 1982.

Following the recent announcement that a valuation was being undertaken of the Town & City property portfolio, the Directors, advised by Messrs. Healey & Baker, now report that they expect the result to reveal a surplus in excess of £100 million in respect of the properties owned by them on the 28th September 1981, using exchange rates reigning then. During the first half year, sales of £18.2 million have taken place with a current book value of £13.3 million. Since the half year a further £2.4 million has been sold (book value £1.0 million).

## Companies and Markets

## LMS over £4m and boosts interim

HIGHER RENTAL income contributed to a strong advance by London Merchant Securities for the six months to September 30, 1981, with pre-tax profits of £4.16m against £2.3m in 1980.

The interim dividend is raised from 6.08p to 6.45p, net per 25p share, last year's total having been 6.08p when the taxable surplus reached £5.18m.

Earnings per share are given as 8.91p compared with 6.89p adjusted for the November 1980 scrip. A higher tax charge of £1.81m (£1m) and minority debts of £169,000 (£46,000) left attributable profits only slightly ahead at £2.19m (£2.15m).

The pre-tax figure was also struck on profits from property and other interests at £3.5m (£2.4m) and a £4.37m contribution from associates. The profit from £1.2m is based on a further decline in the performance of Carlton Industries.

Net rental income from investment properties was £3.54m (£2.59m) and turnover of £581,000 (£560,000).

London Merchant Securities is a subsidiary of Westpool Investment Trust.

## • comment

The shares of London Merchant Securities have been among the year's most conspicuous underperformers, falling by more than one-third since January 2 when the ordinary stood at 88p. Westpool, which holds just over half the equity in LMS is one of the very few companies whose shares have done even worse.

Although Carlton has been most unprofitable, and associate income has accordingly declined, the group's other interests have more than offset that reverse. In particular, rent reviews are now giving a strong boost to property income—forecast to reach £8.5m this year—and implicitly to the value of the property assets.

Moreover, since the loan stock was turned away this time last year, LMS has switched into being a net receiver of interest. Despite this endowment, the rate of advance in earnings is very low. Even after a dividend increase of almost 20 per cent, the prospective yield is barely 3 per cent; in their reduced circumstances at 57p, the ordinary are still discounting quite a lot from the Maurene field and the Angel development.

## Boardroom shuffle at

John Foster

A boardroom shuffle was announced yesterday at the troubled Yorkshire firm of John Foster, maker of oil-air suits.

Derek Gillimore, one of three joint managing directors, will become chief executive.

Douglas Smith, the chairman, and two joint managing directors, Richard Slaughter and Peter Lambert, are leaving the company. Mr. Smith and Mr. Slaughter are both retiring on grounds of age. However, Mr. Lambert is resigning, "by mutual agreement".

Mr. Lambert said last night that he had been with the company for 25 years, and felt that it was "time for a change."

## ALLIED LONDON

## PROPERTIES

The chairman of Allied London Properties told the annual meeting that management figures for the first five months of the current year show that steady progress is continuing. The board is confident of satisfactory results for the half-year to December 31, 1981.

Applications have been received for only 70 per cent of the 9,955 shares of Allied London Properties offered last week at 100p per share.

Clients of Phillips and Drew, brokers to the issue, had applied for 6,455 shares before the public offer was made. The balance of 2,500 shares will be taken up by the underwriters. The offer was underwritten by the British Linen Bank.

The latest reserve estimates are based on drilling at the company's new area EL 788, which delineated 1.5m tonnes of

reserves, as the mining methods

## KANGAROOS

AND plague-infested bats are among the starry cast of 11 films part-financed since the mid-70s by Arthur Guinness Son and Co, the brewer.

But Mr. Anthony Pursell, the company's deputy chairman, has other animals in mind when he spoke of the film business yesterday. "Eleven little dogs," he said, "making one big dog in all."

Guinness's results for the year to September 30 were published yesterday, revealing a film financing loss of £4.7m. Some film distribution profits offset 50.8m of this, and there was a provision for future losses which aggravated the problem. Nevertheless, Guinness now ended its foray into the film world of Los Angeles.

It was the most exotic part of a diversification programme which has badly set down the group since the current recession began. Non-brewing activities contributed £15m to pre-tax profits of £52.9m in 1978-79, but have left a net trading loss in the latest results.

This has helped reduce brew-

ing profits of £45m down to a pre-tax profit figure of £41.8m, against £43.3m last year.

Guinness has bravely reacted to the setback. Several other small trading operations in addition to its film business have been closed down, with extraordinary losses of £9.8m, and plans are well advanced for the disposal of some more important subsidiaries. These will include Callard and Bowser, the confectionery company, which had losses of £1.3m over the year.

Above all, the Guinness family still controls the group and holds about 20 per cent of the equity — it has brought in a new broom at senior management level. Mr. Ernest Saunders, now as group managing director on October 1, with full responsibility for day-to-day management.

At the same time, the retirement was announced yesterday of Mr. Michael Ogle, the director responsible for the leisure division, who joined Guinness in 1975 when it took a majority share in Morrison Son and Jones, the trading company.

Mr. Saunders evidently believes that Guinness can repeat the trick. "Guinness has always been an institution," he says. "If we can turn it into a

complaint

Guinness, of course, has been here before. It tried to diversify into pharmaceuticals in the 1960s, ended up losing about £10m a year on the attempt and had to consolidate back around brewing in the early 70s. Its success in doing so was rewarded by a major expansion of its markets and profits, into the second half of the decade.

Sales of stout have, nevertheless, held reasonably steady in Ireland. Together with other beer and lager sales, they continue to account for about 30 per cent of the group's revenue.

Trading profits registered in Ireland were up in 1980-81, to 52 per cent of the total, from 51 per cent. Important tax advantages continue to favour channeling group profits through Ireland where possible and the figure by including exports of stout again underlines the

## UK COMPANY NEWS

Duncan Campbell-Smith looks at the Arthur Guinness results

## Retrenchment after unhappy diversification

Mr. Saunders comes straight from the central management committee of Nestle, the Swiss multinational. His brief seems quite clear, as both he and Mr. Pursell stated rather disarmingly yesterday. He represents "an injection of professionals" in management.

His first task must be to continue the retrenchment already started by attending to some unhappy investments which have proved big enough to lose a lot of money, but too small ever to compete in difficult markets.

Guinness,



# Alexander Howden Group Limited

**WARRANTS RELATING TO ORDINARY SHARES**  
issued by Kredietbank S.A. Luxembourg (the "Depository") as depositary on behalf of and in connection with the issue by Alexander Howden Finance B.V. of 9% per cent. Guaranteed Bonds 1991.

**NOTICE OF A MEETING OF WARRANT HOLDERS**  
Notice is hereby given that a Meeting of the Holders of Warrants ("Warrants") relating to Ordinary Shares in Alexander Howden Group Limited will be held at The Great Eastern Hotel, Liverpool Street, London, EC2, on 8th January, 1982 at 3.30 p.m. for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution:

**EXTRAORDINARY RESOLUTION**

That subject to and conditional upon the Ordinary Offers ("Ordinary Offers") contained in an offer document (the "Offer Document") and a prospectus (the "Prospectus") dated 15th December, 1981 and made by or on behalf of Alexander & Alexander Services Inc. ("A&A") to acquire the whole of the share capital of Alexander Howden Group Limited ("Howden") not owned by a subsidiary of A&A, or any extension or revision of the Ordinary Offers becoming unconditional in all respects (except for the fulfilment of conditions (iii) and (iv) to the Ordinary Offers) this Meeting of the holders of the outstanding Warrants hereby:

(a) sanctions and consents to the cancellation of the Option Agreement dated 1st June, 1979 between Howden, Alexander Howden Finance B.V. ("B.V.") and the Depository, and the cancellation of the Warrant Agreement of the same date between B.V. and the Depository, save for such provisions thereof as give validity and effect to this Resolution;

(b) sanctions the cancellation of the Warrant Rights (as defined in the Warrants) and any other rights howsoever arising of each holder of Warrants against the Depository, Howden and/or B.V. so that forthwith upon this Resolution taking effect, all such rights shall cease provided that this Resolution shall not affect Conditions 9, 10 and 17 of the Warrants;

(c) sanctions any modification, abrogation, variation, compromise or arrangement in respect of the rights of the holders of the Warrants to give effect to the Warrant Proposal (as defined in the Offer Document) in respect of the Warrants and authorises and empowers the Depository to concur in and execute and do all such documents, acts and things as may be necessary to carry out and give effect to this Resolution and the Warrant Proposal;

all on terms that each holder of (a) Warrant(s) shall be entitled to receive (in accordance with the Form(s) of Instruction, referred to below) from A&A (or its agents) £12.50 in cash in respect of each Warrant and that payment of this sum shall be made within 28 days after this Resolution becomes effective or, in the case of a holder of Warrants who has not deposited his Warrant(s) and a duly completed and signed Pink Form of Instruction (in the form available from the Receiving Agents and Morgan Grenfell & Co. Limited and with paragraph 4 thereof not deleted) with a Receiving Agent by the date this Resolution becomes effective, within 28 days after such deposit or the deposit by such holder of his Warrant(s) together with a duly completed and signed Green Form of Instruction (in the form available from the Receiving Agents and Morgan Grenfell & Co. Limited) in each case on or prior to 2nd June, 1991.

By Order of the Board of Alexander Howden Finance B.V.

Limbecht 125, 30122-EN Rotterdam, Netherlands. 15th December, 1981.

**Notes:**  
1. No appointment of a proxy will be valid nor will any Voting Certificate be issued in respect of any Warrant unless such Warrant has been deposited with one of the Receiving Agents named below at least 48 hours before the time fixed for the Meeting.  
2. The quorum for the Meeting is two or more Warrant Holders present in person or by proxy holding in the aggregate more than 50 per cent of the Warrants outstanding. If within half an hour after the time appointed for the Meeting a quorum is not present it is intended that the Meeting will stand adjourned to 22nd January, 1982 at the same time and place when two or more Warrant Holders shall constitute a quorum.

3. Warrant Holders are entitled to obtain a copy of the Offer Document and Forms of Instruction from a Receiving Agent or Morgan Grenfell & Co. Limited, New Issue Department, 21 Austin Friars, London EC2N 2FB.

4. If passed, the Resolution will be binding on all Warrant Holders and, if it becomes effective, all Warrants will be cancelled.

**Receiving Agents are:-**  
KREDIETBANK S.A. LUXEMBOURG, 43 Boulevard Royal, P.O. Box 1108, Luxembourg.  
J. HENRY SCHRODER WAGG & CO. LIMITED, 120 Cheapside, London EC3V 6DS.  
KREDIETBANK N.V., Arentsgracht 7, B-1000 Bruxelles.

# INTERNATIONAL COMPANIES and FINANCE

## VW postpones start of second U.S. plant

By KEVIN DONE in FRANKFURT

**VOLKSWAGEN**. West Germany's biggest motor group, has postponed indefinitely the start-up of its new U.S. assembly plant at Sterling Heights, Detroit, as a result of deep recession in the U.S. car market.

Production at the new plant, which involves an investment of due to begin next year. The start-up has been put back to 1983 at the earliest," VW said yesterday. "Output will only begin when market conditions allow."

VW's first U.S. assembly plant at Westmoreland, opened in 1978 at a cost of DM 300m (S322.3m). It is still running well below capacity. The company said yesterday that production would be cut again from the middle of January to 885 cars a day from the current 940 a day.

Volkswagen ran up losses of DM 89m in the U.S. last year. In recent weeks it is understood to have again been operating at

a loss and it is unlikely to do more than break even in the U.S. in 1981.

Strategically Volkswagen has been aiming in the medium term at taking around 5 per cent of the U.S. car market. U.S. car sales overall have fallen far below the 10m units a year forecast, however, which has thrown VW well off course in reaching its target.

This year the VW group's total sales in the U.S. have fallen by about 3 per cent from the 1980 level of 336,000. Crucially, the main decline of more than 6 per cent has come in sales of the locally-produced Rabbit model.

Meanwhile, Volkswagen is to press ahead with its long-standing plans to set up a small assembly plant in Ecuador, although the project has been considerably scaled down since the plans were first announced in 1978.

## U.S. bankers ease terms for AM International

By OUR NEW YORK STAFF

**AM INTERNATIONAL**, the financially distressed Chicago office equipment company, said yesterday that its 20 U.S. bankers have agreed to ease the terms of its \$108m revolving credit agreement.

The new agreement will give AM International more time to default. It also allows the company to defer interest above 15 per cent on its loans for seven years, giving the banks the option to convert this interest into common stock if

they wish.

AM will also be allowed to retain the first \$18m in proceeds from its proposed divestiture of seven divisions, with the aim of reducing its debts. But the Chicago group must also abide by certain conditions, including not paying dividends during the term of the agreement.

AM said it has reached a similar agreement with its Canadian bankers, and is negotiating amendments to its \$13m worth of debt in the UK.

Lukens Steel in \$60m takeover

By Our New York Staff

**LUKENS STEEL**, a manufacturer of heavy steel plate with sales of about \$400m a year, plans to take over General Steel Industries, a Missouri-based maker of industrial equipment.

Lukens is offering \$16 a share for the outstanding stock of General Steel, giving the deal a value of about \$60m. General Steel has agreed to the merger.

Dealers are avoiding any heavy involvement in Euro-dollar bonds in view of the impending holiday.

The brightest spot of news yesterday was the increase of the \$60m Pacific Gas and Electric seven-year issue to \$80m.

## Steady growth at Eulabank

By Peter Montagni, *Euromarkets Correspondent*

**EULABANK**, the consortium bank specializing in Latin American finance, has reported an increase in pre-tax profit to \$9.8m (\$18.3m) in the year ended September 30 from \$7.6m in 1979-80.

The bank's loan portfolio increased to \$456m in \$302m, including \$115m (\$86m) of loans maturing in less than one year, but the bank said in its annual report that a large portion of the increase reflects the decline of sterling against the U.S. dollar in which the bank does most of its business.

The true underlying rate of business growth was around 20 per cent, the report says.

During the year Eulabank increased its paid-up capital by \$3.9m to \$16.9m, on which a 6 per cent dividend is being paid.

Mr George Gunson, general manager, said margin income still makes up 90 per cent of the bank's earnings but it has been working hard to free fee income which rose 40 per cent last year. The average margin on the bank's Eurocredit portfolio rose slightly to 1.04 per cent from 1.02 per cent during the year.

## Fluor earnings up by 20%

**FLUOR**, one of the world's largest construction engineering companies, has increased net annual earnings by 20 per cent, from \$131.9m to \$159.2m on revenue 25 per cent higher at \$6.07bn.

At the per share level, earnings equalled \$2.83, against \$2.73 previously on considerably fewer shares in issue, with the fourth quarter contributing 84 cents against 65 cents.

New orders received by the group totalled \$7.25bn against \$9.32bn a year earlier, but the order backlog is up from \$16.09bn to \$16.39bn.

The group states that earnings from St Joe Minerals, which it bought for \$2.34bn last spring, will be better in fiscal 1982 than in 1981. St Joe will benefit from a full year of oil production from the Buchanan field in the UK sector of the North Sea.

## Deutsche BP going into red

By Our Frankfurt Staff

**DEUTSCHE BP**, the West German subsidiary of British Petroleum, will have an operating loss of between DM 600m (\$2.76bn) and DM 700m for 1981, Dr Helmut Buddeberg, the chief executive, said yesterday. In 1980, net earnings were DM 1.3m, down from DM 1.9m in 1979.

Most of the losses were accumulated in the first eight months of the year as oil companies came under heavy pressure from the prolonged weakness of the D-mark against the U.S. dollar.

Oil groups pushed through a series of eight petro price increases in this period, but these failed to make up the big increase in the cost of imported crude oil.

## 15% limit on Power holding in CanPac

By Robert Gibbons in Montreal

**POWER CORPORATION**, the Canadian financial services and resources group, will limit its "significant" investment in Canadian Pacific Limited to 15 per cent.

Power had originally sought to buy 20 per cent of CanPac Limited. But under an agreement reached between the two companies it will now settle for 15 per cent. Power currently owns 6.4 per cent of CanPac Ltd, two-thirds of which (4.4 per cent) it required for CS17.4m.

Under the agreement, which is for 10 years, Power can increase its holding beyond 15 per cent only if there is a takeover bid for CanPac or another shareholder acquires more than 10 per cent of CanPac Ltd.

In an attempt to diversify into the high technology and office automation sector, Exxon has bought over the past 10 years a number of small high technology businesses to build up its Exxon Enterprises division.

Exxon is also extensively re-

## Mitsubishi Chemical to buy Exxon unit

By PAUL BETTS in NEW YORK

**MITSUBISHI CHEMICAL** Industries, the U.S. holding company of the Japanese company, is to buy the assets of Optical Information Systems (OIS), a division of Exxon Enterprises, the office systems and electronics subsidiary of the Exxon oil company.

Organising its office systems subsidiary, which is part of Exxon Enterprises, and making word processor, electronic typewriters and low price facsimile machines. This has recently involved a major cut in workforce from some 6,000 to 4,000 employees and the shut-down of one of its facsimile machine manufacturing plant in Florida.

Exxon's office systems division is currently operating heavily in the red. The current re-organisation is designed to bring it back in the black by the final quarter of next year.

Mitsubishi said yesterday the acquisition of the Exxon subsidiary would provide it with an entry into the telecommunications market. The Japanese company already produces chemicals and photoconductors used for printing and copying and in phosphors used for cathode ray tube displays.

## Eurobond prices firmer

By ALAN FRIEDMAN

**PRICES** OF fixed-interest Euro-dollar and Euro-D-mark bonds picked up slightly last night as short-term interest rates fell and the New York bond market staged a small recovery. Euro-dollar bonds closed up 1 point, largely on the back of New York. Traders said the fall in six-month Eurodollar deposit rates to 14 per cent was encouraging, but the market's volume remains thin.

UK pension funds and other institutions are said to be switching from short-term to longer-term maturities with higher yields. "They are moving out along the yield curve," reported one London trader.

Dealers are avoiding any heavy involvement in Euro-dollar bonds in view of the impending holiday.

The brightest spot of news yesterday was the increase of the \$60m Pacific Gas and Electric seven-year issue to \$80m.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday January 12.

	Change on day	Bid	Offer	day week	Yield	Change on day	Bid	Offer	day week	Yield
U.S. DOLLAR										
STRAIGHTS										
American Bus. 165, 88	0	101	0	-1	15.22	0	102	0	-1	15.48
APS Fin. Co. 175, 86	0	102	0	+0	15.48	0	102	0	+0	15.48
Armco 165, 86	0	102	0	+0	15.48	0	102	0	+0	15.48
Bank Montreal 185, 91	0	100	0	-1	15.18	0	100	0	-1	15.18
Br. Col. Univ. 165, 88	0	101	0	+0	15.18	0	101	0	+0	15.18
Can. Natl. Min. 145, 91	0	102	0	+0	15.18	0	102	0	+0	15.18
Car. Natl. Fin. 145, 91	0	103	0	+0	15.18	0	103	0	+0	15.18
Caterpillar Fin. 165, 86	0	102	0	+0	15.18	0	102	0	+0	15.18
CFICP 165, 91	0	102	0	+0	15.28	0	102	0	+0	15.28
CIBC 165, 91	0	102	0	+0	15.28	0	102	0	+0	15.28
Cincom 165, 88	0	102	0	+0	15.28	0	102	0	+0	15.28
Con. Service 175, 88	0	101	0	-1	15.28	0	101	0	-1	15.28
Con. Illinois 145, 84	0	102	0	+0	15.28	0	102	0	+0	15.28
Cons. Bathurst 175, 88	0	102	0	+0	15.28	0	102	0		

## CSR to borrow a further A\$300m

By Greene Johnson in Sydney

CSR, the diversified Australian resources and industrial group, said yesterday that it plans to borrow A\$300m (US\$240m) for the exploration and development of its interests in the Cooper Basin hydrocarbons liquids field in South Australia. These funds will be in addition to the previously announced refinancing of its A\$525m (US\$380m) purchase of Delhi International earlier this year. The purchase was made with temporary funding provided by a consortium of six international banks.

Mr Gordon Jackson, CSR's general manager, said yesterday that he expected the refunding to be completed by February and that it would be sufficient to meet the cost of the Delhi acquisition and the first three years of Cooper Basin development costs.

Delhi has stakes varying between 13 per cent and 40 per cent in a number of Cooper Basin leases. CSR is negotiating a form of non-recourse project financing for its Delhi/Cooper Basin activities.

CSR is already raising a further A\$135m through a one-for-five rights issue announced last month. Taken together, the fund raising comes close to A\$1bn, making it one of the largest such operations by an Australian company.

The company recently reported that its interim net profits fell by 30 per cent to A\$42.5m.

## ARC accepts revised bid from Humes

By Our Sydney Correspondent

ARC INDUSTRIES, a steel and wire producer, has recommended acceptance of a revised takeover bid from Humes, the concrete products group, which values ARC at A\$155m (US\$177m).

Humes had bid for ARC as part of its defence against a bid for it from BMI, the quarry group. Last week BMI dropped the offer, valued at A\$216m, because of the uncertainty surrounding Humes.

To secure ARC's approval, Humes improved its bid by raising all three alternatives. It raised the cash offer to A\$3.10 per ARC share from A\$2 and said it expects shareholders with more than 20 per cent of ARC's equity to accept this form.

Humes, which already owns 20.1 per cent of ARC's shares, improved the alternative share swaps to nine of its shares for every five ARC shares held from eight-for-five and to seven shares plus A\$20 cash for every 10 ARC shares held from three plus A\$10 for every five. Humes said it expects ARC's largest shareholders, BHP with 31 per cent of the equity and Australian Mutual Provident Society with 14 per cent, to accept one of the new swap offers.

On the basis of Humes' revised price last night of A\$1.55 a share, the offer values ARC shares at A\$3.08, compared with a closing price yesterday of A\$3.00.

A joint statement from ARC and Humes yesterday said it was estimated that ARC will post half-year earnings of A\$7.5m and full year earnings of A\$14.25m, a 20 per cent increase from last year.

## Debts overwhelm Hokutan Yubari after mine disaster

By RICHARD C. HANSON IN TOKYO

JAPAN'S DOMESTIC coal industry was dealt another sharp blow yesterday when the Hokutan Yubari Coal Mining Company, where 98 miners died in a gas explosion in October, collapsed financially leaving Y22.1bn (US\$28m) of debts.

Hokutan Yubari, a subsidiary of the Hokkaido Colliery and Shinkansen Company, filed in Sapporo District Court for the application of the Corporate Rehabilitation Law. Its debts make it the fifth largest corporate failure in Japan since the end of the Second World War.

The company's collapse was a direct result of a shutdown of all its mining operations following the tragic explosion in October, Japan's third worst post-war mining disaster. Hokutan Yubari failed to produce by Monday a required rehabilitation plan called for by a sub-committee of the Ministry of International Trade and Industry's (MITI) Coal Mining Council. Court protection was sought after consulting with major creditors, led by Mitsui Bank.

The company found itself unable to raise the full Y2.1bn needed to meet the cost of the Delhi acquisition and the first three years of Cooper Basin development costs.

CSR is already raising a further A\$135m through a one-for-five rights issue announced last month. Taken together, the fund raising comes close to A\$1bn, making it one of the largest such operations by an Australian company.

The company recently reported that its interim net profits fell by 30 per cent to A\$42.5m.

in funds needed to stay in business for this month alone. It would have required considerably more over the next few months while mining resumes suspended.

Efforts to come up with a suitable plan were apparently hindered by an attempted suicide by the company's president last week.

MITI, through its New Enterprises Development Organisation, is the biggest lender to Hokutan Yubari, having extended about Y29.1bn of the estimated Y45.7bn in private and government loans outstanding at the time of collapse. Mitsui Bank is the largest commercial bank involved with Y7bn outstanding.

The heavy involvement of the government in financing the company reflects official efforts to strengthen the long-neglected domestic coal mining industry. It produces an estimated 1.8m tonnes of coal a year, only a fraction of the country's needs. Hokutan Yubari, with an annual production of 1m tonnes, was to play an important part in plans to bolster the industry.

A Government report presented in August envisaged some increase in domestic production.

## Fiat expects return to the black

By RUPERT CORNWELL IN ROME

FIAT expects a "notable" consolidated operating profit for 1981 — the first time that Italy's largest privately owned industrial group will have been in the black on an operative basis for three years. In 1980 Fiat's overall deficit reached L240bn (US\$200m).

Fiat Auto, the group's motor-manufacturing division, lost L100bn on its European operations last year, but will break even on them in 1981, although substantial losses are again expected on its South American activities.

Several other important divisions, notably Iveco, Fiat's heavy vehicle subsidiary, Fiat Allis, the earthmoving equipment arm, and the group's tractor operations have also turned to profit. All Fiat's operating companies, with the exception of its steel division, Teksid, will show "positive" results for 1981, said Sig Romiti, the managing director of Fiat SPA.

Fiat's first on a fully consolidated worldwide basis, is expected to show a 23 per cent growth in sales from the L18.138bn (\$15bn) reported for 1980.

Sig Romiti, who is effectively in charge of running Fiat on a day-to-day basis, made clear that the group intended to continue the tough policy that provoked a five-week strike in the autumn of last year.

Since the strike productivity has improved by 20 per cent, but is still 8 to 10 per cent below that of its car-manufacturing rivals. Although Fiat Auto's capacity remained at 1.4m units annually, this year's output would be 1.15m units only. "We can't permit an increase of even one unit in our unsold stocks," said Sig Romiti. All available

resources had to be ploughed back into investment, which for cars alone would total L4.700bn (\$3.9bn) between 1980 and 1984, excluding research and design expenditure.

Layoffs on the present scale (70,000 men are currently idle for one week a month) would continue until the car market picked up — probably not before 1983. But, he insisted, "Fiat is now equipped to survive and flourish in the world car industry."

Since the strike productivity has improved by 20 per cent, but is still 8 to 10 per cent below that of its car-manufacturing rivals.

Short-term indebtedness accounted now for only 33 per cent of the L7.200bn total, compared with 45 per cent at the end of 1980, while the share of medium- and long-term borrowings had climbed to 66 from 55 per cent.

CONTINUED UNCERTAINTY over the Federal Government's role in Canada's Development Corporation (CDC), combined with the sagging economy, is taking its toll on the country's largest public investment company.

Mr Anthony Hampson, the president, has predicted profits for 1981 of less than C\$100m (US\$84m) compared to C\$189m last year and next year, profits are expected to drop to about C\$70m unless the economy rebounds.

Mr Hampson said CDC's shares, which have fallen from C\$18.25 to C\$8.25 will remain depressed until the Canadian Government makes "a clear public statement of its intentions" concerning the company which was established by the Government in 1971.

## U.S. arm of Nestle to sell canned goods operations

By JOHN WICKS IN ZURICH

LIBBY, MCNEILL AND LIBBY, the Chicago-based processed-foods subsidiary of the Swiss Nestle concern, has reached an agreement in principle on the sale of its U.S. canned fruit and vegetable operations.

Three fruit-canning plants in the states of California and Washington will be taken over by California Canners and Growers, of San Francisco, while five vegetable-processing plants and two can factories will be bought by the New York company S. S. Pierce.

The statement from Vevey explained that Libby considers the remaining activities have "not insignificant growth potential." The U.S. company is to concentrate on the development of new products.

## CDC sees downturn in profits

By Victor Mackie in Ottawa

Last month Mr Pierre Liotard-Vogt, the chairman of Nestle said in Vevey that the group was in the process of restructuring its Libby subsidiary. It had been losing money for several years, and was said to be planning the divestment of certain product lines.

The canned goods sale programme does not affect the other activities of Libby, McNeill and Libby. These include the production of tomato juice, fruit juice, corned beef, and culinary specialties worth a total of some \$250m in sales per year.

The statement from Vevey explained that Libby considers the remaining activities have "not insignificant growth potential." The U.S. company is to concentrate on the development of new products.

This advertisement complies with the requirements of the Council of the Stock Exchange.

U.S. \$80,000,000

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Dresdner Bank Aktiengesellschaft

Samuel Montagu &amp; Co. Limited

Union Bank of Switzerland (Securities) Limited

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The Notes having been sold, this announcement appears as a matter of record only.

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Bank Julius Baer International Limited

Banque Générale du Luxembourg S.A. Banque de l'Indochine et de la Suez

Banque de Neufville, Schlumberger, Mallet

Banque de Paris et des Pays-Bas Banque Populaire Suisse S.A. Luxembourg

Banque Privée de Gestion Financière

Banque Worms Baring Brothers &amp; Co., Limited Bayerische Hypotheken- und Wechsel-Bank

Bayerische Vereinsbank Aktiengesellschaft

Bear, Stearns &amp; Co. Bergen Bank A/S Berlins Handels- und Frankfurter Bank

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Chase Manhattan Limited Citicorp International Group Continental Illinois Limited Crédit Commercial de France

Crédit Industriel et Commercial Credit Suisse First Boston Limited Creditanstalt-Bankverein

Den norske Creditbank DG Bank Dominion Securities Ames Ltd.

Dresdner Bank Aktiengesellschaft

European Banking Company Limited Fuji International Finance Limited Genossenschaftliche Zentralbank AG-Vienna

Girozentrale und Bank der Österreichischen Sparkassen Goldman Sachs International Corp. Handelsbank N.W. (Overseas) Limited

Hessische Landesbank — Girozentrale — Hill Samuel &amp; Co. Limited E. F. Hutton International Inc.

Käldér, Peabody International Limited Kleinwort, Benson Limited Kuwait Foreign Trading Contracting &amp; Investment Co. (S.A.K.)

Lazard Frères et Cie Lehman Brothers Kuhn Loeb International, Inc. LTCB International Limited

Merck, Finck &amp; Co. Merrill Lynch International &amp; Co. Mitsubishi Bank (Europe) S.A.

Morgan Stanley International N. M. Rothschild &amp; Sons Limited Nomura International Limited

Norddeutsche Landesbank Girozentrale Oesterreichische Laenderbank Aktiengesellschaft

L. F. Rothschild, Unterberg, Towbin N. M. Rothschild &amp; Sons Limited Pierson, Heldring &amp; Pierson N.V.

Scandinavian Bank Limited Schröder, Münchmeyer, Hengst &amp; Co. Salomon Brothers International

Skaudinaviska Enskilda Banken N.V. Slavengen's Bank Smith Barney, Harris Upham &amp; Co. Incorporated

Société Générale Société Générale de Banque S.A. Standard Chartered Merchant Bank Limited

Strauss, Turnbull &amp; Co. Svenska Handelsbanken Union de Banques Arabes et Françaises - U.B.A.F.

Verband Schweizerischer Kantonalenbanken Vereins- und Westbank Aktiengesellschaft

Westdeutsche Landesbank Girozentrale Dean Witter Reynolds Overseas Ltd.

Wood Gandy Limited

Yamazaki International (Europe) Limited

15th December, 1981

This announcement appears as a matter of record only.

## RoyNat

(Incorporated under the laws of Canada)

Can. \$40,000,000

## 17 1/4% Secured Notes Series AO 1986

Wood Gandy Limited

Orion Royal Bank Limited

Continental Illinois Limited

Credit Suisse First Boston Limited

Kredietbank International Group

Union Bank of Switzerland (Securities) Limited

December 1981

NEW ISSUE

These securities having been sold, this announcement appears as a matter of record only.&lt;/div

## Companies and Markets

## WORLD STOCK MARKETS

## NEW YORK

Stock	Dec. 14	Dec. 15	Stock	Dec. 14	Dec. 15	Stock	Dec. 14	Dec. 15	Stock	Dec. 14	Dec. 15
ACF Industries	37	37	Colombia Gas	321	321	Ch. Atm. Pac. Tea	73	73	Schlitz Brew J.	115	112
AMF	257	261	Colombia Pet.	464	474	Ch. Boats Pet.	55	57	Schlumberger	572	572
AM Int'l.	312	312	Combined Int'l.	223	223	Ch. West Financ.	178	178	Sequoia	178	178
ARA	284	284	Cominorth Edison	37	37	Ch. West Financ.	178	178	Seudder Duo V	123	13
ABA	14	14	Comm. Sekalite	211	212	Ch. West Financ.	178	178	Season	204	212
AVX Corp.	14	14	Cominorth Edison	621	62	Ch. West Financ.	178	178	Sesiger Power	372	372
Abbott Labs.	284	284	Cominorth Edison	14	14	Ch. West Financ.	178	178	Searle/GDP	312	312
Acme Cleve.	201	193	Comp. Science	181	182	Ch. West Financ.	178	178	Sears Roebuck	151	16
Acme Ch. & Gas	322	324	Cont. Gen. Ind.	321	323	Ch. West Financ.	178	178	Security Pac	412	412
Advo. Corp.	194	194	Contract	214	222	Ch. West Financ.	178	178	Sequoia	412	412
Actna Life & Gas	431	431	Cons Edison	323	324	Ch. West Financ.	178	178	Seudder Duo V	123	13
Airmansson (H.F.)	142	142	Cons Foods	308	308	Ch. West Financ.	178	178	Season	204	212
Air Prod. & Chem	384	385	Cont. Gen. Ind.	387	387	Ch. West Financ.	178	178	Sesiger Power	372	372
Alcons Int'l.	114	114	Cont. Gen. Ind.	388	388	Ch. West Financ.	178	178	Searle/GDP	312	312
Alberto-Culv.	127	127	Cont. Gen. Ind.	51	51	Ch. West Financ.	178	178	Sears Roebuck	151	16
Albertson's	28	28	Consumer Power	168	164	Ch. West Financ.	178	178	Security Pac	412	412
Alcan Aluminum	213	213	Cont. Air Lines	473	473	Ch. West Financ.	178	178	Sequoia	412	412
Alcoa	194	194	Cont. Corp.	202	202	Ch. West Financ.	178	178	Seudder Duo V	123	13
Alcoa Ind'l.	312	312	Cont. Gen. Ind.	534	541	Ch. West Financ.	178	178	Season	204	212
Allegheny Int'l.	312	312	Cont. Telep.	664	578	Ch. West Financ.	178	178	Sesiger Power	372	372
Allied Corp.	453	453	Control Data	254	254	Ch. West Financ.	178	178	Searle/GDP	312	312
Allied Stores	251	251	Cont. Telep.	664	578	Ch. West Financ.	178	178	Sears Roebuck	151	16
Allis-Chalmers	188	178	Cont. Telep.	664	578	Ch. West Financ.	178	178	Security Pac	412	412
Alpha Porte	124	124	Cont. Telep.	664	578	Ch. West Financ.	178	178	Sequoia	412	412
Alcoa	251	251	Cooper Indus.	521	534	Ch. West Financ.	178	178	Seudder Duo V	123	13
Alm. Sugar	47	47	Corning Glass	551	56	Ch. West Financ.	178	178	Season	204	212
Almax	497	497	Cornell Black	183	19	Ch. West Financ.	178	178	Sesiger Power	372	372
Almada Hess	272	272	Cox Broadcast	9	9	Ch. West Financ.	178	178	Searle/GDP	312	312
Am. Brands	35	35	Crown	521	514	Ch. West Financ.	178	178	Sears Roebuck	151	16
Am. Broadcast	341	341	Crown Cork	291	391	Ch. West Financ.	178	178	Security Pac	412	412
Am. Can.	347	347	Crown Cork	291	391	Ch. West Financ.	178	178	Sequoia	412	412
Am. Cast. Prod.	161	161	Curtis Wright	383	392	Ch. West Financ.	178	178	Seudder Duo V	123	13
Am. Express	432	432	Damon	97	10	Ch. West Financ.	178	178	Season	204	212
Am. Gen. Inst'n	141	141	Dana	274	278	Ch. West Financ.	178	178	Sesiger Power	372	372
Am. Healt. & Di	251	251	Danone	274	278	Ch. West Financ.	178	178	Searle/GDP	312	312
Am. Hosp. Supy	55	55	Danone	274	278	Ch. West Financ.	178	178	Sears Roebuck	151	16
Am. Medical Int'l	26	26	Danone	274	278	Ch. West Financ.	178	178	Security Pac	412	412
Am. Motors	143	143	Dante	242	246	Ch. West Financ.	178	178	Sequoia	412	412
Am. Petfina	55	55	Denny's	294	298	Ch. West Financ.	178	178	Seudder Duo V	123	13
Am. Quasar Pet.	151	151	Dentply Int'l	16	16	Ch. West Financ.	178	178	Season	204	212
Am. Standard	29	29	Detroit Edison	114	124	Ch. West Financ.	178	178	Sesiger Power	372	372
Am. Stores	281	281	Diamond	272	278	Ch. West Financ.	178	178	Searle/GDP	312	312
Am. Tel. & Tel.	684	684	Diamond	272	278	Ch. West Financ.	178	178	Sears Roebuck	151	16
Amtek Inc.	254	254	Diamond Sh.	272	278	Ch. West Financ.	178	178	Security Pac	412	412
AMP	252	252	DigiGlobe	83	87	Ch. West Financ.	178	178	Sequoia	412	412
Amstar	243	243	Digital Equip.	86	85	Ch. West Financ.	178	178	Seudder Duo V	123	13
Amtrac	171	171	Dillon	252	253	Ch. West Financ.	178	178	Season	204	212
Anchor Hock.	404	404	Dolby	214	214	Ch. West Financ.	178	178	Sesiger Power	372	372
Anheuser-Bsh.	404	404	Dore	363	374	Ch. West Financ.	178	178	Searle/GDP	312	312
Arcaid	352	352	Dore	363	374	Ch. West Financ.	178	178	Sears Roebuck	151	16
Arco	274	274	Dort Corp.	274	278	Ch. West Financ.	178	178	Security Pac	412	412
Armstrong CK	162	162	Dow Jones	401	404	Ch. West Financ.	178	178	Sequoia	412	412
Ascentra Oil	274	274	Dow Jones	401	404	Ch. West Financ.	178	178	Seudder Duo V	123	13
Ashland Oil	537	537	Dow Jones	401	404	Ch. West Financ.	178	178	Season	204	212
Assd Of Goods	244	244	Dow Jones	401	404	Ch. West Financ.	178	178	Sesiger Power	372	372
Atlantic Rich	251	251	Dow Jones	401	404	Ch. West Financ.	178	178	Searle/GDP	312	312
Autolivs Fig.	251	251	Dow Jones	401	404	Ch. West Financ.	178	178	Sears Roebuck	151	16
Avco	198	198	Dow Jones	401	404	Ch. West Financ.	178	178	Security Pac	412	412
Avery Int'l.	264	264	Dow Jones	401	404	Ch. West Financ.	178	178	Sequoia	412	412
Avnet	494	494	Dow Jones	401	404	Ch. West Financ.	178	178	Seudder Duo V	123	13
Baker Int'l.	293	293	Dow Jones	401	404	Ch. West Financ.	178	178	Season	204	212
Balt. Gas & Ele	23	23	Dow Jones	401	404	Ch. West Financ.	178	178	Sesiger Power	372	372
Balt. Int'l. Corp.	153	153	Dow Jones	401	404	Ch. West Financ.	178	178	Searle/GDP	312	312
Benefit	181	181	Dow Jones	401	404	Ch. West Financ.	178	178	Sears Roebuck	151	16
Beth Steel.	225	225	Dow Jones	401	404	Ch. West Financ.	178	178	Security Pac	412	412
Bldg. Thread	152	152	Dow Jones	401	404	Ch. West Financ.	178	178	Sequoia	412	412
Block HR.	571	571	Dow Jones	401	404	Ch. West Financ.	178	178	Seudder Duo V	123	13
Blue Bell	251	251	Dow Jones	401	404	Ch. West Financ.	178	178	Season	204	212
Boe/Sm.	251	251	Dow Jones	401	404	Ch. West Financ.	178	178	Sesiger Power	372	372
Boeing	347	347	Dow Jones	401	404	Ch. West Financ.	178	178	Searle/GDP	312	312
Boeing Cascade	343	343	Dow Jones	401	404	Ch. West Financ.	178	178	Sears Roebuck		

## Beef quotas agreement blocked

By Larry Klinger in Brussels

FRANCE YESTERDAY again blocked EEC agreement on import levels for certain types of beef for meat-product manufacture in the European Community. The move is bound to draw protests from traditional suppliers such as Australia and Argentina.

A European Commission proposal for a 1982 quota of 60,000 tonnes under the so-called "manufacturing beef balance sheet" was supported by eight of the 10 Agriculture Ministers meeting in Brussels, but was rejected by France, which insisted that it be cut to only 45,000 tonnes. The French were supported by Ireland.

The Commission proposal would have allowed 30,000 tonnes of high quality meat to be imported duty free, with an equal amount of lesser quality meat to be imported at 55 per cent below normal duty, which is the minimum requirement under the General Agreement on Tariffs and Trade (GATT).

The Commission also proposed a review of the tariff in three-months time, opening the possibility of a further reduction if traditional trading partners found it unprofitable to fill their quotas. This was also rejected by the French.

## Maize export target in doubt

WASHINGTON—South Africa may not fulfil its 5.3m tonnes maize export target for the current season, as offers on nearly 300,000 tonnes were rejected in November and probably will not be shipped, the U.S. Agriculture Department's Counsellor in Pretoria stated in a new report.

The report, dated December 11, said plantings for the 1981/82 production year were virtually complete. Conditions were favourable in all areas, with widespread rains over the previous two weeks. A crop somewhat larger than the officially projected 10.5m tonnes were possible, depending on weather conditions over the season, it said.

A further increase in the crop would not have a marked influence on 1982/83 exports, since the stock situation would allow near-capacity exports up to the end of May, 1983, it said. A bigger crop would only increase carryover stocks at the end of 1982/83.

Reuter

## Farm ministers lash out at French support plans

By LARRY KLINGER IN BRUSSELS

FRANCE CAME under strong attack yesterday from several of its European Community partners over its latest proposed round of agricultural aids estimated at more than £500m.

Britain and West Germany led the criticism, with Mr Alick Buchanan-Smith, the Minister of State for Agriculture, telling the Farm Ministers' Council here that, even if portions of the scheme proved to be legal under EEC rules, it would "raise considerable questions of unfairness in EEC trade and even greater questions of principle."

Britain and West Germany, which are by far the biggest contributors to Common Agriculture Policy funds, are increasingly taking France to task for allegedly professing to support EEC agriculture principles while bending the rules in its favour.

Britain specifically called on the European Commission to

act quickly in this case and not to delay action as it did over last year's French support scheme, portions of which were declared illegal by the Commission only after it had been paid and a new Government elected in France.

Mr Poul Dalsager, the Commissioner responsible for agriculture, told the Ministers that he had officially asked the French to justify their proposed aids in writing by next week.

France's latest measures, which are due to be given a First Reading in the National Assembly this week, are designed to compensate producers, especially small farmers, for a further drop in real income. Ironically, from the Brussels standpoint, a sizeable and angry protest movement has spread across France because farmers feel the proposed aids are far too small.

Mr Buchanan-Smith dismissed French arguments that French

farmers were particularly hard-pressed and had suffered more bad weather than those in other member States. He said other countries were facing similar difficulties with declining real incomes and that his trip South from Scotland on Monday was through some of the worst British weather in 30 years.

M. Andre Gellard, the French Secretary of State for Agriculture, said that France would be replying to the Commission, but did not specify when. He said the proposed measures did not comprise direct income aids contrary to EEC law, despite what had been reported in the Press. He added that the measures fully conformed with EEC principles.

However, many of the member States were not convinced. The Anglo-German attack received considerable support from Denmark, Italy and Ireland.

## U.S. to end metal stockpile sales

By NANCY DUNNE IN WASHINGTON

THE CONTROVERSIAL sale of U.S. Government stockpiled silver is likely to end—for the time being at least—with House and Senate passage of the Defense Appropriations Bill. An amendment to ban the sales was accepted by House negotiators and will go to both Houses on Tuesday and Wednesday as part of the defence appropriations package.

The amendment stops the sales until next July, when the President is required to report to the Congress on the need for the sales and alternative methods of conducting them.

The action comes after the General Services Administration, which manages the stockpile, removed restrictions on the sale of stockpiled silver and thus limiting buyers to American cans.

Lifting the ban on foreign sales produced immediate results at Monday's GSA tin auction. The agency had its most successful day since the current tin sales began in July last year, selling 360 tons at 57.07 a pound. Only 350 tons had been disposed of in the 17 months of the sales.

Stockpile officials said yesterday that the silver sales scheduled for Wednesday would go

ahead as planned "as far as we know right now." But in the light of the congressional action, the sale could be cancelled.

Ray Hedges writes: The tin trade is anticipating a decision within the next week by the U.S. Government to extend sales of GSA tin stocks to world markets. Tin for three months delivery fell on the London Metal Exchange yesterday by £1.75 to close at £18.75 a tonne, while tin for cash lost £1.00 to close at £23.85 a tonne.

An extension of the stockpile sales would allow heavier tin shipments from the U.S. to compete with existing U.S. export sales and other supplies from the Far East and from South America.

The tin market is still far from normal, with prices high after the recent rises but physical demand slack.

The other base metal markets in London were lower yesterday reflecting generally reduced tension over Poland. Cash copper wirebills lost £1.50 to close at £35.75 a tonne, lead lost £1.50 to close at £35.75 a tonne for cash, and zinc was £4.50 lower at the close at £34.60 a tonne cash.

Aluminium finished fraction-

ally cheaper at £605.50 a tonne, a loss of £1.50 on the day after gaining £16 the previous day. Nickel was £75 down at £2,885 a tonne.

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# AUTHORISED UNIT TRUSTS

Abbey Holt Trst. Managers (a)	Charterholders Inc. Trst. 1994	+1.0	2.1
72-80, Catherine Rd., Aylesbury (0296 5941)	Inc. Growth Trst. 1994	+0.1	0.3
Americas Growth	Prev. & Gilt Trst. 1994	+0.1	16.7
Capital	Smaller Cos. Fund 1994	+0.1	3.6

# FT UNIT TRUST INFORMATION SERVICE

# **INSURANCE PROPERTY BONDS**

**NOTES**  
 Prices are in price unless otherwise indicated.  
 Yield: % (shown in last column) allows for all broker  
 charges. a Offered prices include all expenses  
 & Today's prices & Yield based on offer price  
 & Estimated. b Today's opening price  
 & Unadjusted free of UK taxes. c Periodic  
 premium feature plus. d Single premium  
 insurance. e Offered price includes all expenses  
 except agent's commission. f Offered price includes  
 all expenses if bought through managers. g Previous  
 day's price. h Germany gross. i Suspended.  
 j Yield before Jersey tax. k Ex-institution.  
 l Only available in transferable bonds.



# FT SHARE INFORMATION SERVICE

## BRITISH FUNDS

"Shorts" (Lives up to Five Years)

1981	High	Low	Stock	Price	+	%	Mr.	Yield	1981	High	Low	Stock	Price	+	%	Mr.	Yield
100	94	94	£14.50	16.43					100	94	94	£14.50	16.43				
101	94	94	£14.50	16.43					101	94	94	£14.50	16.43				
102	94	94	£14.50	16.43					102	94	94	£14.50	16.43				
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Vent-Axia

The first name in unit  
ventilation...look for the  
name on the product.

# FINANCIAL TIMES

Wednesday December 16 1981

**BELL'S**  
SCOTCH WHISKY  
**BELL'S**

## Lonrho looks for release on Fraser curb

By John Moore

**LONRHO**, the controversial international trading conglomerate headed by Mr Roland "Tiny" Rowland, is attempting to gain a release from undertakings imposed by the Department of Trade.

The undertakings require Lonrho not to buy more shares in the House of Fraser. Mr Rowland claimed last night that it could be "weeks rather than months before we bid again for Fraser."

The latest development in Lonrho's plans to take over the stores group, which owns the Harrods store in Knightsbridge, came when the Department of Trade announced yesterday that Lonrho had completed its undertakings. In the undertakings Lonrho has said it will not proceed with the acquisition of Fraser.

The undertakings were required by the Department of Trade following a Monopolies and Mergers Commission investigation which ruled that a takeover of Fraser by Lonrho would be against the public interest.

Lonrho, which holds a 29.99 per cent stake in Fraser, has identified what it considers to be an important "escape clause" in the undertakings. The Department has said that it will "be prepared to consider at any time representations from Lonrho that in the light of new circumstances Lonrho should be released from the undertakings or that the undertakings should be changed."

There was a 45-minute meeting yesterday between Mr John Biffen, the Trade Secretary, and Lord Duncan Sandy, chairman of Lonrho, Mr Rowland, who is Lonrho's chief executive, and Mr Edward du Cann, MP, a Lonrho director. Afterwards, Lonrho said: "What we intend to do is to analyse the Monopolies Commission report immediately and remove such criticisms as exist if they make commercial sense."

Some points of criticism will be dealt with by arguing that they are not correct. Lonrho will tackle areas where it feels it has been "picked on" by the Commission, such as its textile interests and the possible influence on the House of Fraser.

The Commission was apprehensive that preferential treatment of Lonrho Textiles might damage fair competition and be seriously detrimental to some suppliers of House of Fraser.

Continued from Page 1

## Tebbit

support — the need to reform apprenticeship training and the need for greater opportunities for adult training and retraining.

The Government has set a target of 1985 for its plan to replace time serving apprenticeships with a system based upon the achievement of standards. It will gradually withdraw financial support from training schemes which do not move in this direction.

This aspect goes to the heart of some demarcation rivalries and will be particularly sensitive to union support.

The training proposals — which include a go-ahead next year for an Open Tech operating on the same principles as the Open University — will eventually consume about 1 per cent of all public sector expenditure. Mr Tebbit described the package as the "most far-reaching and ambitious set of proposals for industrial training ever put before Parliament."

Peter Riddell, Political Editor, writes the Government's training measures were warmly welcomed by Tory back-benchers, although a number of Labour MPs argued that the scheme represented compulsory national service.

Mr Tebbit skilfully defused most of the potential Tory criticisms, repeating his success in last month's Commons statement on trade union reform.

Continued from Page 1

## Laker

accepted some risk at the time of the Airbus sale to Laker Airways "because at the time we thought the risk would progressively disappear."

Airbus Industrie, said M Beteille, would do its utmost to help a customer when it is in trouble and this included accepting the concept of debt restructuring.

The manufacturer would not, however, take over risk from banks. "Our position is quite clear. We are not running an airline and we are not a bank. We are a manufacturer and we produce aircraft," said M Beteille.

M Beteille said he agreed with a statement made last Friday by Mr Bernard Friend, finance director of British Aerospace, that there could be no preferential treatment of any single member of the Midland Bank's Airbus consortium.

## GEC set to win £188m contract for Seoul metro

By JASON CRISP

A CONSORTIUM led by the General Electric Company (GEC) looks set to win a contract worth \$350m (£188m) to supply equipment for the Seoul underground railway in South Korea.

A letter of intent has been sent to GEC's Transportation Projects (TPL), which led the consortium and contracts are expected to be finalised within 90 days, says Mr Harry Kline, managing director of TPL. If the contract is confirmed, it would mean that the British-led consortium would have won the largest share of the latest contracts for the Seoul underground in competition with Japanese, U.S. and French consortia.

The main part of the potential contract is to supply 402 coaches. GEC Traction, with factories at Preston, Trafford Park and Sheffield, will supply £150m

of electrical equipment for the coaches. It is one of GEC Traction's largest single orders, comparable with the Hong Kong metro. The coaches will be made by Daewoo Heavy Industries, GEC's South Korean partner.

As part of the contract, Vickers Projects hopes to win an order to supply maintenance facilities worth about £5m and Pandrol an order to supply 22m of clips to hold the rails in place.

Ten companies originally bid for lines three and four of the Seoul metro. Contracts for the first two lines had been exclusively awarded to Japanese companies. Four consortia were shortlisted including Budd and Westinghouse from the U.S., Alsthom, Atlantique from France, Mitsubishi with Marubeni from Japan and the British consortium led by TPL.

Contracts worth \$150m were awarded to other consortia, in-

cluding a \$100m contract to Westinghouse to supply the electrical signal and communications equipment.

Other contracts won by TPL include a £150m electrification and signalling contract for railways in Brazil and an £80m contract for the electrification of railroads on the west coast of Taiwan.

The financing of the South Korean contract is being arranged by Lazard, with the British element supported by the Export Credit Guarantee Department.

The civil engineering element for the underground is being carried out by Korean subcontractors. The equipment is to be supplied over three to four years. According to GEC Traction, the contract is worth 10-15 per cent of annual turnover and will ensure a continuing level of employment for its 3,500 staff.

## Town & City acquires Berkeley Hambro Property for £60m

By MICHAEL CASSELL

AN AGREED bid worth nearly £60m for Berkeley Hambro Property, the property investment and development arm of the Hambros Group, was unveiled yesterday by Town and City Properties.

The move represents a bold step for Town and City, where efforts to record profits for the first time since 1974 have been continuously frustrated by a huge debt burden.

The acquisition of Berkeley Hambro comes at a time when Town and City is finally poised to return to profitability. The deal is designed to help complete its seven-year rehabilitation.

Mr Jeffrey Sterling, chairman of Town and City, said last night: "The financial structures and property portfolios of the two companies are entirely complementary. The cash resources of Berkeley Hambro added to the geared portfolio of Town and City will result in the

combined group having a strong financial structure."

Mr Sterling said it was hoped to pay a meaningful dividend on Town and City ordinary shares in the financial year beginning April 1982. The group has been paying only nominal dividends, to retain its trustee status.

The offer involves a package of ordinary and convertible preference shares or a cash alternative. Hambros Limited, which holds 42.7 per cent of Berkeley Hambro's ordinary shares, and Prudential Assurance, with a further 14.1 per cent, have accepted the offer and undertaken not to opt for cash.

Hambros yesterday arranged via Panmure Gordon, a placing of its new convertible shares at the cash alternative price. As a result, Legal and General, one of the purchasers, established a 23 per cent holding in Town and City.

Town & City could have had to find up to £25m to meet purchase costs but this has been undertaken.

The acquisition means it will not only be picking up a property portfolio currently valued at about £51m but also about £25m in cash and deposits held by Berkeley Hambro.

Town & City has debts of about £168m, about equal to shareholders' funds, and a £102m surplus thrown up by the new revaluation. It values its own portfolio at about £48m.

The group also announced yesterday that it is to buy on a phased basis the 5.4 per cent convertible share stake owned by Barclays Bank, its principal bankers.

Barclays has also agreed to extend until 1983 its present term loan, which at present matures in 1988. The loan stands at £56m. It will continue to be repaid at £4m a year.

Details, Page 21

## Public sector pay rises sharply

By MAX WILKINSON, ECONOMICS CORRESPONDENT

THANKS to comparability awards and other factors public sector pay has risen more rapidly than pay in the private sector, according to figures published by the Treasury yesterday.

The figures underline the Government's determination to hold next year's public sector pay increases to less than half the expected rate of inflation.

The recently published public spending plans for 1982-83 are based on the assumption that public sector pay increases will be 4 per cent. However, the annual rate of consumer price inflation is expected to fall only to about 10 per cent by the end of next year after reaching about 12 per cent in January.

The increase in the public sector's relative pay since the Government came to office followed an almost equally steep fall between 1976 and 1978.

Treasury calculations show that the relative pay in the public sector was 10 per cent higher in 1976 than in 1970, the base year for its estimates.

The same general pattern is evident for the relative pay in central government, local authorities and public corporations.

However, the swings were most marked in local govern-

ment where pay relative to the private sector had improved nearly 13 per cent by 1976, but fell back three years later to 3 per cent below the figure for 1970.

The main difference in the central government service was that the changes were less pronounced and relative pay fell this year after reaching a peak in 1980.

The Treasury's calculations, published in its December Economic Progress Report, are based on data from the Department of Employment's New Earnings Survey.

Eric Short writes: The report shows that employees are

expected to pay an extra £1.64bn in National Insurance contributions in the next financial year, while employers will pay an additional £924m.

Sir Geoffrey Howe, Chancellor of the Exchequer, announced in his economic package at the beginning of the month that employees' NI contribution rates were to be lifted 1 per cent point from next April to 8.1 per cent for employees in the State scheme and 6.1 per cent for those contracted out. In addition, the weekly earnings ceiling on which contributions are levied was to be raised from £200 to £220.

The report shows that the higher contribution rate will cost employees £92m, while the higher ceiling will cost a further £105m. The remaining £542m increase comes from the expected rise in earnings.

Employers' contribution rates are not being increased. Nevertheless, employers will be paying an extra £187m because of the higher earnings ceiling, and £737m because of higher earnings generally. Total NI contributions in 1982-83, including the National Insurance surcharge, are forecast at £22.12bn of which employees will pay £13.73bn.

## Labour job for ex-Acas chief

By ELINOR GOODMAN, POLITICAL CORRESPONDENT

MR JIM MORTIMER, the former chairman of the Advisory, Conciliation and Arbitration Service, was yesterday appointed the Labour Party's general secretary on the votes of the Left and Centre-Left on Labour's National Executive Committee. Mr Michael Foot, the party leader, supported him.

Mr Mortimer beat the candidate of the Right, Mr Alex Ferry, the general secretary of the Confederation of Shipbuilding and Engineering Unions, by 13 votes to 14, and now has the formidable job of strengthening the party's organisation for the next election.

The appointment means that Mr Foot now has a firm ally as general secretary in his struggle to hold the party together and maintain its credibility. Mr Mortimer, aged 60, has always been on the Left within the party, and was regarded as

a militant trade unionist before going to ACAS in 1975.

He said yesterday that he supported conference policies, and that he saw one of his main tasks as getting these over to the public. He has long been a supporter of Mr Foot and he made it clear yesterday that he shared the party leader's opposition to proscription as a means of dealing with extremists within the party.

Mr Mortimer beat the candidate of the Right, Mr Alex Ferry, the general secretary of the Confederation of Shipbuilding and Engineering Unions, by 13 votes to 14, and now has the formidable job of strengthening the party's organisation for the next election.

As general secretary, he could play a key role in the new move against the hard Left which will be discussed by the party's campaign for the next election.

His attitude depressed some

Right-wingers on the Executive who until Mr Mortimer was encouraged to stand by Left-wing trade unionists, had thought Mr Ferry would win, and that the Left's vote would be split.

In the event, the Left's other front runner, Mr Bob Wright, an assistant general secretary of the Amalgamated Union of Engineering Workers, withdrew at the last moment, and in the first round the two other Left-wing candidates — Joyce Gould, and Mr Dick Clements of Tribune magazine — got only one vote each to Mr Ferry's 14 and Mr Mortimer's 13.

Mr Mortimer's appointment coincided with an announcement from the Conservative Party on details of its new management shake-up. Mr Cecil Parkinson, who was appointed chairman four months ago, is bringing in a new team to head the party's campaign for the next election.

As general secretary, he could play a key role in the new move against the hard Left which will be discussed by the party's campaign for the next election.

Profile, Page 9

## Singapore Airlines buys jets for £955m

By Michael Donne in London and Ian Hargreaves in New York

SINGAPORE International Airlines, one of the world's fastest-growing air fleets, is to buy eight Boeing 747 Jumbo jets and six European A-300 Airbuses worth a total of US\$1.85bn (£955m) including spares.

The Boeing 747s will be extended upper deck versions each seating 242 passengers. Delivered start in May 1983 and will be spread over four years. They will bring SIA's 747 fleet to 24 aircraft used on long-haul routes to Europe and the U.S.

The six Airbuses will be A-300B4-200s, bringing the airline's Airbus fleet to 12 aircraft used on its short-to-medium range regional network in South-East Asia. The Airbus deliveries will start in summer 1983.

The SIA purchase is the biggest aircraft deal in terms of cash value announced this year, which has generally been a poor one for the major aircraft manufacturers.

The Airbuses will be equipped with Franco-American CF-6-50C2 engines, with spares at \$600,000 each. SIA has also taken options on two A310 aircraft, the new generation 210-seat aircraft.

SIA has not yet specified engines for the 747s. It said it would decide by February whether to fit the Rolls-Royce RB-211-523D4 or the Pratt and Whitney JT9D-70.

General Electric, the other engine manufacturer, has apparently made a late attempt to win the contract which is likely to be the biggest aero engine order for many months.

The airline has also taken an option on two other 747s in addition to those on firm orders.

The orders reflect the long-term confidence of SIA in its growth potential.

Yesterday's announcement reflects STA's determination to retain its reputation of running one of the youngest fleets in the world, but its strategy is bad news for McDonald's, maker of the DC-10 aircraft.

Mr Pillay said SIA would be selling its four DC-10s, as well as eight older Boeings, leaving it with a fleet in the mid-1980s composed entirely of Airbus and Boeing 747 aircraft.

Mr Pillay also disclosed that the U.S. Export-Import Bank had refused to supply subsidised credit to back the 747 order, on the grounds that the plane has no effective competition.

## Weather

UK TODAY

VERY COLD with scattered showers of sleet and rain, and freezing fog.

London, S.E. England, East Anglia, Central Highlands, N.E. and W. Scotland

Scattered wintry showers and sunny periods. Max. 3C (37°F).

Channel Islands, S.W. and Central Southern England

Cloudy, rain or sleet at times. Max. 5C (41°F).

N. Ireland, Rest of England and Scotland

Freezing fog with some sun.

Max. 3C (37°F).

Outlook: Very cold with freezing fog and snow showers in the east, possibly longer outbreaks of snow in the south.

WORLDWIDE

Y-day midday midday

°C °F °C °F °C °F